

Board of Director's Report 2015





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1.1. Highlights

ROMGAZ

Significant natural gas discovery

Romgaz completed in <u>March 2015</u> the works for production testing of two new gas accumulations.

The 4,100 m deep Frasin well lies in an area where Romgaz has been producing gas since 1972. This drilling operation, completed in January 2015, discovered a gas-condensate field which is currently under the development phase.

Cris well is drilled at 2,600 m and is included in a block where some of the oldest Romanian natural gas fields are located. The discovery, made in January 2014, identified a new gas field where currently several wells are drilled to enable full assessment and development.

The daily production of these two new wells exceeds 2,600 barrels of oil equivalent per day, which is approximately 3% of the company's daily gas production. Both fields are included in the category of conventional hydrocarbon fields.

The investment project Urziceni M2 Compressor Station was successfully completed

Further to the completion of this project and its commissioning in <u>May 2015</u>, the working capacity of the UGS increased from 250 million m^3 /cycle to 360 million m^3 /cycle.

The investment costs were RON 123.4 million.

The investment project Roman Compressor Station was successfully completed

Romgaz commissioned Roman Compressor Station (Neamt County) in <u>October 2015</u>, investment made further to a geological resource assessment study and to the production performance of Roman field. The study forecasted the access to additional reserves by natural gas compression. The new compressor facility provides access to 500 million m³ of natural gas, recording an additional flow of 176,000 m³/day further to testing; such flow is expected to increase during production. This project compensates the reservoir energy decrease caused by depletion of production units and increases the recovery factor. Concurrently, it significantly improves gas access to the National Transmission System having positive effects on supply and distribution services in the areas supplied from Roman field, including in the northern half of Moldova. The investment value is approx. RON 57 million.

Lukoil, PanAtlantic and Romgaz discovered a significant gas reservoir on the Romanian continental platform

In <u>October 2015</u>, the works on the exploration well LIRA 1X have been completed, works that have led to the discovery of a major gas field, located in the Romanian sector of the Black Sea in the EX 30 Trident block.

Since 2011, the exploration works in this block were carried out by Lukoil Overseas Atash B.V. as Operator (which is 100% owned by the public company Lukoil) under the Concession Agreement concluded with the Romanian Government. Romgaz's interest share in the Concession Agreement is 10%, Lukoil - 72% and PanAtlantic Petroleum Ltd. - 18%.

The well was drilled to a depth of 2,700 meters. On completion of drilling, the well was temporarily abandoned, in view of carrying out further operations to evaluate LIRA field.

According to preliminary results of the data analysis obtained during drilling and to the geophysical surveys, the LIRA 1X well tested a 46m thick gas field.



Seismic data revealed that the field's surface may reach 39 km², and the reserves to be confirmed by appraisal drilling, may exceed 30 billion m^3 natural gas.

1.2. Results

Natural gas consumption in Romania decreased in 2015 by 4.6% as compared to the previous year, according to the data provided by ANRE.

Natural gas production almost equalled the production of 2014 (5,563 vs 5,664 million m³). According to ANRE, Romgaz market share was 46.5% of the gas consumption from internal production having a share of 48.5% as gas producer.

Compared to Q4 of the previous year, company performances were impacted by the approximately 8.8% decrease in gas demand on the Romanian market (Romgaz estimate based on ANRE data).

Romgaz sold less gas quantities as compared to the previous year due to:

- the reduced gas consumption in Romania;
- the limited consumption imposed on customers with reduced payment capacity using gas for electric power production;
- Iower gas quantities withdrawn from storages as a consequence of high temperatures recorded in Q4 2015.

Romgaz electricity production increased by 16.4% as compared to production of 2014, from 1,543,681 MW to 1,797,795 MW representing 2.74% of Romania's total electricity production.

The net profit margin (29.5%), EBIT margin (35.2%) and EBITDA margin (54.7%) achieved confirm that the company continues to maintain a high profitability.

The company recorded in 2015 a net profit of RON 1,194.3 million and a net profit per share of RON 3.10 as compared to RON 3.66 in 2014. In order to establish the net profit to be distributed, the net profit for 2015 shall be increased by the amount of RON 214 million, representing the retained earnings from previous years.

Operating expenses are higher than planned, being affected by the allowance for doubtful clients of RON 292.0 million and by the partial impairment of assets related to exploration works in the Black Sea in amount of RON 176 million that lead to a *net profit* of RON 1,194.3 million.

Compared to the previous year, company performances were mainly influenced by the reduced gas demand on the Romanian gas market.



Operational results

The table below shows a summary of the main production indicators, royalty and storage services:

Q4 2014	Q3 2015	Q4 2015	ΔQ4 (%)	Main indicators	2014	2015	Δ '15/'14 (%)
1,436	1,358	1,428	-0.6	Gas production (million m ³)	5,664	5,563	-1.8
1,202	2,678	2,756	129.3	Condensate production (tons)	4,367	10,947	150.7
105	99	106	1	Petroleum royalty (million m ³)	415	406	-2.2
480.4	823.2	584.8	21.73	21.73 Electricity production (GWh)		1,797.7	16.5
				Invoiced UGS withdrawal services (million m ³)	1,915.4	1,656.7	-13.5
				Invoiced UGS injection services (million m ³)	1,737.0	1,673.1	-3.7

Natural gas quantities produced, delivered, injected into and withdrawn from gas storages are shown in the table below (million m^3):

Item no.	Specifications	2013	2014	2015	Ratios
0	1	2	3	4	5=4/3x100
1	Gross production- total, out of which:	5,650.8	5,663.9	5,562.7	98.2%
1.1.	*own gas	5,467.8	5,469.0	5,359.7	98.0%
1.2.	*Schlumberger (100%)	183.0	194.9	203.1	104.2%
2	Technological consumption	78.3	81.3	78.5	96.6%
3	Net gas production (11.22.)	5,389.5	5,387.7	5,281.1	98.0%
4	Own gas stored in UGS	799.7	564.8	738.4	130.7%
5	Own gas withdrawn from UGS	621.3	601.0	409.5	68.1%
6	Difference from conversion to Gross Calorific Value	12.5	9.8	16.1	
7	Delivered own gas (34.+56.)	5,198.6	5,414.1	4,936.1	91.2%
8	Gas delivered to CTE Iernut and Cojocna	269.1	445.0	527.0	118.4%
9	Own gas delivered to the market (78.)	4,929.5	4,969.1	4,409.1	88.7%
10	Gas from joint ventures - total, out of which:	188.3	180.6	168.9	93.5%
	*Schlumberger (50%)	91.5	97.5	101.5	104.1%
	Raffles Energy ^{)} (37.5%)	3.5	0.8	0.5	62.5%
	Amromco ^{)} (50%)	93.3	82.3	66.9	81.3%
11	Gas acquisition from domestic production	13.3	17.7	17.1	96.6%
12	Traded domestic gas (9.+10.+11.)	5,131.1	5,167.4	4,595.1	88.9%
13	Gas delivered from domestic production (8.+12.)	5,400.2	5,612.4	5,122.1	91.3%
14	Delivered import gas	309.5	81.1	3.0	3.7%
15	Total delivered gas (13.+14.)	5,709.7	5,693.5	5,125.1	90.0%

*) – does not include the gas delivered to Iernut and Cojocna



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Natural gas production lies in the parameters forecasted in the program for 2015, achieving 99.7% of the planned production (5,581 million m^3 -planned vs 5,563 million m^3 - achieved).

The production level was maintained by the ongoing production rehabilitation projects of the main fields, workovers and recompletion operations for 183 wells, installing new compressor units and bringing into production new fields. The results were however influenced by the low gas demand, especially in Q2 and Q4, leading to a decline of 1.8% as compared to the previous year.

Condensate production recorded a major increase of 151% during the reviewed period by bringing into production discoveries Frasin-Gura Humorului and Caragele, with a production of 10,947 tons.

14 CAGR*) 1996-2000: - 8.0% 11,8 12 CAGR^{*)} 2001-2005: - 5.7% 10 10 9.1 8.8 CAGR*) 2006-2010: - 1.7% 8.4 billion cm 8 CAGR*) 2011-2015: - 0.7% 6,6 6.3 6,2 5,9 5,9 5,8 5,8 5,7 5,7 5.6 5.6 5.7 6 4 2 0 1996 1997 1998 1999 2000 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015

The natural gas production during 1991-2015 is shown below:

Although most reservoirs are mature, producing for more than 30 years, and the volumes produced have decreased significantly, during the past years the production decline rate has been stabilized at around 1% due to a mix of measures taken by the company, such as:

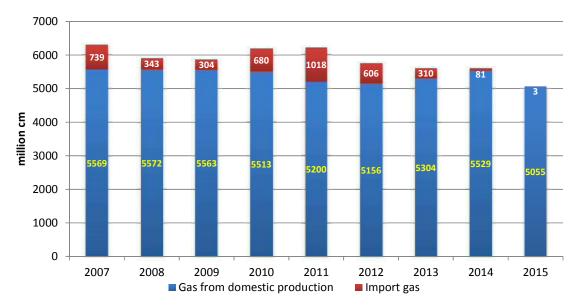
- ♦ gas compressor stations;
- rehabilitation/enhancement of production, 3D seismic data, static and dynamic reservoir modelling;
- bringing into production of new discoveries.

Electricity delivered by CET Iernut in 2015 has been by 16.5% higher (y/y) considering the decreased hydro potential. From the total electricity, 48% was delivered to the balancing market that led to the consolidation of Romgaz position as electricity producer on the balancing market. The sale prices of electricity have exceeded the average prices on all markets.

^{*) –} CAGR (Compound Annual Growth Rate)



Romgaz is the largest gas supplier in Romania. The evolution of gas supplies¹ during 2007-2015 is indicated below:



The major demand decrease in the chemical fertilizer sector, the limited consumption imposed on customers with reduced payment capacity using gas for electric power production, the delayed issue of regulations on minimum gas stock for the 2015-2016 winter, the lack of will of the main natural gas sector players to comply with regulations due to the uncertainties on carrying out the price liberalization process on the regulated market are the causes that have led to lower sales.

Item no.	Main indicators	2014	2015	Δ '15/'14 (%)
1	Revenue (RON million)	4,493.3	4,052.7	-9.8
2	Income (RON million)	4,708.9	4,315.9	-8.3
3	Expenses (RON million)	2,920.6	2,847.1	-2.5
4	Gross Profit (RON million)	1,788.3	1,468.8	-17.9
5	Profit Tax (RON million)	378.4	274.6	-27.4
6	Net Profit (RON million)	1,409.9	1,194.3	-15.3
7	EBIT (RON million)	1,713	1,425	-16.8
8	EBITDA (RON million)	2,490	2,218	-10.9
9	EPS (RON)	3.66	3.10	-15.3
10	Net Profit Rate (% from Revenue)	31.4	29.5	-6.1
11	EBIT Ratio (% from Revenue)	38.1	35.2	-7.6
12	EBITDA Ratio (% from Revenue)	55.4	54.7	-1.3
13	Number of employees at the end of the period	6344	6351	0.1

Relevant financial results

The figures above are rounded and therefore there may be slight differences after reconciliation. Note: income and expenses do not include in-house works capitalized as non-current assets.

¹ comprises own gas from domestic production, including gas delivered to CTE Iernut and Cojocna, 50% of the gas from Schlumberger joint venture and gas purchased from Romanian domestic production from other producers



As compared to last year, the lower revenue is related mainly to the reduced national gas demand and specifically due to the limited consumption imposed on customers having reduced payment capacities that use gas for electric power production, the delayed issue of regulations on minimum gas stock in storages.

Due to the above mentioned causes, the net profit, EBIT and EBITDA are lower as compared to 2014 when the Company recorded the best results ever. Despite all, the ratios of these financial indicators against the revenue do not record significant deviations and are highly favourable: 29.5%, 35.2% and 54.7% (as compared to 31.4%, 38.1% and, respectively, 55.4% in 2014), confirming the high profitability of the company.

Net profit per share of RON 3.10 recorded in 2015 shall be positively influenced by the allocation from the reserves made in previous years in compliance with GD no. 168/1998.

The reserves allocation, with a positive impact on the net profit to be allocated, has been in 2013 in amount of RON 157.5 million, in 2014 RON 241.90 million. In 2015 the amount to be allocated from reserves is of RON 214 million.

Romgaz is a company with *considerable contributions to the state budget*, approximately 46.4% of the total income is distributed to the state as taxes, fees, contributions and dividends.

The total amount due to the state in 2015, including VAT, amounts RON 2,894 million, some of the most important contributions represent:

Ľ	VAT	RON 722 million
Ľ	dividends	RON 849.9 million
Ľ	profit tax 2014	RON 343.1 million
Ľ	windfall tax acc. to GO no. 7/2013	RON 377.1 million
Ľ	petroleum royalty	RON 308.2 million
Ľ	tax on salaries and related social contributions	RON 240.9 million
Ľ	tax on special constructions	RON 65.3 million

Investments play an important part in arresting the production decline, which is achieved through the discovery of new reserves, the improvement of the current recovery rate, and the rehabilitation, development and modernization of existing facilities.

For 2015, Romgaz scheduled investments worth *RON 1,100 million* and invested *RON 937.9 million*, approximately 13,6% less. Compared to the achievements of 2014, the investments were in 2015 lower by RON 147.6 million, financed exclusively from own sources.

The value of fixed assets commissioned during the analysed period was approx. *RON 730.2 million*.

The company made during 2012-2015 investments worth approx. *RON 3.39 billion*, as follows:

Year	2012	2013	2014	2015	Total
Value	519,053	848,247	1,085,497	937,916	3,390,713
(RON thousand)					



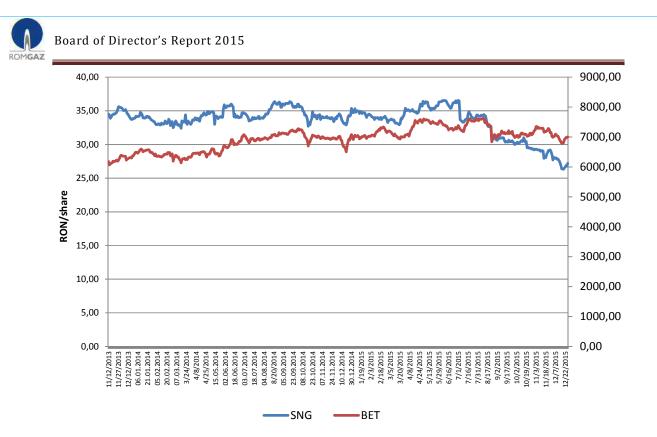
				RON	thousand
Item	Investment chapter	2014	20	15	%
no.			Scheduled	Achieved	'15/'14
0	1	2	3	4	5=4/2x100
1.	Investment in progress – total, out of which:	584,279	358,345	352,467	60.33
1.1	Natural gas exploration, production works	424,403	319,051	319,051	75.18
1.2	Maintaining the UGS capacity	158,309	33,129	32,374	20.45
1.3	Environment protection works	1,567	6,165	1,042	66.50
2.	New investments - total, out of which:	166,480	301,897	297,039	178.42
2.1	Natural gas exploration, production works	162,722	293,155	292,440	179.72
2.2	Maintaining the UGS capacity	500	112	112	22.40
2.3	Environment protection works	3,258	8,630	4,487	137.72
3.	Investment in existing tangible assets	254,631	314,489	224,664	88.23
4.	Equipment (other acquisition of tangible assets)	63,898	90,254	54,080	84.63
5.	Other investment (studies, licenses, software, financial assets etc.)	16,209	35,015	9,666	59.63
*	TOTAL	1,085,497	1,100,000	937,916	86.4

Summary of investments on main chapters is shown in the table below:

As of November 12, 2013 the *company's shares are traded on the regulated market* governed by BVB (Bucharest Stock Exchange) - the symbol is "*SNG*" -, and its GDRs on the regulated market governed by LSE (London Stock Exchange) – the symbol is "*SNGR*".

At the closing of the first trading day, Romgaz shares were quoted at RON 34.5, 15% higher than the price paid by the institutional investors, and the closing price for GDRs was USD10.4, 13.66% higher than the subscription price.

Performance of Romgaz shares compared to the evolution of BET index (Bucharest Exchange Trading) from listing until December 31, 2015 is shown below:



1.3. Important events

Financial year 2015

January 8, 2015

Law no.11/2015 on approving Government Emergency Ordinance no. 102/2013 on amending and supplementing Law 571/2003 on the Fiscal Code and introducing financial-fiscal measures such as the tax on special constructions has been reduced starting with 2015 from 1.5% to 1% from the value of the constructions held by tax payers on December 31 of the previous year. Additionally the document amended the computation method for this tax, namely it does not apply to improvements made to rented constructions, taken into administration or in use.

March 18, 2015

By Resolution of the Ordinary General Meeting of Shareholders no.2/2015:

- Mrs. Sorana Rodica Baciu was appointed director of the company for the vacancy following the resignation of Mr. Klingensmith Davis Harris. The mandate is valid until December 30, 2017;
- Mr. Dragos Dorcioman was appointed director of the company for the vacancy following the resignation of Mr. Sergiu Cristian Manea. The mandate is valid for 1 year or until another director is appointed subject to GEO no.109/2011, if the selection is finalised before the aforesaid term.

March 27, 2015

ANRE (National Energy Regulatory Authority) issued Order no. 58/2015 on establishing the regulated tariff for natural gas storage services provided by Societatea Nationala de Gaze Naturale "ROMGAZ"-S.A. Medias, approving the regulated income of the fourth year of the



third regulatory period (April 2015- March 2016) and the regulated tariffs to be applied during this period.

A comparison of the UGS approved tariffs and the existing UGS tariffs as of March 31, 2015 is shown below:

Tariff component	M. U.	Tariffs (15.04.2014- 31.03.2015)	Tariffs (01.04.2015- 31.03.2016)
Volumetric component for the natural gas <i>injection</i>	RON/MWh	2.53	2.37
Fixed component for <i>capacity</i> reservation	RON/MWh/full storage cycle	13.14	13.68
Volumetric component for the natural gas <i>withdrawal</i>	RON/MWh	1.80	1.87

May 13, 2015

Government Decision no.329/2015 on approving the 2015 income and expenditures budget of Societatea Nationala de Gaze Naturale "ROMGAZ"-S.A. Medias, under the authority of the Ministry of Energy, Small and Medium Sized Enterprises and the Business Environment

June 17, 2015

Ordinary General Meeting of Shareholders no.5/2015 established the 2015 income and expenditures budget of the company

July 1, 2015

The Government issued GD no.488/2015 determining the acquisition price of gas from domestic production for households and thermal energy producers, only for the amount of natural gas used to produce thermal energy in cogeneration power plants and in thermal power plants meant for the consumption of the population, during July 1^{st} 2015 – June 30^{th} 2021

Further to discussions with the representatives of the IMF, of the European Union and of the World Bank, during the evaluation mission on 19-26 May 2015, the following deregulation calendar has been agreed for the price of gas from domestic production (acquisition price of gas from domestic production for households and thermal energy producers, only for the natural gas used to produce thermal energy in cogeneration power plants and in thermal power plants meant for the consumption of the population) to be applied as of July the 1^{st} , 2015:

	April- June 2015	July 2015- Iune 2016	July 2016- March 2017	April 2017- March 2018	April 2018- March 2019	April 2019- March 2020	April 2020- June 2021
Domestic production price from current production (RON/MWh)	53.3	60.0	66.0	72.0	78.0*	84.0*	90.0*

*) Acquisition price of gas from domestic production for households and thermal energy producers, only for the natural gas used to produce thermal energy in thermal power plants meant for the consumption of the population, starting with April 2018, shall be set further to an analysis considering several influences, such as: market conditions, gas price on the domestic market and in Europe, sector developments, exchange rate differences, etc.



II. ROMGAZ AT A GLANCE

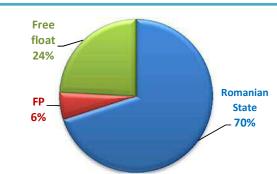
2.1. Identification Data

Name: Societatea Nationala de Gaze Naturale "ROMGAZ" SA Main scope of activity: natural gas production and UGS Address: Medias, 4 Constantin I. Motas Square, 551130, Sibiu County Sole registration number: 14056826 Trade Registry registration number: J32/392/2001 Fiscal registration number: RO14056826 *Legal form of establishment: joint-stock company* Subscribed and paid in share capital: RON 385,422,400 Number of shares: 385,422,400 each having a nominal value of RON 1 Regulated market where the company's shares are traded: Bucharest Stock Exchange (shares) and London Stock Exchange (GDRs) Phone: 0040 269 201020 Fax: 0040 269 846901 Web: www.romgaz.ro E-mail: secretariat@romgaz.ro

Bank accounts opened at: Banca Comerciala Romana, BRD-Groupe Societe Generale, Citibank Europe, Nextebank, Unicredit Tiriac Bank, Raiffeisen Bank, Banca Transilvania, ING Bank, Eximbank, CEC Bank.

	Number of shares	%
The Romanian State ²	269,823,080	70.0071
SC "Fondul Proprietatea" SA (FP)	22,542,960	5.8489
Free float – total, out of which:	93,056,360	24.1440
*legal persons	78,424,341	20.3476
*natural persons	14,632,019	3.7964
Total	385,422,400	100.0000

Shareholder Structure



During the financial year 2015 the Company *did not perform transactions with own shares* and on December 31, 2015 it did not hold own shares.

² the Romanian State through the Ministry of Energy, Small and Medium Sized Enterprises and the Business Environment



2.2. Company Organization

Romgaz organization structure is a hierarchy-functional type, with a number of six hierarchy levels, from company's shareholders to execution personnel, as follows:

- Seneral Meeting of Shareholders
- ✤ Board of Directors
- Solution General
- Solution Deputy Directors General
- Heads of functional and operational compartments subordinated to the Director General and to the Deputy Directors General
- ♦ Execution Personnel.

Key people in the structure and for the functionality of the company are the Director General, the Deputy Directors General, Economic Director, as well as the branches' directors. The heads of compartments (branches/departments/directions/offices etc.) representing the connection between the upper structure and the employees of the respective compartment are directly subordinated to the afore-mentioned.

Each compartment has its own well-defined attributions in the company's Organization and Operating Regulation and all these elements work as a whole.

For the execution personnel there is the job description containing tasks, competencies and responsibilities.

The company has 7 *branches* set up based on the specific of the activities performed and on the region (natural gas production branches) as follows:

- Sucursala Medias (Medias Branch) having its office in Medias, 5 Garii Street, postal code 551025, Sibiu County, territorially organized in 8 sections;
- Sucursala Tirgu-Mures (Tirgu-Mures Branch) having its office in Tirgu-Mures, 23 Salcamilor Street, postal code 540202, Mures county, territorially organized in 8 sections;
- Sucursala Ploiesti (Ploiesti Branch) having its office in Ploiesti, 184 G. Cantacuzino Street, 100492, Prahova County, territorially organized in 2 sections and 2 workshops;
- Sucursala de Interventii, Reparatii Capitale si Operatii Speciale la Sonde Medias (SIRCOSS – Branch for Well Workover, Recompletions and Special Well Operations) having its office in Medias, 5 Soseaua Sibiului Street, 551009, Sibiu County, territorially organized in 3 sections and 5 workshops;
- Sucursala de Transport Tehnologic si Mentenanta Tirgu-Mures (STTM Technological Transport and Maintenance Branch) having its office in Tirgu-Mures, 6 Barajului Street, 540101, Mures County, territorially organized in 3 sections and 3 workshops;
- Sucursala de Productie Energie Electrica Iernut (SPEE Iernut Power Generation Branch) having its office in Iernut, 1 Energeticii Street, 545100, Mures County;
- Sucursala Bratislava (Bratislava Branch) having its office in Bratislava, City Business Centre V.-Karadžičova 16, code 82108, Slovakia.

As of December 31, 2015 the company has a *subsidiary* "S.N.G.N. ROMGAZ S.A. – Filiala de Inmagazinare Subterana a Gazelor Naturale DEPOGAZ Ploiesti S.R.L.", with its headquarters in Ploiesti, having as scope of activity the natural gas underground storage. The subsidiary has been set up in order to comply with Directive 2009/73/CE of the European



Parliament and of the Council of July 13, 2009 on common rules for the internal market in natural gas and repealing Directive 2003/55/EC, as well as with the Natural Gas and Electricity Law no. 123/2012.

2.3. Mission, vision and values

Societatea Nationala de Gaze Naturale "ROMGAZ" SA - a company which accepts performance and is determined to generate performance by undertaking all optimum efforts for meeting its objectives.

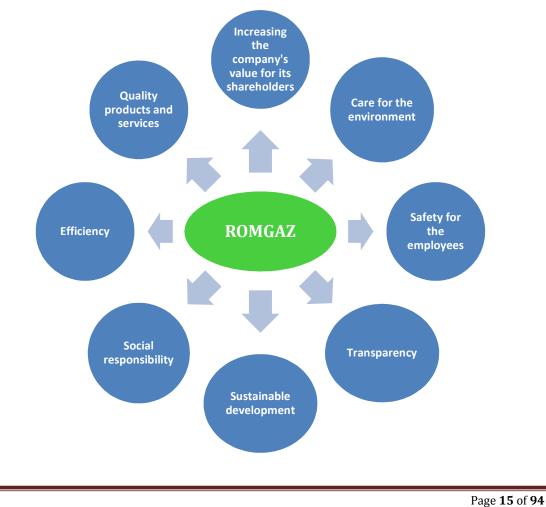
Mission

Performance, competition and continuous growth of the company's value both for us and for the shareholders by means of a better valuation of the human potential and assets, of predictable and profitable business deals and of a better risk management.

Vision

ROMGAZ has the potential and the ambition to consolidate and to develop its position as the most important natural gas company in Romania and to become a leading player on important Central and Eastern European markets by means of an efficient and competitive production able to face the increasing pressure exercised by regional and international companies.

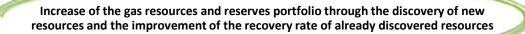
Values



2.4. Strategic Objectives

ROMGAZ

In order to meet its main scope of activity through an efficient use of material, financial, informational and human resources, the company set the following **strategic objectives**:



Position consolidation on the energy supply markets

Optimization, development and diversification of the UGS activity by reconsidering its importance in view of safety, continuity and flexibility of the natural gas supply

Increasing the company's performance

Identification of new growth and diversification opportunities

Improving the organization structure of the company

Reorganization of the internal audit function



III. REVIEW OF THE COMPANY'S BUSINESS

3.1. Business Segments

The company undertakes business in the following segments:

- ∞ natural gas exploration and production;
- ► UGS activity;
- ➣ natural gas supply;
- Second services; Se
- >>> maintenance and transportation services;
- \gg power generation and supply;
- S natural gas distribution.

Exploration-Production

Romgaz is titleholder or co-titleholder, in Romania, of the following petroleum agreements:

- petroleum operations for exploration-development-production in 9 blocks with 100% participation interest and in 4 blocks as co-titleholder, based on some concession contracts;
- > 141 commercial fields;
- > 5 fields recording experimental production;
- >>> exploration and production rights in Slovakia and Poland.

Exploration

As of October 1997, exploration activity is carried out in 8 blocks in Transylvania, Moldova, Muntenia, and Oltenia in accordance with the Concession Agreement approved by Gov. Decision no. 23/2000. In 2015, drilling was completed for 41 exploration wells with the following results:

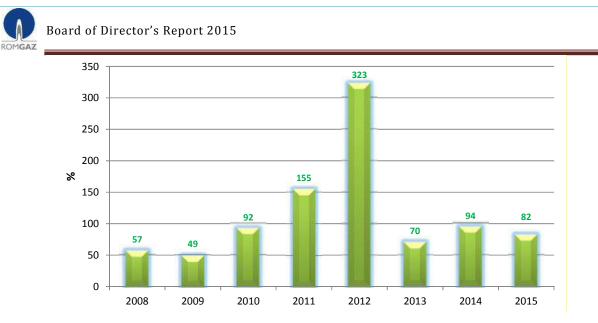
14 discoveries with a prospective geological resource (P50) of 15.6 billion m³;

confirmation of hydrocarbon accumulations with a contingent resource (2C) evaluated at cca.10 billion m^3 .

Romgaz designs, plans and carries out all exploration works based on its own concepts by using modern specialized software, evaluations of the geological area's prospectivity with focus on the specific features of the blocks under concession, and specific surface exploration methods for the identification of the areas with hydrocarbon accumulations (prospects), followed by exploration drilling to prove the presence of accumulations.

The results led to a maximum reserves replacement ratio of 323% in 2012.

The table below shows the evolution of the reserves replacement ratio during 2008-2015:



Production



The 2015 annual program for petroleum operations considered the dynamics of gas demand, reactivation, recompletion and well workover operations, bringing into production of production wells and of wells resulted from exploration activities, maintenance programs of compressor stations and of dehydration stations, commissioning of new compressor units and the dynamics of import gas flows into/out of UGS.

The production of 5,563 million m³ was about 1.3% lower than the programed one, due to:

weather changes ;

reducing the revision period for compressor stations;

low gas imports and the absence of this flow through Mediesul Aurit junction point (gas production in the Transylvanian Basin has avoided the congestions generated by *"take-or-pay"* contracts and by the inertness of gas flows in the transmission system).

Underground Gas Storage (UGS)



Currently, in Romania there are 8 UGSs constructed in depleted gas reservoirs out of which 7 are in operation. Romgaz owns and operates 6 UGSs having a total capacity of 4.285 billion m3 and a working gas volume of 2.870 billion m3.

At national level, the ratio between the working gas volume and the annual consumption was of 21.7% in 2009 and of about 16% in 2012. This level is median in relation to international values (Great Britain 7%, Spain 12%, Holland, Poland 13%, Italy 22%, Germany 25%, France 29%, Austria 74%, Hungary 76%).

The UGS activity is a regulated business segment and can only be performed by operators licensed by ANRE (National Authority for Energy Regulation). The access to UGS is regulated. The tariffs in connection with the UGS activity are regulated and approved by ANRE.



Natural Gas Supply



After a thorough restructuring, the natural gas sector is currently split into independent activities. The Romanian natural gas market includes a NTS operator (Transgaz), producers (Romgaz and Petrom have a 97% market share), UGS operators, companies for the distribution and supply of gas to captive customers, and suppliers on the wholesale market.

The natural gas market in Romania consists of the *competition segment*, which includes gas trading activities between suppliers and between suppliers and eligible consumers, and the *regulated segment*, which includes monopoly-like activities performed in accordance with framework contracts (transmission, UGS, distribution and supply at a regulated price).

As of July 1, 2007 the gas market is fully open for all consumers. They may freely choose a gas supplier from the ones licensed by ANRE and directly negotiate the gas supply terms and price. The consumer may directly exercise its quality as eligible consumer without an obligation to carry out any kind of administrative procedure.

Law no. 123/2012 sets the legal framework to converge the domestic gas price to the import gas price. Government Decision no. 22/January 22, 2013, as amended by Government Decision no. 511/June 26, 2014 and Government Decision no. 816/September 22, 2014, set calendars for the increase of the acquisition price of domestic gas for the regulated market. During Q3 (Government Decision no. 511/2014) and Q4 (Government Decision no. 816/2014) the domestic gas price was the same price as in Q2 (Government Decision no. 22/2013).

Until the convergence of prices is reached and to ensure equal access of all consumers to cheap natural gas sources from the domestic production, the supply of gas to the consumers is carried out according to ANRE Order no. 15/2013 as an import/domestic gas mixture established monthly according to the different consumer categories (households and producers of thermal power for the consumption of population and non-households).

	M.U.	2008	2009	2010	2011	2012	2013	2014	2015
National consumption	bcm	15.5	13.3	14.0	14.4	13.5	12.5	12.2	11.6
Romgaz traded volumes (domestic + import)	bcm	6.0	6.1	6.4	6.3	5.9	5.7	5.7	5.1
Romgaz market share	%	38.71	45.86	45.81	43.87	42.82	44.5	46.1	44.0

In terms of supply, Romgaz held during 2008-2015 a national market share ranging between 39% and 46%:

The above quantities include gas from own domestic production, domestic gas purchased from third parties, 100% gas from Schlumberger joint venture and import gas. As compared to previous years, 2015 deliveries include gas delivered to Iernut and Cojocna for electricity production.



Well workover, recompletions and special operations

SIRCOSS was established in 2003 in accordance with the GSM Resolution No.5/June 13, 2003.

The branch performs two types of activities:

- ♥ well workover, recompletion operations and production tests;
- \Rightarrow special well operations.

All well workover, recompletion operations and production tests operations are performed by means of rig installations.

The second activity consists of *special well operations*, namely services supplied by means of different transportable equipment for downhole or surface operations.

During the past years most of services were supplied for the wells within the company's portfolio, yet, well workover and special well operations were also supplied to other companies in Romania that have under concession and operate gas wells in Romania.

Transportation and Maintenance

STTM was established in October 2003, by taking over the means of transportation from Medias, Tirgu-Mures and Ploiesti branches.

The branch's scope of activity is the transportation of goods and people, the specific technological transportation, and the maintenance activity for the benefit of the company and of third parties.

Electricity Generation and Supply

CTE Iernut is an important junction point in the National Power Grid located in the centre of the country, in Mures County on the left bank of Mures River between towns Iernut and Cuci. Gas supply, industrial water and power discharge facilities are forthcoming.

CTE Iernut is Romgaz Electricity Generation Branch (SPEE).

It has an installed capacity of 800 MW split into 6 energy groups: four 100 MW energy units of Czechoslovakian origin and two 200 MW energy units of Soviet origin. The groups were commissioned between 1963 and 1967.

Cojocna Project occurred as a means to try experimental production from a series of wells resulted further to exploration drilling, in order to determine the production potential of the area. The wells were both far from each other and from the National Transmission System (NTS).

Thus, during 2009-2010 solutions were sought, feasibility and opportunity studies were prepared, and further to their approval it was decided to use the gas from wells 2 and 4 Cojocna as fuel gas for two electricity production units, each with a power of 1,5 MW, the connection to the National Energy System (NES) not being a major issue.

This pilot project for electricity production using units that do not need special works, is an alternative to gas production from isolated wells. In such cases building kilometre long gathering pipes is not worth because of high costs and multiple impediments related to access on outside build-over areas belonging to legal or individual persons.



Commissioning the two electricity production units using the gas from wells 2 and 4 Cojocna was a technological success but unfortunately a short termed one, because of reduced gas flows that led to intermittent operation of wells and units.

Our specialists focused during year 2015 both on productivity stimulation from both wells (reperforation of productive layers, addition of new pay zones) and on setting the best layout of gathering pipes where other isolated wells may deliver, ensuring thereby the necessary gas volumes for both units.

Thus, in 2014 a new feasibility study was prepared with several versions for gas production from isolated wells, such as:

- building a pipeline network to supply the units;
- installing mobile equipment for compressed gas production for motor vehicles and transportation by carrier vehicles in different areas including to the two units (very interesting and promising idea);
- building a pipeline up to Taga compressor station.

Further to approving this study the version chosen was building a network of pipelines to collect gas from neighbouring wells and their transmission to the two electricity production units. This version is currently being implemented.

Natural Gas Distribution

The natural gas distribution activity is regulated and the company's activity is currently limited to Ghercesti and Piscu Stejari areas. Romgaz has concession agreements with the Ministry of Economy for Ghercesti area and with Piscu Stejari Town Hall for Piscu Stejari distribution. The activity is carried out by Tirgu-Mures Branch.

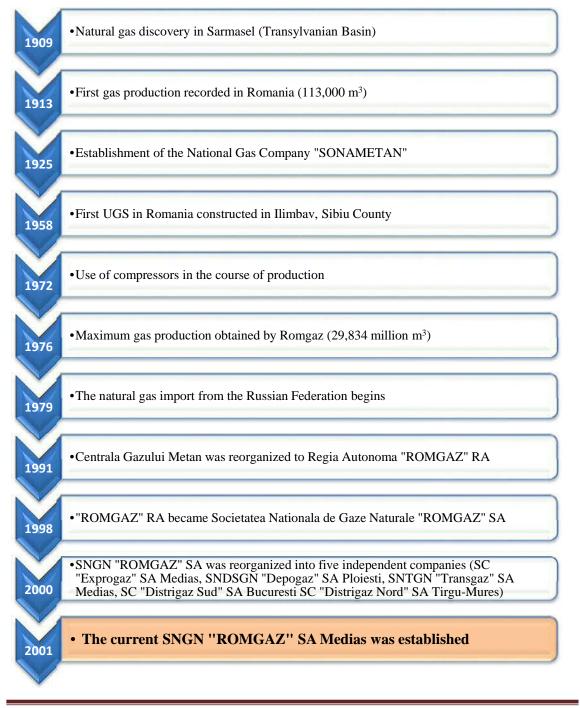


3.2. Historic Overview



Societatea Nationala de Gaze Naturale "ROMGAZ" SA is Romania's most important natural gas producer and supplier. The company's experience in the field of gas exploration and production exceeds 100 years. Its history began in 1909 when the first natural gas commercial reservoir was discovered in the Transylvanian Basin upon the drilling of well Sarmasel-2.

The most important historic benchmarks are:





3.3. Mergers and Reorganizations, Acquisitions and Divestment of Assets

In compliance with European and national applicable laws, Romgaz is obliged to legally unbundle the gas storage activity from gas production and supply activities.

Further to adopting Directive 2009/73/CE of the European Parliament and Council on July 13, 2009 concerning common rules of the internal market in natural gas and repealing Directive 2003/55/CE, the Romanian Parliament adopted the Energy and Gas Law no. 123/2012. This was published in the Official Gazette of Romania no. 485 on July 16, 2012 and became effective on July 20, 2012.

According to the provisions of article 141, paragraph 1 of the Law (which transcribes article 15, paragraph 1 of the Directive) a storage operator under a vertically integrated economic operator must be independent from other activities not related to transmission, distribution and underground storage activities at least from legal, organizational and decision-making perspective.

Therefore, considering the above mentioned matters, it is compulsory to legally separate the gas storage activity from the gas production and supply activities performed by Romgaz by establishing a separate company to act as independent storage operator.

Both the Directive and the Law recommend as solution to set up an independent subsidiary that should act as storage operator, as follows:

- Article 15 paragraph 2 let. c) of the Directive provides that: "the storage system operator shall have effective decision making rights, independent from the integrated natural gas undertaking, with respect to assets necessary to operate, maintain or develop the storage facilities. This shall not preclude the existence of appropriate coordination mechanisms to ensure the economic and management supervision rights of the parent company in respect of return on assets [...]"
- Article 141 paragraph 3 let. c) of the Law also provides that: "the storage system operator shall have effective decision making rights, independent from the parent company, with respect to assets necessary to operate, maintain or develop the storage facilities; this shall not preclude the existence of appropriate coordination mechanisms to ensure the economic and management supervision rights of the parent company in respect of return on assets owned by a subsidiary".

For fulfilling the legal requirements set by the Directive and by Law, respectively, the following steps have been taken:

- Solution a study has been prepared to identify the best version for performing the legal unbundling of the storage activity from the gas production and supply activity. The solution recommended by Ernst&Young was to create an independent subsidiary, owned 100% by Romgaz to perform gas storage activities;
- Solution the Extraordinary General Meeting of Shareholders approved by Resolution no. 10/19.12.2014 (item II) to set up the subsidiary "SNGN Romgaz SA − Filiala de Inmagazinare Gaze Naturale "Depogaz" Ploiesti S.R.L.";
 - Solution On March 17, 2015, the General Meeting of Shareholders approved the Article of Incorporation of the subsidiary;
 - ➤ A consultancy agreement on "Assistance in performing the legal unbundling of UGS activity in accordance with applicable law (Law no. 123/2012 on Energy and natural gas and European Directive 2009/73/CE)" has been concluded and



the Final Report prepared by the consultancy agency (K.P.M.G.) was submitted to the National Authority for Energy Regulation

- The Company has transmitted a request to the National Agency for Fiscal Administration for an advanced tax ruling (SFAI);
- During the Board of Directors Meeting on August 13, 2015 the fixed assets lease Agreement to be concluded between SNGN Romgaz SA and subsidiary has been endorsed.
- >>> The following agreements have been concluded between the company and subsidiary:
 - a) The Agreement no. 9523 as of September 22, 2015 regarding the lease of fixed assets
 - b) The Agreement no. 9525 as of September 22, 2015 regarding services related to gas compression and gas dehydration and services related to maintenance of the underground gas storage system;
- > ANRM issued the Attestation Certificate no. 1691 as of October 1st, 2015 certifying that the subsidiary meets the Attestation Procedure requirements and agreed that the subsidiary (operator) may perform the petroleum operations in the blocks where the UGS are located;
- By Resolution no. 2588 as of December 30, 2015, ANRE amends the Licence no. 1942/2014 on operation of UGS system by changing the owner from SNGN ROMGAZ SA Medias into SC SNGN ROMGAZ SA- Filiala de Inmagazinare Gaze Naturale "Depogaz" Ploiesti S.R.L, and shall be valid as of April 1st, 2016;
- The executive management will urgently initiate the procedure for selecting the subsidiary's administrators. This procedure must comply with the criterion of independence laid down by the Directive 2009/73/CE and transposed in Electricity and natural gas Law no. 123/2012, as amended and supplemented, and will consult the competent institutions/authorities so as the new company to obtain the endorsements/approvals necessary for performing the activities included in the main activity.

A series of *changes to the organizational structure* have been performed during 2015, as follows:

- further the Board of Directors Resolution no. 1/2015, by the decision no. 165/June 23, 2015 of the Director General, the activity within Energy Trading Department has been reorganized based on legal aspects (ANRE Order no. 62/2014), aspects on ensuring the performance of the processes related to natural gas transmission (GMOIS nomination). A number of organizational units have been dissolved and new organizational units have been set up to meet the new legal requirements and new challenges of natural gas markets.
- Due to the fact that starting from April 1, 2016 the UGS activity will be no longer part of the activity of Ploiesti Branch, in December 2015 was approved the reorganization of the gas extraction activity, by which the Ploiesti Branch will take over from Tirgu-Mures Branch the gas extraction activity performed in south side, namely Muntenia and Oltenia Section. For this purpose, new organizational units for Ploiesti and Tirgu-Mures Branches have been approved and shall be valid as of April 1st 2016.

No mergers of the company took place in financial year 2015.



3.4. Company Business Performance *3.4.1. Company Overall Performance*

The Company's revenues are generated mainly from gas production and delivery (own gas production and delivery, gas produced by joint ventures, import gas deliveries and gas deliveries from other domestic producers), from supply of underground gas storage services, from production and supply of electric energy and from other specific services.

Finar	ncial results (RON thousand):			
No.	Description	2014	2015	Ratio (2015/2014)
0	1	2	3	$4 = 3/2 \times 100$
1	Total Income, out of which: *operating income *financial income	4,708,906 4,628,758 80,148	4,315,926 4,271,610 44,316	91.65% 92.28% 55.29%
2	Revenue	4,493,341	4,052,684	90.19%
3	Expenses, out of which: *operating expenses *financial expenses	2,920,577 2,874,912 45,665	2,847,088 2,817,525 29,563	97.48% 98.00% 64.74%
4	Gross Profit	1,788,329	1,468,838	82.13%
5	Income Tax	378,448	274,553	72.55%
6	Net Profit	1,409,881	1,194,285	84.71%

Financial results (*RON thousand*):

Total income for 2015 has been lower than the 2014 income by 8.35%.

The following table presents the economic-financial indicators by business segments for financial years 2014 and 2015 (*RON thousand*):

Description	TOTAL 2014, out of which:	Gas production and deliveries	Underground gas storage	Other activities	Settlement between segments
1	2	3	4	5	6
Revenue	4,493,341	3,853,030	425,830	748,731	(534,250)
Cost of commodities sold	(175,638)	(121,331)	(57)	(54,250)	-
Investment income	78,729	4,549	4,755	69,425	-
Other gains and losses	(275,141)	(247,025)	(3,160)	(24,956)	-
Changes in inventories	27,743	26,895	(1,254)	2,102	-
Raw materials and consumables	(66,167)	(21,142)	(14,136)	(34,212)	3,323
Depreciation, amortization and impairment	(776,839)	(653,585)	(97,339)	(25,915)	-
Employee benefit expense	(522,785)	(320,618)	(49,061)	(153,109)	3
Finance cost	(24,476)	(24,476)	-	-	-
Exploration expense	(43,332)	(43,332)	-	-	-
Other expenses	(1,034,627)	(1,153,387)	(119,895)	(293,753)	532,408
Other income	107,521	104,994	469	3,542	(1,484)
Profit before tax	1,788,329	1,404,572	146,152	237,605	
Income tax expense	(378,448)	-	-	(378,448)	-
Profit for the year	1,409,881	1,404,572	146,152	(140,843)	

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				* RO.	N thousand *
Description	TOTAL 2015, out of which:	Gas production and deliveries	Underground gas storage	Other activities	Settlement between segments
1	2	3	4	5	6
Revenue	4,052,684	3,511,385	332,639	697,831	(489,171)
Cost of commodities sold	(40,228)	(16,733)	(29)	(23,466)	-
Investment income	44,185	1,681	5,593	36,911	-
Other gains and losses	(318,903)	(310,017)	(1,368)	(7,518)	-
Changes in inventories	138,181	112,745	21,832	3,604	-
Raw materials and consumables	(78,262)	(53,917)	(12,345)	(16,245)	4,245
Depreciation, amortization and impairment	(793,598)	(673,420)	(88,262)	(31,916)	-
Employee benefit expense	(511,647)	(316,177)	(47,335)	(148,135)	-
Finance cost	(20,302)	(18,642)	(1,660)	-	-
Exploration expense	(42,395)	(42,395)	-	-	-
Other expenses	(1,040,670)	(1,075,831)	(95,265)	(356,256)	486,682
Other income	79,793	76,855	2,884	1,810	(1,756)
Profit before tax	1,468,838	1,195,534	116,684	156,620	
Income tax expense	-274,553	-	-	-274,553	-
Profit for the year	1,194,285	1,195,534	116,684	-117,933	-

Revenue

The structure of the operating income comprises revenue from products, services and works, provided/ delivered to clients.

The table below compares the 2015 revenue with the 2014 revenue, for each activity:

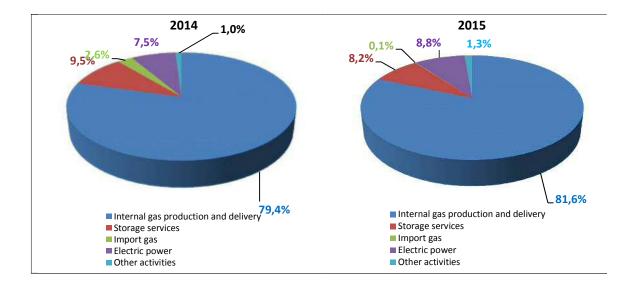
		* R	ON thousand *
Description	2014	2015	Ratio (2015/2014)
1	2	3	4=3/2x100
Revenue, out of which:	4,493,341	4,052,684	90.19%
gas production and deliveries activity, out of which:	3,853,030	3,511,385	91.13%
* sale of own domestic gas – third parties	3,413,733	3,159,884	92.56%
* sale of own domestic gas-settlements between branches	127,814	157,064	122.88%
* sale of own domestic gas produced by joint ventures	139,645	131,373	94.08%
* sale of import gas	116,443	4,169	3.58%
* sale of domestic gas from acquisitions	15,050	14,545	96.64%
* distribution services	87	192	220.69%
* other revenues from production- third parties	39,893	44,158	110.69%

ROMGAZ

bet	* other revenues from production-settlements ween branches	365	-	-
\mathcal{C}	underground gas storage activity	425,830	332,639	78.12%
Ŕ	other activities- total, out of which:	748,731	697,831	<i>93.20%</i>
	*electricity production- third parties	335,756	358,315	106.72%
bra	* electricity production- settlements between nches	88,373	84,849	96.01%
	* other activities- third parties	6,904	7,409	107.31%
	* other activities- settlements between branches	317,698	247,258	77.83%
Ŕ	settlements between branches – total	(534,250)	(489,171)	<i>91.56%</i>

Revenue was lower by 9.81% than the revenue of the previous year.

The 2014 and 2015 revenue structure is shown in the figures below:



Financial Income

The financial income are by 44.71% lower than the same results recorded during the previous year. Financial income consists mainly of interests on bank deposits and of interest on state bonds held by the Company. In 2015, this income decreased because of a reduction of interest rates and of interest on the state bonds held by the Company.

Expenses

Description	Year 2014 (Th. RON)	Year 2015 (Th. RON)	Ratio (2015/2014)
1	2	3	4=3/2x100
Operating expenses	2,874,912	2,817,525	98.00%
Financial expenses	45,665	29,563	64.74%
Total expenses	2,920,577	2,847,088	97.48%



Expenses incurred during January–December 2015 have been 2.52% lower than those of the same period in the previous year, as a result of the decreasing acquisition costs of imported natural gas.

Financial Expenses

Financial expenses during 2015 are 35.26% lower as compared to the previous year due to the decrease of unwinding costs applied to decommissioning provision for fixed assets.

Chapter 7 shows more details on the different categories and a comparative assessment thereof.

Financial Results

Compared financial results are shown in the table below (RON thousand):

Description	2014	2015	Ratio (2015/2014)
1	2	3	4=3/2x100
Operating results	1,753,846	1,454,085	82.91%
Financial results	34,483	14,753	42.78%
Gross result	1,788,329	1,468,838	82.13%
Income tax	-378,448	-274,553	72.55%
Net result	1,409,881	1,194,285	84.71%

Gross result during January – December 2015 of **RON 1,468,838 thousand** is lower than the actual gross result of the same period of 2014 by 17.87%.

The financial results of 2015 are below those of 2014, due to the decrease of financial income.

Income tax calculated for 2015 is 27.45% lower than in 2014 due to the decrease of expenses related to current tax and increase of income resulted from deferred tax calculation.

Gross result structured by businesses is as follows (RON thousand):

Description	2014	2015	Ratio (2015/2014)
1	2	3	$4=3/2 \times 100$
Gas production and delivery result	1,404,572	1,195,534	85.12%
Gas storage activity result	146,152	116,684	79.84%
Electric energy production activity result	77,278	105,051	135.94%
Other activities result	160,327	51,569	32.16%
Gross result	1,788,329	1,468,838	82.13%
Income tax	(378,448)	-274,553	72.55%
Net result	1,409,881	1,194,285	84.71%

Except the gross profit resulted from the electricity production activity, the results of the all other activities are lower as compared to 2014.



Financial performance of the company is also emphasized by the evolution of indicators presented in the table below:

Indicators	Calculation formula	M.U	2014	2015
1	2	3	4	5
Working capital (WC)	$\begin{array}{c} C_{lt}\text{-}A_{f} = \\ E \text{+}L_{nc}\text{+}Pr\text{+}S_{i}\text{-}A_{f} \end{array}$	Mil. RON	3,695	3,562
Working capital requirements (WCR)	$(A_{st}-L+P_p) - (L_{crt}-Cr_{st}+I_{df})$	Mil. RON	3,169	2,821
Net cash	$WC-WCR = L-Cr_{st}$	M. RON	526	740
Economic Rate of Return (ERR)	$P_g/C_{lt}x100$	%	17.63	14.60
Return on Equity	$P_n/Ex100$	%	14.52	12.32
Return on Sales	$P_g/Rx100$	%	39.80	36.24
Return on Assets	P _n /Ax100	%	13.04	11.18
EBIT	P_g + Ex_i - I_r	Mil. RON	1,713	1,425
EBITDA	EBIT+Am	Mil. RON	2,490	2,218
ROCE	EBIT/Cempx100	%	16.89	14.16
Current liquidity	A _{crt} /L _{crt}	-	6.52	6.69
Asset Solvency	E/Lx100	%	89.83	90.71

where:

C _{lt}	long-term capital;	I_{df}	deferred income
$A_{\rm f}$	non-current assets;	P_{g}	gross profit;
E	equity;	$\mathbf{P}_{\mathbf{n}}$	net profit;
L _{nc}	non-current liabilities;	R	revenue;
Pr	provisions;	А	total assets;
$\mathbf{S}_{\mathbf{i}}$	investment subsidies;	Ex_i	interest expense;
A _{st}	short term assets;	I_r	interest income
L	liquidity position;	Am	amortization and impairment;
Рр	Prepayments;	C_{emp}	capital employed (total assets-current liabilities);
L _{crt}	current liabilities;	A _{crt}	current assets
Cr _{st}	short-term credit;	L	total liabilities.



3.4.2. Prices and Tariffs

The regulatory framework for *natural gas production*, transmission, *distribution, supply and storage*, organization and operation of the gas sector, market access as well as criteria and procedures for granting authorizations and/or licenses in the natural gas sector are set by Law No. 123/2012, which provides in Chapter XII "*Prices and Tariffs*", Article 179 for the following:

- ∞ activities in the regulated market comprise the following:
- supply of natural gas to non-household customers at regulated price and under frame contracts until December 31, 2014. On January 1, 2015 regulated prices for nonhousehold customers were eliminated.
- supply of natural gas to household customers at regulated price and under frame contracts until December 31, 2021. To ensure non-discrimination between customer categories until the end of the regulated period, the household consumers and the thermal energy producers receive the same treatment in terms of security of supply and sale price of consumed gas, exclusively for the gas quantities used for producing thermal energy in cogeneration plants and thermal power plants intended for household consumption, irrespective of their option to be eligible or regulated customers;
- supply of last resort of natural gas to final consumers at regulated price and under frame contracts;
- o administration of centralised markets;
- o natural gas transmission;
- natural gas transmission through upstream supply pipelines, in accordance with the provisions of license validity conditions;
- o underground gas storage;
- o natural gas storage in pipelines;
- o natural gas, bio-gas and bio-methane distribution;
- o related activities performed by licensed operators;
- >>> prices and tariffs on the regulated market are set by ANRE, based on methodologies approved and published by the authority after informing and consulting all interested parties;
- the calendar for gradual deregulation of prices for the final customers is set by the Government in compliance with the schedule of producer price progress proposed by ANRE and ANRM, taking into account possible adverse effects of price deregulation, in order to mitigate the consequences for customers;
- ANRE will annually monitor the results of the gradual price deregulation calendar and, as the case may be, submit to the Government the proposal to trade domestic gas production on the domestic market until fulfilment of the approved calendar, i.e. December 31, 2018.

Romgaz operates both on the regulated market, performing underground gas storage and distribution activities, and the free market, performing gas production and supply activities.

Underground Gas Storage

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The underground gas storage business is included in the regulated segment of the gas market.

The revenues from the underground gas storage business and the storage tariffs are regulated since April 1, 2004 by *ANRGN Decision No. 1078/2003*, abrogated by *ANRE Order No. 22 of May 25, 2012* on approval of the Methodology for approval of prices and setting regulated tariffs in the gas sector, published in the Official Gazette No. 379 of June 6, 2012.

In accordance with the ANRE regulations, the regulated revenue is determined for five-year regulatory periods, except for the first period that lasted 3 years (April 1, 2004 – March 31, 2007). The gas year starts on April 1st, except for the first gas year of the third regulatory period that started on October 1, 2012.

The total regulated revenue is set at the beginning of the first year of a regulatory period, and starting from the second year, an adjusting formula, specific for each activity, is applied to such revenue.

Total Revenue Calculation

1. The Total Revenue (VT) of the first year of a regulatory period comprises the total regulated revenue (VTR) of the first year of the regulatory period and the total directly absorbed costs (CS):

VT = VTR + CS

The Total Regulated Revenue of the first year of the regulatory period equals the basic revenue (VB), where:

$VB_0 = OPEX_0 + RoR \ x \ RAB_0 + AR_0 + DV_0$

where:

- VB_0 is the basic revenue, calculated as total revenue necessary to the license titleholder during the first year of the regulatory period;
- $OPEX_0$ are total operating expenses of the license titleholder, estimated for the first year of the regulatory period;
- *RoR* is the regulated rate of return, recognised by ANRE for each regulated activity;
- RAB_0 is the regulated value of the assets which consists of the value of tangible and intangible assets at the beginning of the first year of the regulatory period, including the working capital, recognized by ANRE;
- AR_0 is the regulated depreciation and amortization of tangible and intangible assets, recognized by ANRE for the first year of the regulatory period;
- DV_0 is the component of redistribution between the license titleholder and customers of the economic efficiency increment achieved during the previous regulatory period. For the first regulatory period this value was zero;
- *CS* directly absorbed costs: these are costs that cannot be controlled and the operator cannot directly intervene upon, such as: contributions to the wages fund, contributions to special funds, royalties, charges and taxes.



Board of Director's Report 2015

2. The Regulated Revenue is adjusted on an annual basis, for each year of any regulatory period, except for the first year.

Adjustment of the regulated revenue is calculated by the following formula:

 $VT_i^{ds} = (VRT_i^{ds} + CS_{i-1, realizat}^{ds}) + CE_i^{ds} + \Delta DP_i^{ds} + \Delta CS_{i-1}^{ds} + \Delta VRT_{i-1}^{ds} + \Delta INV_{i-1}^{ds},$

where:

VT^{ds}_i - total revenue of year "i";

VRT^{ds}_i- total regulated revenue of year "i";

 $VRT_{i}^{ds} = VRT_{i-1}^{ds} x(1 + RI_{i} - X^{ds}),$

where:

RI_i - inflation rate estimated by the National Forecast Commission for year "i";

X^{ds} - economic efficiency growth rate of the underground storage activity, estimated by ANRE at the beginning of the regulatory period;

CS^{ds} - directly absorbed costs in year "i";

CE^{ds}_{i-1} - contingent costs, in year "i-1", due to the occurrence of unpredictable factors, beyond the operator's control:

$CE_{i-1}^{ds} = (1 + RoR) \cdot CE_{i-1}^{ds},$

where:

- RoR regulated rate of return of the regulated period;
- ADP^{ds} difference between the maximum value of the operator's costs recognized by ANRE for payment of compensations, penalties or the like resulting from the underground storage performance standard in year "i" and the value recognized for year "i-1";
- ΔCS^{ds}_{i-1} difference between directly absorbed costs, actual in year "i-1", and costs included in total revenue of the same year, calculated as follows:

 $\Delta CS_{i-1}^{ds} = (1 + RoR) \cdot (CS_{realizat} - CS_{i-1}^{ds})$

 ΔVRT^{ds}_{i-1} - correction component of the total regulated revenue, calculated as the difference between the total regulated revenue of year "i-1" and the total actual revenue of the same year, adjusted by the regulated return on equity by the following formula:

 $\Delta VRT_{i-1}^{ds} = (1 + RoR) \cdot (VRT_{i-1}^{ds} - V_{realizat})$

 ΔINV^{ds}_{i-1} - correction component for the capital invested in year "i-1", calculated as follows:

$$\Delta INV_{i-1}^{ds} = INV_{i-1}^{ds} \cdot RoR + \frac{INV_{i-1}^{ds}}{n}$$

where:

INV^{ds}_{i-1}- value of tangible assets commissioned in year "i-1";

n – regulated duration of depreciation of commissioned tangible assets, expressed in years.

The base of regulated assets is established at the beginning of the regulatory period. The regulated value of assets is the value of tangible and intangible assets at the beginning of the



first year of the regulatory period, including working capital, and is calculated by the following formula:

$RAB^{i} = RAB^{i-1}x(1 + RI^{c}) - \sum D^{i-1} + \sum INV^{i-1} + \Delta CLP^{i}$

where:

RAB ⁱ	- regulated value of assets RAB for the regulatory period;
RAB^{i-1}	- regulated value of assets RAB for the previous regulatory period;
<i>RI</i> ^c	- cumulative rate of inflation for the previous regulatory period;
$\sum D^{i-1}$	- cumulative regulated depreciation in the previous regulatory period;
$\sum INV^{i-1}$	- regulated value of investments commissioned during the previous regulatory period, adjusted with the cumulative inflation rate related to the year of commissioning;
ΔCLP^i	- amounts required for the adjustment of working capital and provisions recognized by ANRE as capital costs.

Calculation of Underground Storage Tariffs

Underground gas storage tariffs are established on the basis of the total regulated revenue.

Underground gas storage tariffs are set for each licensed operator and/or underground gas storage, and such tariffs have the following structure:

 $T^{ds} = RC^{ds} + I^{ds} + E^{ds}$

where:

T^{ds} - storage tariff;

- RC^{ds} fixed component for underground storage capacity reservation, expressed in RON/MWh/full storage cycle;
- I^{ds} volumetric component for gas injection into the underground storage, expressed in RON/MWh;
- $E^{ds}\,$ volumetric component for gas withdrawal from the underground storage, expressed in RON/MWh.

The Fixed Component (RC^{ds}) for capacity reservation quantifies fixed costs related to the development of underground storage capacity that are not related to stored quantities, and covers the depreciation of tangible assets and amortization of intangible assets of the storage system, direct costs to ensure continuous operation and maintenance of the storage system operation safety, as well as part of overhead costs for maintenance of the system.

Fixed costs are allocated depending on the working capacity of the underground storage.

The volumetric component for gas injection into the underground storage (I^{ds}) quantifies the variable costs generated by gas taking over, metering, treatment and transfer through surface facilities and injection into the storage.

The volumetric component for gas withdrawal from the underground storage (E^{ds}) quantifies the costs generated by gas withdrawal from the underground storage, treatment, transfer and metering in surface facilities and delivery to the transmission company and/or beneficiary.



ANRE Order No. 26 of April 26, 2013 approved the regulated revenue for the first year of the third regulatory period (April 2012 – March 2013), the regulated revenue for the second year of the regulatory period (April 2013 – March 2014), and the regulated tariffs for the period April 2013 – March 2014.

ANRE Order No. 58 of March 27, 2015 approved the regulated revenue for the fourth year of the regulatory period (April 2015 – March 2016), and the regulated tariffs for the period April 2015 – March 2016.

Thus, the storage tariffs applied between January 2014 and December 2015 are as follows:

1) Tariffs approved by Order 26/2013 are as follows:

Tariff Component	<i>M.U.</i>	Value
Volumetric component for gas <i>injection</i>	RON/MWh	2.37
Fixed component for <i>capacity reservation</i>	RON/MWh/full storage cycle	13.12
Volumetric component for gas <i>withdrawal</i>	RON/MWh	1.80

2) Tariffs approved by Order 29/2014 are as follows:

Tariff Component	<i>M.U</i> .	Value
Volumetric component for gas <i>injection</i>	RON/MWh	2.53
Fixed component for <i>capacity reservation</i>	RON/MWh/full storage cycle	13.14
Volumetric component for gas withdrawal	RON/MWh	1.80

3) Tariffs approved by Order 58/2015 are as follows:

Tariff Component	<i>M.U.</i>	Value
Volumetric component for gas <i>injection</i>	RON/MWh	2.37
Fixed component for <i>capacity</i> reservation	RON/MWh/full storage cycle	13.68
Volumetric component for gas withdrawal	RON/MWh	1.87

Natural Gas Supply

The final gas price for the customer is the sum of the weighted average gas acquisition price, the tariffs of transmission, storage and distribution, and the trading component, according to the following formula:

Final price = Weighted average price of gas acquisition + Transmission tariff + Storage tariff + Distribution tariff + Trading component



Distribution tariffs depend on the distribution area and on the distribution system operator. Regulated prices and tariffs are calculated by the "revenue-cap" method for underground storage and gas transmission and by the "price-cap" method for regulated distribution and supply.

According to the provisions of Article 181, paragraph (5) of Law No. 123/2012, *the domestic gas acquisition price on the regulated market* is set by Government decision, at the proposal of the competent ministry, and is updated by ANRE and ANRM, in accordance with the provisions of the Calendar for gradual deregulation of prices for the final customers.

The Romanian authorities agreed with the international financial bodies a calendar for gradual deregulation of prices until December 31, 2014 for the final non-household customers (except when on such date there is a significant difference between the trading price of domestic production and the European import price that may jeopardize the market stability, than the term would be extended until December 31, 2015); for household customers the term of completion of the above mentioned process is December 31, 2018. The Romanian Government signed with IMF, the World Bank and the European Commission a "*Memorandum on the Calendar for Gradual Deregulation of Gas Prices*". This calendar for price increase until the end of 2014 was approved by *Government Decision No. 22 of January 22, 2013 on setting the acquisition price of gas from domestic production on the regulated gas market.*

At the same time, according to Article 124, paragraph (1), letter e) of Law 123/2012, the gas producer has to make available gas quantities from their own production to suppliers, with precedence, to cover the regulated market, in accordance with the ANRE regulations on compliance with the price deregulation calendar, and to secure gas supply to the captive consumers, while suppliers have to keep the destination of such gas quantities. The remaining domestic production, less the gas quantity necessary for technological consumption, shall be made available to the competitive market.

Domestic gas production allocated to final customers on the regulated market comprises current gas production and a part of stored gas.

The table below shows the gas supply average prices in the period 2013-2015:

Description	M.U.	2013	2014	2015
1	2	3	4	5
Average supply price for internal gas production ³	RON/1000 m ³	548.12	687.86	717.80
production ³	RON/MWh	52.20	65.48	68.27
Average supply price for import gas	RON/1000 m ³	1,462.6	1,436.22	1,928.72
	RON/MWh	137.28	132.24	184.06

Natural Gas Distribution

Distribution tariffs and final regulated prices valid during the period analysed have been approved by ANRE Orders, as follows:

ANRE Order No. 103 of June 26, 2008 on setting regulated tariffs for gas distribution services and approval of prices for regulated gas supply performed by SNGN ROMGAZ SA, modified by ANRE Order No. 31 of August 30, 2012 (for the period January 1st-November 30,2014).

³ Including gas commodity and gas from association with Schlumberger and without storage services costs



- ANRE Order no. 120/2014 on setting regulated tariffs for gas distribution services and approval of prices for regulated gas supply performed by SNGN ROMGAZ SA Medias, (for the period December 1st 2014-June 30, 2015);
- ANRE Order no. 57/2015 on modification of ANRE Order no. 120/2014 on setting regulated tariffs for gas distribution services and approval of prices for regulated gas supply performed by SNGN ROMGAZ SA Medias, (starting with July 1st, 2015).

Tariffs and prices are presented in the table below:

Description	January 1 st 2014- November 30, 2014	December 1 st , 2014- June 30, 2015	July 1 st , 2015- December 31, 2015
Distribution tariffs (RON/MWh):			
*B1 Consumption up to 23.25 MWh	21.66	44.01	44.01
*B1 Annual Consumption between 23.26 and 116.28 MWh	21.25	40.06	40.06
Final regulated prices (RON/MWH):			
*B1 Consumption up to 23.25 MWh	117.8	120.67	117.75
*B1Annual Consumption between 23.26 and 116.28 MWh	116.95	116.03	113.13

3.4.3. Human Resources

On December 31, 2015 the company had 6,356 employees.

The evolution of the company's number of employees between January 1, 2013 and December 31, 2015 is shown in the table below:

Description	2013	2014	2015
1	2	3	4
Employees at the beginning of year	5,921	6,472	6,344
Newly hired employees	681	92	159
Employees who terminated their labour relationship with the company	130	220	147
Employees at the end of the year	6,472	6,344	6,356

The structure of employees at the end of 2015 was the following:

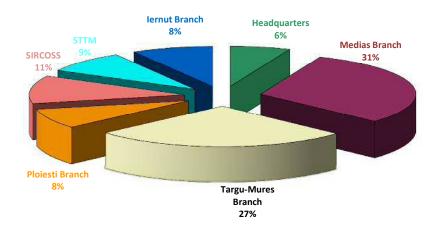
a) by level of education

University	22.97 %
Secondary education	25.71 %
Foreman education	4.06 %
Vocational school	34.53 %
Middle school	12.73 %

1	1	

b) by age	
under 30 years	3.83 %
30-40 years	16.57 %
40-50 years	40.40 %
50-60 years	31.15 %
over 60 years	8.02 %
c) by activities	
Gas production	62.48 %
Production tests/well special operations	11.28 %
Health	1.27 %
Transportation	8.98 %
Gas Storage	8.09 %
Electric energy production	7.90 %.

Distribution of Romgaz employees by headquarters and by branches is shown in the figure below:



The employees' structure at the headquarters and branches is shown in the table below:

Entity	Workers	Foreman	Admin employees	Total
1	2	3	4	5
Headquarters	31		371	402
Medias Branch	1,525	94	351	1,970
Tirgu-Mures Branch	1,346	53	278	1,677
Ploiesti Branch	330	30	157	517
SIRCOSS	520	52	145	717
STTM	439	19	113	571
Iernut Branch	341	46	115	502
TOTAL	4,532	294	1,530	6,356



The main areas of training during 2015 were:

- \rightarrow Training of administrative employees in various areas of activity, in cooperation with training suppliers from the country and abroad;
- \rightarrow Authorization/re-authorization, according to specialization and work place;
- \rightarrow Skills improvement and vocational training of workers through internal training courses.

A number of 2,341 employees were trained during 2015, and the costs of such professional training and skills improvement training courses were RON 1,010,733.42.

The annual training program was implemented as follows:

in accordance with the Labour Code, a total of 913 persons who did not participate to any training over the past 2 years (including 493 administrative employees and 420 workers) were trained; 802 employees participated in training courses to obtain authorization/reauthorization in accordance with their specialization and work place.

696 persons participated to professional training programs with specialty subjects imposed by the nature of activity.

During 2015, the professional training activity focused mainly on sustaining increase of adaptability to new requirements of economy based on knowledge, in order to ensure and update required competencies for employees working in the technical, economic and research-development field, such as:

Certification of technical, petroleum-related competencies (ANRM) for 13 persons (experts and professionals) for drafting documentation relating to geological research and expertise;

20 employees benefitted of training in the field of exploration/production with focus on depleted reservoirs. The topics included the application and advantages of gaslift process for free gas and condensate gas wells;

The implementation of the International Financial Reporting Standards required training and skills improvement of employees in the economic and financial field. 12 employees participated to such training courses in 2015.

25 employees with managerial competencies participated to training courses focusing on introducing general concepts of Lean Six Sigma methodology (principles, phases and specific instruments). The courses were organized for those employees who are or will be involved in optimization projects (Yellow Belt, Green Belt or Black Belt). Their involvement means the identification of eventual improvement opportunities and participation in different project teams;

Risk Management courses were organized with a view of perfecting theoretical and practical knowledge and for developing professional abilities in the field of risk assessment and analysis. 225 employees participated to such training.

Within Romgaz there are two trade unions:

"Sindicatul Liber din cadrul SNGN Romgaz SA" consisting of 6,316 members;

Sindicatul Extractie Gaze si Servicii" consisting of 20 members.

The total number of union members is 6,336 as compared to 6,356 representing the total number of employees. The union members/total number of employees' ratio is 99.69%.

Relationship between manager and employees: following negotiations, the parties have agreed to conclude a new Collective Labour Agreement, valid for 2015 and 2016.

During 2015, there were no conflicts between the management and the trade union.



3.4.4. Environmental Aspects

In 2015, the environment protection activity continued to focus on compliance of Romgaz activities with the applicable legal requirements on environment protection. Another aim was meeting specific objectives related to:

- ✤ Increase of awareness regarding compliance with legal requirements;
- Pursuing fulfilment of remedy solutions for environment aspects identified in the Due Diligence Report and assumed by the Romgaz branches.
- Rendering efficiency to environment protection, a support for Romgaz management process;
- ♥ Pursuing compliance with the legal environment-related requirements in accordance with Law no. 211/2011 on waste management.

The environment protection activities during 2015 focused on:

- ▶ fulfilment of requirements deriving from the ISO:14001 and ISO:9001 standards;
- complying with permitting requirements:

complying with legal requirements relating to environment permits for all 135 units. The conformity degree is 100% - for 2 objectives the company has requested the review of the permit, and for 1 objective the regulation document sets a conformity plan containing measures to reduce current and future effects of the activity. Measures consist of equipping 3 wells with safety equipment (packer and TRSV safety valve). Completion dates are December 31, 2015, December 31, 2016 and December 31, 2017 and will be financed by own means. The December 31, 2015 deadline was observed, the conformity inspection was carried out by the Environment Guard – Mures County Office and by Mures Environment Protection Agency;

complying with legal requirements regarding waste water management permits, for:

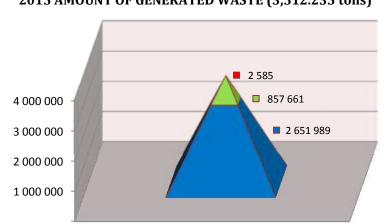
- 80 units for which the conformity degree is 100% to be noted that for 4 objectives permits are renewed; and
- 35 units related to reservoir water systems/ injection wells, out of which 5 are under renewal process and for 1 objective permitting documentation was filed (new unit).

A company-wide application has been developed to monitor environment permits, and to permanently analyze and continuously supervise compliance with legal requirements in the field of environment protection;

disposal of waste generated from own activity, in accordance with legal requirements in force. In 2015, the company's activity generated 3,512.235 tons of waste out of which 857.661 tons were recycled and co-incinerated (854.699 tons were recycled, 2.962 tons were disposed by co-incineration), 2.585 tons of waste were disposed by incineration and 2,651.989 tons of waste were disposed by storage;



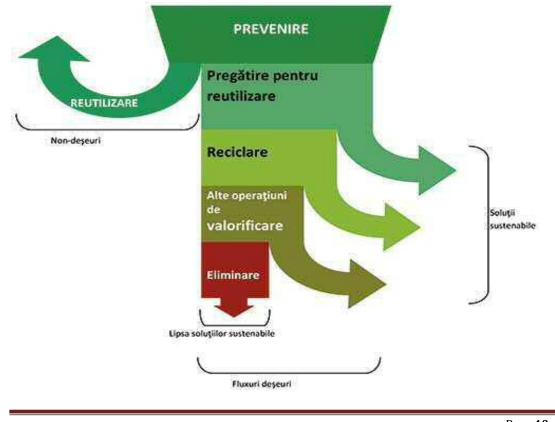
ROMGAZ



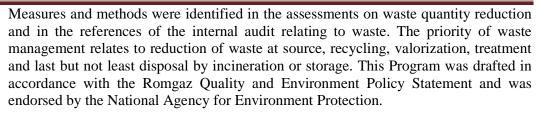
2015 AMOUNT OF GENERATED WASTE (3,512.235 tons)

Quantity disposed by storage Quantity disposed by recycling and co-incineration Quantity disposed by incineration

In 2015, the "*Program for Prevention and Reduction of Waste Generated by Romgaz Activity*" was drafted. It considers measures and methods for the prevention and reduction of quantities of waste resulting from the company's activity. Such Program complies with the applicable regulations and contains a preferred prioritization of waste management. The Program aims at identifying objectives, targets and policy actions which the company is required to comply in its waste management activity in order to fulfil the company's strategic objectives.



Romgaz waste flow



Also in this case, Romgaz developed an application for waste management control, whereby a permanent analysis and a continuous supervision of compliance with legal requirements (waste management in accordance with legal requirements, tracking of waste management performed by authorized contractors etc.);

- monitoring the compliance with legal requirements on environment protection, by monitoring ways to solve the exceeding of limits permitted by regulations in force. For the entire company, permanent analysis and continuous supervision is carried out in connection with the physical-chemical, bacteriological and biological indicators of emitted pollutants, the frequency and ways of using results. In 2015, Romgaz exceeded the legally allowed limit in only three instances: reservoir water discharge at a well location, exceeding the Maximum Permitted Level of equivalent noise level at the outer limit of the operation enclosure and at the outer limit of the neighboring protected receivers of a compressor station, and discharge of waste water from a production point due to works carried out in the vicinity. All these incidents were solved in a timely and operational manner. No fines were issued;
- monitoring the settlement of environment notifications and complaints against Romgaz. In 2015, two external environment complaints were recorded but only one was reasoned:
 - notification regarding excess of the maximum permitted level by the equivalent noise level at the outer limit of the operating enclosure and at the outer limit of the neighboring protected receivers. The Environment Guard review/investigated the notified events and found that there are no elements affecting the bordering dwellings, the notification was not founded;
 - notification in connection with the sewerage system of a production point, location indicated also in the notification on the excess of the maximum permitted level of emissions. The notification was reasoned and was settled.
- As a result of extending the scope of business by taking over Iernut thermoelectric power plant, complying with the legal requirements applicable in this field of activity was pursued by monitoring in 2015 a total CO₂ volume of 828,793 tons for burners IMA 1, 2, 3, 4, 5. Government Decision no. 1096/2013 for the approval of provisional free allocation of greenhouse certificates to electricity producers during 2013-2010, Romgaz is included in Annex no. 3 to the "National Investment Plan" at line 22 with the "Combined Cycle Gas Turbine" investment (according to Government Decision no. 151/2015 for the amendment of Government Decision no. 1096/2013 for the approval of provisional free allocation of greenhouse certificates to electricity producers to electricity producers during 2013-2010, the National Investment Plan included). According to Annex 1 of the same Government Decision, Romgaz, as operator, received for CTE Iernut for 2015 687,204 greenhouse certificates (EUA). Romgaz acquired in 2015 a total number of 687,204 greenhouse certificates.

As of December 31, 2015, Romgaz held in the account of the Sole Register of Greenhouse Gas Emissions a number of $1,196,706 \text{ CO}_2$ certificates, as follows:

687,204 certificates acquired in September 2015, namely the first 2015 tranche (50%) and in November 2015 the second 2015 tranche (50%);



- 824,645 certificates for 2014 were used for partial conformity of 2014 emissions, namely 828,793 tons of CO₂;
- > based on the recommendations made by the Due Diligence Study, performed with the aim of establishing the conformity level of the company to the environmental legislation in force, identification of past and present environmental issues, as well as future environmental risks the company may face, a Report on Significant Environment Issues Remediation was prepared whereby costs, solutions and implementation terms for remedy measures were assumed. In 2015, Romgaz monitored the implementation of permanent measures and of multiannual implementation terms measures contained in the Remediation Report (maintaining the perchloroethylene consumption below 1 ton/year for each location so that the provisions of Government Decision no. 699/2003 on setting measures to reduce emissions of volatile organic compounds due to use of organic solvents for specific activities and installations; requesting the renewal of environment permits with 45 days prior to the expiration; locating industrial objectives at sufficient distance from the protected receptors: reducing fugitive emissions in the area of calibration tanks, of metal tanks and of concrete tanks for temporary storage of reservoir water by equipping the tanks with ecological dispersion systems; periodic payment to the "Closing Fund" until the set value of provision is met for the specific waste storage at Ogra; annual monitoring frequency for Dumbravioara drilling waste storage closed in 2003, etc.);
- the environment internal inspection activity was scheduled and organized in order to verify conformity with legal requirements applicable to inspected activities.

In 2015, 46 environmental internal inspections were scheduled and performed (from Romgaz headquarters on authorized units of the branches), further to which 7 Reports of Determined/Potential Nonconformity were made, out of which 7 were closed within time limit; Romgaz branches also scheduled and performed 133 environment internal inspections further to which 14 Reports of Determined/Potential Nonconformity were made: 10 were closed in within time limits and 4 are open, within the time limit;

- assessment of conformity level to environment protection requirements and contractual requirements of contractors and sub-contractors of drilling works contracted by Romgaz in 2015;
- implementation of the 2015 action/measure programs for preventing and/or mitigating impact on the environment, that were implemented as follows:
 - works for noise reduction and heat recovery from moto-compressor exhaust system;
 - greening of contaminated areas;
 - landslide fighting;
 - installing waste water collection tanks;
 - installing impurities filtering systems;
 - transforming abandoned wells into reservoir water injection wells;
 - installing waste water discharge installations;
 - installing soundproof panels;
 - making payments for environment protection and permitting;
 - environment protection works required for well modernization;
 - environment protection works for modernization of well clusters by installing safety power generators;
 - modernization of technological installations and of infrastructures (platforms);



environment restoration works upon abandoning well;

maintenance and repair works at waste water treatment plants;

expenses in connection with transportation, takeover and disposal of hazardous and non-hazardous waste;

environment works at decommissioning;

expenses in connection with reservoir water transportation and waste water discharge;

expenses in connection with lab analyses;

installing environment-friendly discharge systems;

expenses in connection with maintenance and cleaning of waste industrial water separators;

CO₂ account management fee (SPEE Iernut);

CO₂ validation report fee;

Expenses in connection with metering NOx emissions and dust at boilers 1, 4, and 5 of SPEE Iernut;

Equivalent value of CO₂ certificates;

In 2015, the Environment Guard made 52 inspections, the ABAR public institution (Administratia Bazinala Apele Romane) made 17 inspections, and the environmental protection agencies performed 10 inspections. Following such inspections *Romgaz was not sanctioned/fined*.

In 2015, no environment accident was recorded by Romgaz.

3.4.5. Risk Management and Internal Control

Company's Policies and Objectives related to Risk Management

In accordance with the Corporate Governance Code, one important role played by the company's management is to ensure that an efficient risk management system is in place.

Because the implementation process is relatively young within the company – it started two years ago – one major concern of the management is to raise the awareness on the objectives of the risk management process, the necessity of direct implication in the risk management process, as well as the alignment to the latest practices in the sector by complying with the effective laws, standards and norms related to such process.

The company's risk management system is implemented in accordance with:

- the Order of the Ministry of Public Finance no. 946 of July 4, 2005 (updated) on the development of the internal/management control system which refers to risk management (Standard 11: "*Risk Management*");
- Government Ordinance no.119/1999 (Article 4) on the internal control and the preventive financial control;
- Law no. 234 of December 7, 2010 amending and supplementing Order no. 119/1999,
- International Standard ISO 31010:2009: "Risk management risk assessment techniques";
- International Standard ISO 31000:2009: "Risk management/Principles and guidelines";
- Romanian Standard SR Guidelines 73:2009: "Risk management-Vocabulary".



Consequently, in compliance with the risk management process, the company systematically analyses, at least once a year, the risks related to its objectives and activities and prepares adequate remedy plans in order to mitigate the possible consequences of such risks, and appoints employees responsible for implementing those plans.

Moreover, the risk management system implemented within the company is an integral part of the decision making process by setting the requirement to use a risk management analysis when drafting any and every complex document, at the headquarters as well as the branches, related to the following:

well drilling projects;

technical projects related to the execution of investment objects;

feasibility studies;

assessment studies of geological resources and reservoir production performances.

Any major project internally or externally drafted on gas exploration, development and/or production of natural gas reservoirs and on electricity production and delivery also includes a risk management assessment.

The main benefit of the risk management process is the improvement of the company's performance by identifying, analyzing, assessing and managing all risks within the company, in order to minimize the negative risk consequences or to increase the positive risk consequences, as the case may be.

A risk management department has been established for an efficient assessment of the company's risks. Some of the main aspects of the risk management implementation process are: risk identification, analysis, assessment and remedy. One major task of this department is drafting the company's final documents in terms of risk management: Final Risk Register, Final Risk Report, Final Measure Implementation Plan and the Company's Risk Profile.

Three role levels are set up in the risk management system:

base level, represented by those who identify risks and by the risk managers (head of each organizational unit) who are responsible for preparing risk management documents related to the level of the unit they manage;

middle level, represented by the company's middle management, who together with the heads of the organizational units form the Risk Management Commission that facilitates and coordinates the management process within the respective direction/department/division;

high level, represented by the executive upper management through the Risk Analysis and Management Commission that approves the company's risk appetite and risk profile in accordance with its objectives.

General scope of the risk management activity:

- 1. setting the general uniform framework for risks identification, analysis and management;
- 2. providing the appropriate tool for a controlled and efficient risk management;
- 3. describing the manner in which control measures are set and implemented in order to prevent the occurrence of negative risks.

Some of the analysed risk categories are: financial risks, market risks, occupational health and safety risks, personnel risks, risks related to information systems, and legal and regulatory risks.



All risks are analyzed from following perspectives:

specific objective the risk refers to;

causes of risk occurrence;

consequences further to risk materialization;

occurrence probabilities;

risk materialization impact;

risk exposure;

risk response strategy;

recommended control (remedy) measures;

residual risks remaining after treatment of initial risks.

Internal Control

The internal/management control system represents an integral component of the company's management system envisaging all activities of the organizational units, at all management levels, in order to meet the objectives. By mid-2015, the construction and implementation of the internal/management control system was completed and relies on 25 internal management control standards regulated by Ministry of Public Finance Order no. 946/2005⁴. Repealing Ministry of Public Finance Order 946/2005 and entering into force of SGG Order no 400/2015⁵ in June 2015 generated a new conceptualization of the main internal control directions in Romgaz aiming at creating a tighter and more coherent bond with the other management control instruments – internal audit and risk management system, and internal audit and risk management system for the Board of Director through its Audit Committee for monitoring such activity⁶.

The internal/management control system developed and implemented in Romgaz targets the achievement of the following objectives:

compliance with legal regulation, with internal rules, with contracts and administrative and jurisdictional decisions applicable to the company's activity;

fulfilling Romgaz objectives under efficiency, economy and efficiency conditions;

development and maintenance of collection, storage, processing, updating and distribution of financial and management data and information, as well as of proper systems/procedures to inform the public.

The preparation, implementation, development and assessment of internal/management control system for Romgaz are achieved in compliance with the provisions set in Government Ordinance No. 119/1999⁷ and with the standards provided by order no. 400/2015 grouped in five main categories:

⁴ for the approval of Internal Control Code comprising internal/management control standards at public entities and for the development of internal/management systems;

⁵ Government General Secretary Order No. 400/2015 for the approval of internal/management control systems of public entities;

⁶ issue included in 2016 in Romgaz Corporative Governance Code;

⁷ regarding internal control and preventive financial control

ROMGAZ

Category	Main aspects
Control environment	Company organization, human resources management, ethics principles and rules, deontology and integrity
Risk management and performance	Applicable to all of the company's processes and activities, targets how objectives were set, sets risk identification methods and risk management, planning (multiannual planning), scheduling (governing plan and management plan) and performance monitoring
Control activities	Internal procedures are documented and drafted in relation to the main processes so that the initiation and verification functions separation is maintained in order to mitigate error and fraud risk, and in relation to operation continuity by means of continuous supervision and management of deviations from set procedures
Information and communication	Targets the creation and development of a flexible and rapid information system to ensure both information quality and usage of proper communication methods and channels for each information type. Development of reporting system for the implementation of the governing and management plan, entity budget, management of resources use and document.
Evaluation and audit	Drafting and implementation of policies, plans and schedules for the development of internal/management control in terms of perfecting such by the assessment of the implementation carried out by the internal audit compartment

Among the 2015 internal/management control system development/improvement actions we specify the following:

- analysis and identification of sensitive function in Romgaz (completed in June, the List of Sensitive Functions was drafted);
- acquiring the consultancy services with the scope of drafting a study on implementing a management by objectives system and a remuneration policy based on the management by objectives for Romgaz management. At the end of 2015, the Ernst&Young Study was delivered;
- development of an IT application allowing all of Romgaz personnel to consult the internal decision register and to view the content;
- reviewing internal procedures on the management of objectives (completed in January 2016-PS 08);
- drafting and updating Romgaz Risk Register;
- adapting the internal application to OSGG 400/2015 requirements, which supports the auto evaluation of Internal/Management Control System, and its development;

According to the self-assessment results for the implementation of Internal/Management Control System, in 2015 (in relation to the 16 internal/management control standards provided in Order no. 400/2015), the Internal/Management Control System is *partially implemented*.

According to the self-assessment results for the implementation of Internal/Management Control System, on December 31, 2014 (in relation to the 25 standards provided in Order no. 946/2005), the Internal/Management Control System *is implemented* in Romgaz.



3.4.6. Litigation

The summarized statement of litigations where Romgaz is involved in shows the following:

- 135 litigations, including:
 - \approx 76 cases where Romgaz is complainant;
 - > 56 cases where Romgaz is defendant;
 - Solution → 3 cases where Romgaz is plaintiff claiming damages/injured party
- the (approximate) total value of the files where Romgaz is complainant is RON 958,482,021;
- the (approximate) total value of the files where Romgaz is defendant is RON 12,554,054.

The detailed list of litigations is shown in Annex 3 to this report.



IV. TANGIBLE ASSETS

4.1. Main Production Facilities

The occurrence and thereafter the development and gradual diversification of what was truly going to be the Romanian natural gas infrastructure has an important benchmark, *year 1909*, when the first gas reservoir was discovered by drilling well 2 Sarmasel (Mures county).

During the immediately following years, a unique gas infrastructure for those times started to outline in Europe at a reduced scale, consisting of the following assets:

- gas transmission pipeline, the first of this kind in Europe, build in 1914, connecting towns Sarmasel and Turda (Cluj county) and
- > gas compressor station from Sarmasel; build in 1927- the first one in Europe.

It is notable that the country's large gas structures were discovered after 1960 and in parallel, a complex infrastructure started to be developed at national scale dedicated exclusively to the gas extraction process and later to the injection and underground storage process. These large gas structures located in the Transylvanian basin supply even today considerable gas quantities.

Exploration – Production

The infrastructure related to field production and to gas storage in depleted fields turned into underground storages, looks today as a particularly complex system.

As a whole, the infrastructure of the company developed continuously before and after 1989. The development of the production capacities reached the peak during 1970–1980 when the annual production was extremely high, both due to the consumption demand and to the considerable reservoir energy of most discovered gas fields.

Part of the company's production infrastructure (assets) resulted from the nationalisation of June 1948.

Currently, no natural or legal person, from the country or from abroad, claimed any asset of Romgaz.

Although operational, most of the production facilities are several decades old, therefore, a rehabilitation and modernisation process started a few years ago consisting of installing, replacing or upgrading gas delivery/take over fiscal panels, gas drying stations, gas compressor stations.

The production facilities relating to the company's infrastructure are:

- 1. Gas wells (actually producing wells, temporary suspended wells waiting for reactivation or recompletion operations, wells for reservoir water injection);
- 2. Pipelines (gathering pipelines connecting the well clusters, waste water pipelines, industrial water pipelines);
- 3. Gas heaters (radiators);
- 4. Gas separators (underground separators, surface separators);
- 5. Flow metering panels (technological flow metering panels for almost every gas field, fiscal or commercial flow metering panel located at the interface with the NTS);
- 6. Gas drying stations (conditioning):
- 7. Gas compression units:



low capacity portable compressors installed at the well head or at the cluster,

booster compressors for one or more fields,

compressor stations, usually consisting of one or more units, intermediate or final compressor stations (outlet to the NTS);

- 8. Industrial or reservoir water pumping stations;
- 9. Other facilities (buildings, workshops, electric lines, well access roads etc.).

Production facilities are used at their approximate maximum capacity (close to 100%).

Currently 148 gas fields are producing out of which 143 are well defined blocks and the rest are fields with experimental production.

Production from these fields is made by 3,260 wells and by almost the same number of technological surface facilities consisting of flowlines, heaters (where the case may be) liquid separators and gas flow metering panels.

From the total number of wells, 26% of the wells produce at depths over 2,000m. Pressure and flow limits of production wells are operated by 115 compressor units, 91 units are grouped in 19 compressor stations, 17 units are the so-called booster compressors and 7 units are located at well clusters.

One technical demand required by applicable laws is the quality of gas which is fulfilled more than 99% by means of 71 gas drying stations.

The other component of the company's infrastructure, namely the information – technical system consists of all information equipment and programs (software) used to monitor the parameters related to gas research, production and storage activities. These complex information programs consist of a series of modules that process the data received further to seismic surveys of the earth crust, collects information resulting from gas wells researches, information related to production history and other technical input data for performing cash flow analyses.

Processing and interpretation of these input data leads to preparing extensive technic and economic specifications called *geological studies*. These studies also analyze and substantiate the investments planned for the field in question. The investments together with other production stimulation works become mandatory once the geological study is approved by the ANRM.

Underground Gas Storage

Bilciuresti Storage

Characteristics:

- ♦ Location: Dambovita county, approximately 40 km W-NW from Bucharest;
- ♦ Commissioned in 1983;
- Sequence Capacity:
 - o working capacity of 1,310 million cubic meter
 - o delivery capacity: 17 million cubic meter/day
- main fixed assets: 62 wells, 26 km gathering pipelines for the 62 wells, 50 gas heaters, 24 separators, 14 gas metering facilities, 7 drying stations, 33 km gathering pipeline, bi-directional fiscal metering system equipped with ultrasonic meter, compressor station (Butimanu), waste water injection station.

Currently, design works for UGS upgrading were contracted with the scope of increasing the withdrawal capacity to a maximum of 20 million m^3/day .

Sarmasel Storage

Characteristics:

- ➡ Location: near Sarmasel, approximately 35 km NW from Tirgu-Mures, 35 km north from Ludus and 48 km east from Cluj-Napoca.
- Source Commissioned in 1996
- Sequence Capacity:
 - Working capacity 800 million m³
 - Delivery capacity 6.5 million m^3/day
- Solution Main fixed assets: 61 wells, 26.341 km gathering pipeline for the 61 wells; 77 separators; 4.67 km gathering pipeline, bi-directional fiscal metering system equipped with ultrasonic meters, compressor station (Sarmasel)

Currently, following investments are in progress in order to increase the working capacity from 800 million m^3 /cycle up to 900 million m^3 /cycle:

gas compressor stations;

drying stations;

upgrading surface facilities;

upgrading fiscal metering systems

drilling of 4 wells.

Urziceni Storage

Characteristics:

- Solution: Ialomita county approximately 50 km NE from Bucharest;
- \clubsuit Commissioned in 1978;
- Sequence Capacity:
 - Working capacity 360 million m³
 - Delivery capacity 4.7 million m^3/day
- Main fixed assets: 27 wells, 17.3 km gathering pipelines for 27 wells, 28 heaters, 6 gas metering facilities, 1 drying station; 7.131 km gathering pipelines, bi-directional fiscal metering system equipped with ultrasonic meters, optic fibre data acquisition system; compressor station (Urziceni)

Currently, following investments are in progress:

Upgrading surface facilities;

Drilling 2 wells;

Cetatea de Balta Storage

Characteristics:

- Subscription: by Location: approximately 12 km S-W from Tarnaveni
- Scommissioned in 2002
- Sequence Capacity:
 - Working capacity 200 million m³
 - Delivery capacity 1 million m^3/day



Main fixed assets: 16 wells, 6.64 km gathering pipelines for 16 wells, 6 separators, 6 gas metering facilities, 9.375 km gathering pipelines, field supervising system, fiber-optic data acquisition system.

Ghercesti Storage

Characteristics:

- Scation: Dolj county near Craiova
- ♦ Commissioned in 2002
- Sequence Capacity:
 - \circ Working capacity 150 million m³
 - Delivery capacity 1.5 million m^3/day
- Main fixed assets: 86 wells, 156.931 km gathering pipelines for 86 wells, 13 separators, 6 gas metering facilities, 1 drying station, 41.998 km gathering pipelines, bi-directional fiscal metering system with two metering lines, equipped with ultrasonic meters and communication system and fiber-optic data acquisition system.

Balaceanca Storage

Characteristics:

- ♦ Location: approximately 4 km from Bucharest;
- ♦ Commissioned in 1989;
- ♦ Capacity:
 - Working capacity 50 million cubic meter;
 - Delivery capacity 1.2 million cubic meter/day;
- Main fixed assets: 24 wells, 9.993 km gathering pipelines, 15 gas heaters, 4 separators, 4 technological gas metering facilities, 1 drying station, 1.07 km gathering pipelines, bidirectional fiscal metering system with two metering lines, equipped with ultrasonic meters, compressor station (Balaceanca) and communication system and fiber-optic data acquisition system.

Workover and Special Operations

Well workover, capital repairs and well production tests represent all the services performed with workover rigs, as well as equipment for specific support operations such as: cement plug drilling installations, mud tank equipped with agitator, sand control-sand blender, DST- cased hole testing of productive layers, shale shaker, mud pumps.

Special Well Operations are performed with the following equipment: cementing unit, slickline, wireline, coiled tubing unit, liquid nitrogen converter, liquid nitrogen tank truck, cement container, filter unit, equipment for discharge and measurement with two-phase separation, equipment fir discharge and measurement with three- phase separation, equipment for tubing investigation, echometer, rental of tools and utilities, tubing cutting, packer assembling device, hydraulic packer recovery tools, technical assistance for special well operations, well fire-fighting equipment.

Future well workover and special well operations are required in order to stop production decline.



Transportation and Maintenance

The car fleet of the Branch for Technological Transportation and Maintenance consists of 640 vehicles and machinery, as follows:

- passenger carriers: cars (104), land vehicles (91), minibus (11), busses (2) and large busses (2);
- > passengers and cargo carriers < than 3,5 t (17+22) and > than 3,5 t (94);
- vehicles for cargo transportation: dumpers (24), cesspit emptier (29), trucks (2), platform trucks (15), tank truck (3);
- > vehicles for heavy transportation: truck-tractors (3) and semitrailer trucks (9);
- ▶ handling machinery: cranes from 12-18 t (6) and 24-35 t (11);
- ➤ special vehicles: mobile laboratory for equipment testing and checking (3);
- heavy machinery: bulldozers (8), caterpillar shovels (2), wheel loaders (13), motor grader (3), compactor (3), front end loaders (11);
- > other machinery: tractor trucks (74), fork lift trucks, etc.;
- > other vehicles: trailers for heavy transportations, trailers and semitrailers.

STTM plans to ensure qualitative and economically efficient services due to the future dynamics of Romgaz core business over the medium term (approximately 5 years).

Electric Power

CTE Iernut has an installed capacity of 800MW, including 6 power units: 4 Czechoslovakian power units with an installed capacity of 100 MW each and 2 Soviet power units with an installed capacity of 200 MW each. The units have been commissioned between 1963 and 1967.

The power plant is connected to the main road E60 by a 1.5km long road and to the national railway system at Cuci by a 2km railway both owned by the CTE Iernut .

Operating restrictions imposed by applicable environmental regulations

The 100 MW Power Units 1 and 4

During 2013, by commissioning a flue gas recirculation system for boiler no. 1, NOx emissions were reduced from 800 mg/Ncm flue gas to 300 mg/Ncm, complying therefore with environmental regulations.

In compliance with the integrated environmental authorization for CTE Iernut, power units no.1 and 4, with an installed capacity of 100MW each, may operate on a transition period until June 30, 2020. The maximum NOx emissions must be reduced from 300 to 100 mg/Ncm flue gas within this period.

If this last measure is not taken, the units will not be allowed to operate after June 30, 2020.



The 100MW Power Units 2 and 3

Change of environment protection legislation, namely, Directive CE 2010/75/EU allow limited time of operation for units 2 and 3 in case the emission reduction equipment of one or more groups break down and power supply is a priority requirement. Therefore, as of January 2016, units 2 and 3 shall be put in dry preservation.

The 200MW power units 5 and 6

Low NOx emission burners have been installed in years 2010 and 2011. As such, an environmental requirement included in the integrated environmental authorization was fulfilled.

Due to these measures, the power units automatically enter the new transition period during January 01, 2016 - December 31, 2020.

4.2. Investments

Investments play an important part in arresting the production decline, which is achieved by discovering of new reserves, by improvement of the current recovery rate, and by rehabilitation, development and modernization of existing facilities.

The company invested during 2012-2015 approximately RON 3.39 billion, as follows:

Year	2012	2013	2014	2015	Total
Amount (RON thousand)	519,053	848,247	1,085,497	937,916	3,390,713

For 2015, Romgaz scheduled investments worth *RON 1,100 million* and invested *RON 937.9 million*, approximately 13.6% less than scheduled. In 2015 investments were RON 147.6 million lower than the investments made in 2014. The company financed all investments from own sources.

The value of fixed assets commissioned during 2015 was approx. RON 730.2 million.

The Director General approved the 2015 investment program and the relating budget was approved as Annex 4 to the income and expenditures budget by GMS Resolution no.10 of December 17, 2015 (Government Decision no.936/November 11, 2015).

Major investments target in general projects such as:

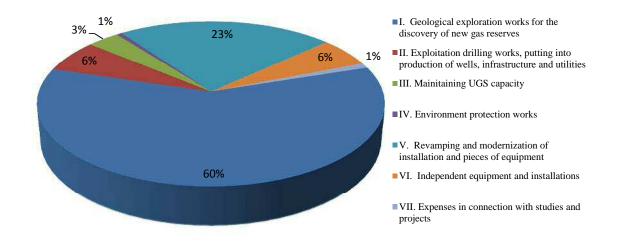
- continuing geological research works by performing surveys and drillings for the discovery of new gas reserves;
- production development by adding new facilities on existing structures;
- improving the performance of facilities and equipment and increasing production safety;
- increase of underground storage capacities, flexibility and security of the existing storages;

The table below shows the actual investments in relation to the scheduled ones and to the 2014 results:



Crt.	Investment chapter	Investment chapter 2014 2015		15	%
no.			Schedule	Results	'15/'14
0	1	2	3	4	5=4/2x100
1.	Investment in progress- total, out of which:	584,279	358,345	352,467	60.33
1.1	Natural gas exploration, production works	424,403	319,051	319,051	75.18
1.2	Maintaining UGS capacity	158,309	33,129	32,374	20.45
1.3	Environment protection works	1,567	6,165	1,042	66.50
2.	New investment – total, out of which:	166,480	301,897	297,039	178.42
2.1	Natural gas exploration, production works	162,722	293,155	292,440	179.72
2.2	Maintaining UGS capacity	500	112	112	22.40
2.3	Environment protection works	3,258	8,630	4,487	137.72
3.	Investment in existing tangible assets	254,631	314,489	224,664	88.23
4.	Equipment (other acquisition of tangible assets)	63,898	90,254	54,080	84.63
5.	Other investment (studies, licenses, software, financial assets etc.)	16,209	35,015	9,666	59.63
*	TOTAL	1,085,497	1,100,000	937,916	86.4

The chart below shows the main investment chapters:



From the beginning of the year, service/delivery contracts ensured 53.8% of the budget including the value of the projects performed by the company itself.

The firm contracts concluded in 2014 lead to the resulted high level of investments.

The high levels of resulting value generated significant physical achievements.



The summary of the achieved projects indicates a high level of objective achievement:

Item no.	Main Projects		Planned 2015	Achieved 2015
1.	Drilling, exploration		38 wells	26 wells
2.	Surveys	2D seismic	200 km	0 km
	-	3D seismic	1.300 km^2	801 km ²
3.	Production drilling		2 wells	1 wells
4.	Surface facilities – gas	s wells	30 wells	23 wells completed 3 wells in progress
5.	Compressor stations in	n gas fields	SC Roman	completed 100%
			SU Band	completed
6.	Maintaining storage ca	apacity	Sarmasel UGS: - compressor station	80%
			Urziceni UGS - compressor station - drilling 3 wells	100% design completed
7.	Well modernization		125 wells	147 wells
8.	Well capitalized repair	r	140 wells	140 wells
9.	Electric power produc	tion	Performance of capitalized repairs and procurement of an equipment	in full
10.	Partnerships		 Aurelian Petroleum (Brodina): G&G works for drilling a well; Completion of geological separation for well Voitinel 2 and drilling permits were obtained 	
			Raffles Energy (Bacau): - completion of cogeneration works for experimental power generation	completed
			<i>Lukoil</i> : - drilling 2 wells in the Black Sea	completed
			Schlumberger: - surface facilities for wells 210 and 211; - commissioning 4 compressors; - fracturing works at well 210	completed



	<i>Amromco</i> : - drilling 3 wells; RK 12 wells and surface facilities for the 3 new wells	partially completed (2 wells)
	<i>Slovakia</i> : - drilling 2 wells in blocks Svidnik and Medzilaborce	
	<i>Poland</i> : - <i>Torzym</i> : renewal of permits, preparation of G&G and G&A	completed
11. Studies	- <i>Cybinka</i> : preparation of G&G and G&A Reservoir studies	completed 100%

By the end of 2015, procurement contracts have been concluded for works to be executed in 2015 and 2016 amounting RON 520,000 thousand, including works rendered by the company.

Main investments commissioned by the end of the year, worth RON 730,185 thousand:

Drilling: 27 wells

Surface facilities : 23 facilities

Well modernization : 147 wells

Well capitalized repairs: 140 wells

Coiled tubing rig modernization

Cementing equipment modernization

Separate equipment

One very complex issue largely impacting the implementation of the investment plan is found in the investment preparation phase and consists of obtaining land permits, approvals, agreements and authorizations required for the performance of works. In order to solve the above-mentioned issues, the company constantly approaches the state institutions in order to have simple and short procedures for obtaining required approvals.

The level of results was negatively influenced by causes specific for the second phase:

- tenders for drilling works were cancelled (for 6 exploration wells, a renewal of design was required due to changes to the well construction required in light of new geological information);
- temporary lands for pipelines crossing tens or hundreds of properties were impossible to obtain;
- redesigning pipeline routes and approving the construction of pipeline segments with less owners in counties: Prahova, Ilfov, Ialomita – well operation facilities in structures Merii, Lipia, Maia, Salciile, Fulga;
- well 252 Tirgu-Mures was not drilled due to the fact that Tirgu-Mures City Hall did not issue the construction permit (the drilling location is a land whose owner is unknown);



- there were delays in connection with the land for gas drying station at Band compressor station;
- independent equipment is scheduled for delivery in 2016, even if it was budgeted for 2015 (equipment with long manufacturing cycle) delivery terms were validated as a result of organizing public procurement tenders: special trucks, carriers, well intervention equipment, revamping cementing units, special well intervention instruments.

The work completion degree in relation to the work programs for each partnership is indicated below:

Crt. no.	Partnership	2015 Schedule	2015 Results	Results/ Schedule
1	Romgaz, Alpine Oil&Gas and JKX Oil&Gas - Slovakia	17,909.00	1,603.43	8.95%
2	Romgaz, Aurelian Oil&Gas Poland and Sceptre Oil&Gas - Poland (financial investments)	1,099.36	425.86	38.74%
3	Romgaz and Raffles	774.30	589.24	76.1%
4	Romgaz and Aurelian	15,411.53	1,699.17	11.03%
5	Romgaz and Amromco	28,839.08	14,243.7	49.39%
6	Romgaz and Schlumberger	10,482.48	8,697.71	82.97%
7	Romgaz, Lukoil and PanAtlantic	187,131.25	168,065.48	89.81%
*	Total work program	261,647.00	195,324.59	74.65%

Important issues to be noted:

- Within the partnership with Lukoil, the partners decided to withdraw from block Rapsodia due to negative drilling result of well 1X Helena and the disagreement of the Romanian Government to extend Phase I;
- Within the partnership with Raffles for Bilca Production area in block Brodina, due to the negative results of the past two years, Romgaz proposed for 2016 an update of the reserves assessment study. Dependent on the results of this study, Romgaz decides whether to remain or to withdraw from this partnership. In Bacau block, in the northern part, the experimental power generation started at well Lilieci 1;
- With respect to the blocks in Poland, Romgaz intends to sell 50% of its participation interest. No favorable results were recorded in this respect. The fact that not all partners intend to farm-out together with the low global oil price determined the partners to postpone the drilling decision both for the platform location and for the toeof-slope location. The unsuccessful results of well Sosna 1, the continuous postponement of the drilling decision during the past 2 years and the accelerated decrease of the global oil price determined Romgaz management to decide to withdraw from Poland concessions;
- With respect to the blocks in Slovakia, the difficulties in obtaining the drilling permits from local authorities and the continuous decrease of oil price triggered a delay in implementing the investment plan by the end of 2015– the well drilling schedule was postponed to the first part of 2016.

V. SECURITIES MARKET

Romgaz - company listed on the Bucharest Stock Exchange (BVB) and the London Stock Exchange

Government Decision no.831/August 4, 2010 on the approval of the privatization strategy by public offering of Societatea Nationala de Gaze Naturale "Romgaz" S.A. Medias, and the mandate of the public institution involved in the development of such process approved "the sale by secondary initial public offering of shares representing 15% of S.N.G.N. "Romgaz S.A. share capital by the Ministry of Economy, Trade and Business Environment, through the Office of State Ownership and Privatization in Industry".

Since November 12, 2013, the company's shares have been traded on the regulated market governed by BVB under the symbol "*SNG*", and on the regulated market governed by LSE (the London Stock Exchange) as GDRs issued by The Bank of New York Mellon under the symbol "*SNGR*".

Item No.	Specification	2013	2014	2015
1.	Number of shares	385,422,400	385,422,400	385,422,400
2.	Market capitalization ⁸ * million RON * million EUR	13,178 2,952	14,018 3,127	10,483 2,315
3.	Maximum price (RON)	35.60	36.37	36.55
4.	Minimum price (RON)	33.80	32.41	26.30
5.	Year end price (RON)	34.19	35.36	27.20
6.	Net profit per share (RON)	2.58	3.66	3.10
7.	Gross dividend per share (RON)	2.57	3.15	2.70
8.	Dividend yield (7./5.x100)	7.5%	8.9%	
9.	Exchange rate (RON/EUR)	4.4639	4.4834	4.5285

The evolution of the trade price in 2015 was adversely affected especially by the significant drop in oil and gas prices on the international markets and also by the fluctuations on the capital markets worldwide.

Hence, at the end of the year 2015, Romgaz share price was RON 27.20, lower by 23% than the closing price at year end 2014. Performance of the share reached a maximum value on July 1, 2015 (before the ex-date for dividend payment), followed by a drop in price reaching the lowest value of RON 26.30 on December 18, 2015. The downward trend continued until January 2016 (minimum price of RON 22.30 on January 20) but since February 2016, Romgaz shares have recorded increasing values (RON 26.84 on March 17).

Romgaz is considered an attractive company for investors in terms of dividends distributed to shareholders and stability of the company.

Romgaz holds a significant position in the top of local issuers, and it is included in BVB indices as well as in indices of other markets, as follows:

- Second place, by market capitalization, in the top of Premium BVB issuers. With a market capitalization amounting to RON 10,483 million (EUR 2,315 million) as of December 30, 2015, Romgaz is the second largest listed company in Romania, being

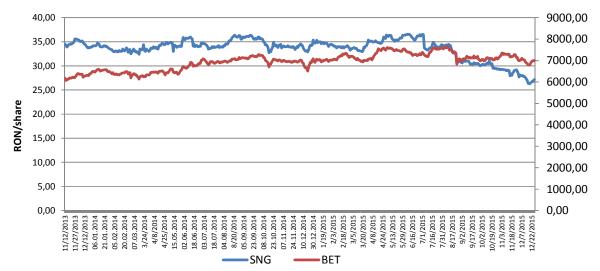
⁸ Calculated on the basis of the closing price of the last trading day in the respective year, and on the basis of the exchange rate announced by BNR, valid for the last trading day in the respective year



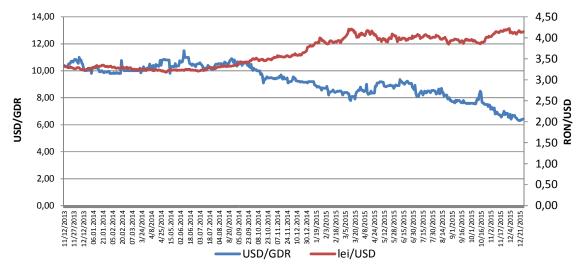
preceded by OMV Petrom with a capitalization in amount of RON 16,427 million, i.e. EUR 3,627 million;

- Third place as regards the average value of shares traded in the last 12 months in the top of local issuers in the main segment of BVB (RON 1,069 million – the Regular Segment, preceded by *Fondul Proprietatea* and *Banca Transilvania*);
- weight of 11.40% in the BET index (top 10 issuers) and 11.12% in the BET-XT index (BET extended), 25.29% in the BET-NG index (energy and utilities), 11.40% in the BET-TR (BET Total Return) index, 9% in the ROTX index (Romanian Traded Index);
- Romgaz issuer is also included in global indices with allocation for Romania, for instance in the following index groups: FTSE (Financial Times Stock Exchange), MSCI (Morgan Stanley Capital International), S&P (Standard & Poor's), STOXX (oriented mainly on the European markets), Russell Frontier.

Performance of Romgaz shares between listing and December 30, 2015 as compared to the BET index, is shown below:



Performance of GDRs traded on the London Stock Exchange and RON/USD exchange rate movements are shown below:



Romgaz share denominated in USD (GDR) was influenced by the RON/USD quotation, with the leu that rose against the dollar over the last period of review.



5.1. Dividend Policy

The General Meeting of Shareholders determines the value of dividends to be distributed to shareholders considering the specific legal provisions.

Therefore, Government Ordinance no. 64/2001 on profits distribution as regards companies where the State acts as majority shareholder and autonomous administrations, approved by Law 769/2001, as subsequently amended and supplemented, provides at article 1, paragraph (1), item (f) that the profit after deduction of profit tax shall be distributed as follows, unless otherwise prescribed under special laws:

- (a) legal reserves;
- (b) other reserves representing tax facilities provided by law;
- (c) covering accounting losses for the previous years, except for the retained accounting losses as a result of adjustments required under the application of IAS 29 "Financial Reporting in Hyperinflationary Economies", according to the Accounting Regulations compliant with the International Financial Reporting Standards and the Accounting Regulations in line with the Council Directive 86/635/EEC and the International Accounting Standards applicable to credit institutions;
- (c^1) setting own financing sources for projects co-financed out of external loans, as well as for the amounts necessary for reimbursing capital instalments, paying interests, commissions and other costs related to these external loans;
- (d) other distributions provided by law;
- (e) employees' participation to profits; national companies and companies fully or majority owned by the state, as well as autonomous administrations which undertook and established in their income and expense budgets the obligation to participate in the distribution of profits, as a result of the employees' services in relation thereto, may grant these rights up to 10% of the net profit, however not exceeding the level of one monthly average base salary of the relevant company during the respective financial year;
- (f) *a minimum of 50%* contribution to the state or local budget, in the case of autonomous administrations, or *dividends*, in the case of national companies and companies fully or majority owned by the state;
- (g) the profit undistributed according to items (a) (f) above is distributed to other reserves and represents own financing sources.

Profit is distributed for the purposes and in the amounts referred to at paragraph (1) items e), f), and g) after deduction of the amounts related to the purposes determined under special laws stipulated at items a), b), c), c^1), and d) of the same paragraph.

Profit is distributed subject to the accounting profit recorded under statutory financial statements. The statutory financial statements of the company for the financial year ended December 31, 2012 have been prepared according to the Order of the Ministry of Finance no. 3055/2009, as subsequently amended and supplemented, and for the financial years ended December 31, 2013 and December 31, 2014, respectively, the statutory financial statements have been prepared according to the Order of the Ministry of Finance no. 1,286/2012.

In accounting terms, participation of employees in the distribution of profit is registered as a wage related expense recognized in the financial statement of the year when the profit was



obtained by the Company. The participation of employees in the distribution of profit is paid in the subsequent year.

For the financial years ending December 31, 2012 and December 31, 2013, respectively, the state-owned companies and the companies where the State acts as majority shareholder had the obligation, established by the Government, to distribute an 85% share of profit as dividends (under the Memorandum "Measures which must be observed while drafting the income and expenses budgets of economic operators having whole or majority state participation").

Furthermore, since September 6, 2012, by way of derogation from the requirements of Companies Law 31/1990 providing that dividends are to be paid no later than six months after the approval of the annual financial statements, state-owned companies are required, in accordance with the provisions of Government Ordinance no. 64/2001, to pay the dividends to their shareholders within 60 days of the legal deadline for the submission of the annual financial statements is to the competent fiscal authorities.

The table below shows the status of dividends for the years 2013-2015:

Specification	2013	2014	Proposal 2015
Dividends (RON)	990,636,509	1,214,080,560	1,040,640,480
Gross dividend per share (RON/share)	2.57	3.15	2.70
Dividend distribution rate (%)	99.5	86.11	87.13
Number of shares	385,422,400	385,422,400	385,422,400



VI. MANAGEMENT

6.1. Board of Directors

Since January 1, 2013, the Board of Directors underwent several changes, bearing in mind that in 2013 the *Government Emergency Ordinance no.109/November 30, 2011 on corporate governance in state-owned enterprises* was implemented within the company, as regards the selection and appointment of members in the board of directors based on a cumulative voting procedure, and the number of the members of the board was increased from 5 to 7.

The members of the Board of Directors as of December 31, 2015 are as follows:

Item No	Name	Institution of employment	Position in the Board
1	Negrut Aurora	Ministry of Energy, Small and Medium Enterprises and Business Environment	Chairperson
2	Popescu Ecaterina	SC "Chimforex" SA	Member
3	Chisalita Dumitru	Universitatea "Transilvania" Brasov	Member
4	Metea Virgil Marius	SNGN "Romgaz" SA	Member
5	Dorcioman Dragos	Ministry of Energy, Small and Medium Enterprises and Business Environment	Member
6	Jansen Petrus Antonius Maria	Associate Lecturer London School of Business and Finance	Member
7	Baciu Sorana Rodica	SC "ACGENIO" SRL	Member

During 2015, the Board of Directors underwent the following changes:

- On January 18, 2015, Mr. Davis Harris Klingensmith resigned from the Board of Directors, and he was replaced by Mrs. Sorana Baciu on an interim basis pending full appointment at the following Ordinary General Meeting of the Shareholders;
- on January 23, 2015, Mr. Sergiu-Cristian Manea resigned from the Board of Directors;
- on February 2, 2015, Mr. Dragos Dorcioman was appointed member on an interim basis pending full appointment at the following Ordinary General Meeting of the Shareholders;
- by Resolution of the Ordinary General Meeting of Shareholders no.2/ March 18, 2015 Mrs. Sorana Baciu was appointed member of the Board of Directors with a mandate valid until December 30, 2017. Mr. Dragos Dorcioman was appointed member of the Board of Directors by the same Resolution, with a mandate of one year or until appointment of new members of the Board in accordance with the terms provided by the *Government Emergency Ordinance no.109/ 2011*, in case selection was concluded before the specified term.

The CVs of the current directors are to be found on the company's webpage <u>www.romgaz.ro</u> under the section Investor Relations – Corporate Governance – Board of Directors.

On February 22, 2016, Mrs. Sorana Baciu resigned from the Romgaz Board of Directors, and Mr. Sebastian-Gabriel Tcaciuc was appointed member on an interim basis pending full appointment at the following Ordinary General Meeting of the Shareholders of March 25, 2016 (OGMS). The mandate of Mr. Dragos Dorcioman expires on March 25, 2016, and at the above mentioned OGMS a new member of the Board shall be appointed by the shareholders.



According to the information supplied by each director, *there is no agreement*, *understanding or family relationship* between them and another person that contributed to their appointment as directors.

As of December 31, 2015, Mr. Virgil-Marius Metea was the only member of the Board owning company shares (5,513 shares acquired in the IPO, representing 0.00143038% of the share capital).

6.2. Executive Management

Virgil Marius Metea - Director General (CEO)

By Resolution no. 8 of June 12, 2013 the Board of Directors appointed Mr. Virgil Marius Metea as director general and delegated internal management powers and representation competences to him.

The table below shows the management positions to which the Board of Directors did not delegate managing powers:

Name	Position
ROMGAZ - headquarters	
Cindrea Corin Emil	Deputy Director General
Rotar Dumitru Gheorghe	Deputy Director General
Dobrescu Dumitru	Deputy Director General
Ionascu Lucia	Economic Director
Ciolpan Vasile	Energy Trade Director
Stefanescu Dan Paul	Exploration-Production Director
Terciu Iulian Ermil	Human Resources Management Director
Prisca Maria Magdalena	Financial Director
Stancu Lucian Adrian	Corporative Management, Quality, Environment Director
Bodogae Horea Sorin	Procurement Direction Director
Pavlovschi Vlad	Business Development Director
Balasz Bela Atila	Energy Management Director
Morariu Dan Nicolae	Information Technology and Telecommunication Director
Birsan Mircea Lucian	Technical Director
Medias Branch	
-	Director
Achimet Teodora Magdalena	Economic Director
Sutoiu Florinel	Production Director
Man Ioan Mihai	Technical Director
Tirgu-Mures Branch	
Avram Pantelimon	Director
Caraivan Viorica	Economic Director
Matei Gheorghe	Production Director
Stefan Ioan	Technical Director
Ploiesti Branch	
Carstea Vasile	Director
Ionescu Viorica Maria	Economic Director

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Scarlatescu Virgil	Commercial Director
Vecerdea Dan Adrian	Storage Director
Iernut Branch	
Bircea Angela	Director
Vlassa Susana Ramona	Economic Director
Oprea Maria Aurica	Commercial Director
David Stefan	Technical Director
SIRCOSS	
Dinca Ispasian Ioan	Director
Bordeu Viorica	Economic Director
Gheorghiu Sorin	Technical Director
STTM	
Rusu Gratian	Director
Ilinca Cristian Alexandru	Economic Director
Cioban Cristian Augustin	Operation-Development Director

According to the Articles of Incorporation, appointment and dismissal of executive directors is made by the Board of Directors; "executive director" means "the person to whom the Board of Directors delegated competences to manage the Company" – Article 24, paragraph (15).

The members of the executive management, except the director general, are employees of the company, having an individual labor contract for an indefinite period.

The management and operating personnel are employed, promoted and dismissed by the director general based on the competences delegated to him by the Board of Directors.

According to our information, there is no agreement, understanding or family relationship between the members of the executive management and another person that contributed to their appointment as members of the executive management.

Item No.	Name	Number of shares held	Weight in the share capital (%)
0	1	2	3
1	Rotar Dumitru Gheorghe	10,611	0.00275308
2	Stefan Ioan	2,649	0.00068730
3	Stefanescu Dan-Paul	601	0.00015593
4	Carstea Vasile	412	0.00010690
5	Prisca Maria Magdalena	165	0.00004281
6	Ilinca Cristian Alexandru	74	0.00001920
7	Morariu Dan Nicolae	52	0.00001349
8	Dinca Ispasian Ioan	48	0.00001245
9	Vecerdea Dan Adrian	45	0.00001168
10	Balasz Bela Atila	38	0.00000986

The table below shows the number of *shares held by the members of the executive management* as of December 31, 2015:

To the best of our knowledge, the persons mentioned at 6.1 and 6.2 above, *have not been involved in litigations or administrative proceedings* related to their activity in Romgaz *in the last 5 years*, nor in proceedings related to their capacity of fulfilling the duties.



VII. FINANCIAL-ACCOUNTING INFORMATION

7.1. Statement of Financial Position

The individual financial statements of the Company have been prepared in accordance with the provisions of the International Financial Reporting Standards (IFRS) as adopted by the European Union. For the purposes of the preparation of these individual financial statements, the functional currency of the Company is deemed to be the Romanian Leu (RON). IFRS, as adopted by the EU, differs in certain respects from IFRS as issued by the IASB. However, the differences have no impact on the Company's individual financial statements for the years presented.

The individual financial statements have been prepared on a going concern basis in accordance with the historical cost convention.

The table below presents a summary of the statement of individual financial position as of December 31, 2015:

			* <i>K</i>	RON thousan
Indicator	31.12.2013	31.12.2014	31.12.2015	Variation (2015/2014)
0	1	2	3	4=(3-2)/2*100
Assets				
Non-current assets				
Property, plant and equipment	5,767,267	5,962,719	5,996,460	0.57%
Other intangible assets	383,956	407,449	399,859	-1.86%
Subsidiaries	-	-	1,200	100.00%
Associates	947	738	163	-77.91%
Other financial assets	-	-	29,300	100.00%
Other financial investments	76,900	76,889	70,080	-8.86%
Other non-current assets	17,093	-	-	0.00%
Total non-current assets	6,246,163	6,447,795	6,497,062	0.76%
Current assets				
Inventories	463,946	392,108	559,784	42.76%
Trade and other receivables	1,086,628	1,000,195	601,065	-39.91%
Other financial assets	1,574,924	2,343,864	2,146,827	-8.41%
Other assets	146,179	101,886	139,612	37.03%
Cash and cash equivalents	959,330	526,256	740,352	40.68%
Total current assets	4,231,007	4,364,309	4,187,640	-4.05%
TOTAL ASSETS	10,477,170	10,812,104	10,684,702	-1.18%
EQUITY AND LIABILITIES				
Capital and reserves				
Share capital	1,892,681	385,422	385,422	0.00%
Reserves	1,949,600	2,142,347	2,581,853	20.52%
Retained earnings	5,450,493	7,184,249	6,724,947	-6.39%
Total equity	9,292,774	9,712,018	9,692,222	-0.20%
Non-current liabilities				
Retirement benefit obligation	79,241	97,265	102,959	5.85%
Deferred tax liabilities	146,440	131,305	62,589	-52.33%
Provisions	196,950	202,293	200,855	-0.71%
Total non-current liabilities	422,631	430,863	366,403	-14.96%



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Current liabilities				
Trade and other payables	202,796	216,983	186,937	-13.85%
Current tax liabilities	200,982	93,590	90,838	-2.94%
Provisions	47,316	35,814	28,779	-19.64%
Other liabilities	310,671	322,836	319,523	-1.03%
Total current liabilities	761,765	669,223	626,077	-6.45%
Total liabilities	1,184,396	1,100,086	992,480	-9.78%
TOTAL EQUITY AND LIABILITIES	10,477,170	10,812,104	10,684,702	-1.18%

Note: According to the Company's accounting policies, bank deposits and government securities having maturities less than 3 months as of the bank account opening date/ purchase date are considered cash equivalents. Bank deposits and government securities having maturities more than 3 months as of the bank account opening date/ purchase date are considered financial assets. In the individual annual financial statements prepared before December 31, 2014, classification of bank deposits and government securities in cash equivalents and financial assets, respectively, was made based on the remaining time from the year end to the maturity thereof. In order to ensure compatibility of periods, the amount related to the years ended December 31, 2014 have been represented.

Non-currents assets

The total non-currents assets increased by 0.76% (i.e. RON 49.27 million) mainly due to the acquisition of tangible and intangible assets for gas exploration, appraisal and production, as well as opening bank accounts with a remaining period to maturity above one year, in amount of RON 29.30 million.

Considering the Company's legal obligation to unbundle the gas storage activity from the gas production and distribution activity under the Directive 2009/73/EC of the European Parliament and the Council of July 13, 2009, and the provisions of Article 141, paragraph (1) of the Law no.123/2012, the S.N.G.N. Romgaz S.A. – Filiala de Inmagazinare Gaze Naturale Depogaz Ploiesti S.R.L." was filed with the Trade Register Office in August 2015, the gas storage subsidiary being wholly owned by the Company. The share capital of the subsidiary is RON 1.2 million, divided in 120,000 shares with a nominal value of RON 10/ share. The subsidiary starts operation in April 2016 pursuant to the license issued by the Autoritatea Nationala de Reglementare in domeniul Energiei (ANRE, the Regulatory Authority for Energy). As of the date of individual financial statements for the year ended December 31, 2015, the storage activity was still performed by the Company. ANRE has modified under the Decision of the President no.2588/December 30, 2015 the license no.1942 on operating the underground gas storage system granted to SNGN Romgaz SA by the Decision of the ANRE President no. 151/January 22, 2014 in terms of changing the license titleholder to S.N.G.N. Romgaz S.A. – Filiala de Inmagazinare Gaze Naturale Depogaz Ploiesti S.R.L. The amended license was granted for the period April 1, 2016 - September 13, 2056. The Company did not prepare consolidated financial statements as of December 31, 2015, given that the subsidiary did not start operation on the incorporation date.

Decrease of other financial assets was determined by the impairment of financial investments held in the Lukoil Overseas Atash BV and Panatlantic joint venture, as a result of the intention to relinquish from the Rapsodia block in the Black Sea, according to the notification given by the partners to ANRM (RON 5.2 million), as well as the investment held in Electrocentrale Titan (RON 1.6 million), following the Company's decision to withdraw from the shareholding.

Current assets

The current assets decreased by 4.05% as compared to the previous year, as follows:

- Inventory balance, as compared to December 31, 2014, increased by 42.76%, that is by RON 167.68 million, mainly due to the increase of natural gas inventory by RON 100.1 million;
- Trade receivables decreased, as compared to December 31, 2014 by 39.91% as a result of diminished gas value and lower volumes delivered in Q4 2015, and the increase of the allowance related to doubtful clients by RON 290.71 million, especially as regards the receivables recorded for Electrocentrale Bucuresti (RON 238 million) and Electrocentrale Galati (supplemental allowance in 2015 by RON 49 million);
- Other current financial assets and cash and cash equivalent have recorded an increase by 0.59% as compared to the previous year and include cash in bank deposits, fixed-term deposits and government securities;
- Other assets have increased by RON 37.73 million (37.03%) as compared to December 31, 2014, mainly as a result of the increase of prepayments representing the costs of services with gas transmission into underground storages that are to be invoiced to customers as gas is delivered.

Capital and reserves

Reserves increased by RON 439.51 million as a result of allocating a share of the 2014 net profit (RON 407.03 million) to the development fund of the Company and a share of the current period profit (RON 31.85 million), following implementation of the fiscal facilities, in accordance with the Government Decision no. 421/2014 on modifying and supplementing the Implementing Rules of Law no. 571/2003 on the Fiscal Code.

Retained earnings decreased by RON 459.30 million, adversely affected by the allocation of the previous years' net profit to the destinations approved by the GMS; a positive effect was generated by the value of the 2015 net profit.

Non-current liabilities

As of December 31, 2015, non-current liabilities were lower than the ones of the previous year, especially due to the decrease of deferred tax liabilities.

Current liabilities

Trade payables and other payables decreased by 13.85% at the end of the year 2015, as compared to 2014, as a result of decrease of liabilities to non-current assets suppliers, while investments increased. At the same time, an increase of advance payments performed by customers for gas sales was recorded.

Current tax liabilities decreased due to a calculated Q4 2015 income tax, lower as compared to the one of the similar period of the previous year, as a consequence of a profit lower than in the previous year.

The Company **did not issue bonds or other debt instruments** during the 2015 financial year.

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7.2. Statement of Comprehensive Income

The statement of comprehensive income for the period January 1 – December 31, 2015, as compared to the similar period of the years 2014 and 2013, is shown below:

Indicator	Year 2013 (thousand RON)	Year 2014 (thousand RON)	Year 2015 (thousand RON)	Variance (2015/2014)
0	1	2	3	4=(3-2)/2*100
Revenue	3,894,267	4,493,341	4,052,684	-9.81%
Cost of commodities sold	(439,178)	(175,638)	(40,228)	-77.10%
Investment income	123,279	78,729	44,185	-43.88%
Other gains and losses	(204,396)	(275,141)	(318,903)	15.91%
Changes in inventory of finished goods and work in progress	55,673	27,743	138,181	398.08%
Raw materials and consumables used	(79,311)	(66,167)	(78,262)	18.28%
Depreciation, amortization and impairment	(782,433)	(776,839)	(793,598)	2.16%
Employee benefit expense	(503,574)	(522,785)	(511,647)	-2.13%
Finance cost	(13,229)	(24,476)	(20,302)	-17.05%
Exploration expense	(59,221)	(43,332)	(42,395)	-2.16%
Other expenses	(744,867)	(1,034,627)	(1,040,670)	0.58%
Other income	53,632	107,521	79,793	-25.79%
Profit before tax	1,300,642	1,788,329	1,468,838	-17.87%
Income tax expense	(305,088)	(378,448)	(274,553)	-27.45%
Profit for the year	995,554	1,409,881	1,194,285	-15.29%

Revenue

In 2015, Romgaz achieved revenue of RON 4.05 billion, as compared to RON 4.49 billion achieved in 2014, lower by 9.81% due to the following:

- Decrease of delivered gas volumes, as a consequence of reduction in demand given that the average delivery price increased;
- Decrease of stored gas volumes, although storage tariffs approved by ANRE changed slightly;
- ✤ reduction of import gas volumes delivered as commodity.

Cost of Commodities Sold

In 2015, cost of commodities sold decreased by 77.10%, mainly due to the reduction in sales of imported natural gas.

Investment Income

In 2015, investment income decreased by 43.88% to RON 44 million, as compared to RON 78.73 million in 2014, as a result of reduction of interest rates for cash placed in bank deposits and government securities owned by the Company.

Other Gains and Losses

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The higher loss recorded in 2015, as compared to the previous year, was mainly generated by allowances on trade receivables for Electrocentrale Bucuresti, in amount of RON 238 million, and Electrocentrale Galati, in amount of RON 49 million, respectively. The variation of net loss in 2015, as compared to the previous year, is influenced by the allowance recorded in 2014 for receivables for Termoelectrica (RON 43 million) and adjustment of loans given by the Company for the Poland blocks Cybinka and Torzym (RON 17.9 million in 2014, as compared to RON 18.9 million in 2015, with the supplemental adjustment recorded in 2015 amounting to RON 1 million).

Changes in Inventory of Finished Goods and Work in Progress

In 2015 and 2014, the volumes of gas owned by Romgaz injected into UGSs were higher than the withdrawn ones, generating thus a positive variation of inventory (income). The difference between the gas volumes injected into/ withdrawn from the UGSs was higher in 2015 as compared to the difference recorded in the previous year, generating thus an increase of income by RON 110.44 million.

Raw materials and Consumables Used

The value of consumables used was higher than the one recorded in the previous year, due to a large amount of regular well operations and works performed at compressor stations.

Depreciation, Amortization and Impairment

In 2015, depreciation, amortization and impairment expense amounted to RON 560.07 million, as compared to RON 484.98 million in 2014. The advance is due to increase of the depreciation and amortization base in 2015, as compared to 2014, as a result of non-current assets put into service.

In 2015, the net impairment expenses of tangible and intangible assets amounted to RON 233.53 million, as compared to RON 291.86 million in 2014. Net impairment expense in 2015 includes the impairment recorded for the projects developed in the Black Sea, in amount of RON 176.19 million.

Employee Benefit Expenses

Employee benefit expenses have not changed significantly from the previous year.

Finance Cost

In 2015, finance costs decreased by 17.05% as compared to 2014, due to the reduction in unwinding of the decommissioning provision relating to gas production and injection/withdrawal wells, as a result of the reduction of such provision as of December 31, 2015, as compared to the one recorded on December 31, 2014.

Exploration Expense

In 2015, exploration expense did not record a significant change as compared to the previous year. Such expenses were offset by the charge to income, in 2015, of the impairment recorded for those projects as of December 31, 2014, included in amortization, depreciation and impairment, the effect for 2015 being null.

Other Expenses

The breakdown of other expenses by elements of cost is shown in the table below:

		2015	Variance (2015/2014)	
	(thousand RON)	(thousand RON)	(thousand RON)	(%)
1	2	3	4=3-2	5=4/2x100
Electricity	20,755	18,472	-2,283	-11.00
Gas capacity booking	40,427	40,574	147	0.36
Other taxes and duties	816,598	787,182	-29,416	-3.60
Provisions	(4,093)	2,128	6,221	-151.99
Other operating expenses	160,940	192,314	31,374	19.49
Total	1,034,627	1,040,670	6,043	0.58

In 2015, other expenses increased by RON 6.04 million, mainly due to the following:

- on December 31, 2015 a provision for litigations was recorded amounting to RON 15.9 million related to a control made by the *Agentia Nationala de Administrare Fiscala* (Romanian National Agency for Fiscal Administration);
- as of December 31, 2015, the provision for retirement benefit granted in accordance with the Collective Labor Contract, increased by RON 5.7 million, as compared to the advance recorded on December 31, 2014 in amount of RON 18 million;
- decrease of the provision for decommissioning of gas production and injection/withdrawal wells by RON 19.7 million in 2015, as compared to RON 7.9 million in 2014;
- increase of expenses with transportation of goods and personnel as compared to the previous year.

Other Income

In 2015, other income decreased by 25.79%, as compared to the previous year, mainly due to a reduction in penalties applied to the Company's customers with overdue payments.

Income tax expense

Income tax expense in 2015 includes the current income tax expense in amount of RON 343.27 million (2014: RON 393.58 million) and the deferred tax income in amount of RON 68.72 million (2014: RON 15.13 million).

Decrease of the current income tax in 2015 as compared to 2014 is due to the decline of income.

As regards the deferred tax, such is calculated by applying the income tax quota set by the fiscal legislation to the difference between the accounting and fiscal values of the assets and liabilities. In 2015, tangible and intangible assets generated a deferred tax income in amount of RON 32.98 million, as a result of depreciation during the year. Exploration assets generated in 2015 a deferred tax income in amount of RON 38.27 million, as a result of impairment recorded during the year for abandoned projects; as of the date of obtaining all required documents related to abandonment, the generated costs are deductible in calculating the current income tax.



Profit for the Year

Pursuant to the evolution of income and expense elements as above mentioned, in 2015 the net profit of the Company decreased by RON 215.60 million, that is by 15.29%.

To determine the net profit to be allocated, the 2015 net profit will be increased by the amount of fixed assets depreciation, carrying value of decommissioned non-current assets and abandoned works that were financed from the share of expenditures required for development and upgrade of natural gas production, in accordance with the Government Decision no.168/1998 in amount of RON 214 million.

7.3. Statement of Cash Flows

Statements of cash flows recorded in the period 2014 - 2015 are shown in the table below: *thousand RON*

*thousand RO				
INDICATOR	2014	2015		
1	2	3		
Cash flow from operating activities				
Net Profit for the year	1,409,881	1,194,285		
Adjustments for:				
Income tax expense	378,448	274,553		
Investment income	(3,268)	-		
Interest expense	34	34		
Unwinding of decommissioning provision	24,442	20,268		
Interest revenue	(75,461)	(44,185)		
Loss on disposal of non-current assets	18,024	23,084		
Change in decommissioning provision recognized in profit or loss, other than unwinding	(7,877)	(19,724)		
Change in other provisions	2 792	21.952		
Expenses for provisions for impairment of exploration assets	3,783	21,852 228,309		
Exploration costs	43,332			
	137,783	42,395		
Impairment of property, plant and equipment Depreciation and amortization	484,979			
Impairment of investment in associates	209	<u>560,070</u> 1,328		
Impairment of investment in associates	11			
		6,809		
Losses from trade receivables and other assets	233,340	292,146		
Income from dismantling of assets		(2,232)		
Write-down allowance of inventory	21,907 2,823,644	(4,576) 2,599,635		
Movements in working capital	2,023,044	2,599,055		
(Increase)/Decrease in inventory	50,008	(162,187)		
(Increase)/Decrease in Inventory (Increase)/Decrease in trade and other receivables	(154,869)	54,550		
(Increase)/Decrease in trade and other liabilities	95,160	(15,202)		
Cash generated from operations	2,813,943	2,476,796		
Interest paid	(34)	(34)		
Income tax paid	(500,975)	(346,021)		
Net cash generated by operating activities	2,312,934	2,130,741		
Cash flows from investing activities	2,012,004	2,100,741		
Investments in affiliated parts	-	(753)		
Investments in subsidiaries	-	(1,200)		
(Increase)/Decrease in other financial assets	(770,854)	158,050		
Interest received	77,200	53,872		
Proceeds from sale of non-current assets	154	42		
Loan granted to associates	1.57	(726)		
Loans reimbursed by the associates		65		
Dividends received	1,634	1,634		
Acquisition of non-current assets	(580,708)	(357,281)		
Acquisition of exploration assets	(485,147)	(555,423)		
	(+03,147)	(555,425)		



Net cash used in investing activities	(1,757,721)	(701,720)
Cash flows from financing activities		
Dividends paid	(988,287)	(1,214,925)
Net cash used in financing activities	(988,287)	(1,214,925)
Net Increase/(Decrease) in cash and cash equivalents	(433,074)	214,096
Cash and cash equivalents at the beginning of the year	959,330	526,256
Cash and cash equivalents at the end of the year	526,256	740,352

Statement of cash flows presented above presents the cash flows for the periods 2014 and 2015, classified by type of activity: operating, investing and financing. Company's Statement of cash flows is prepared using the indirect method, whereby net profit is adjusted for the effects of non-cash transactions, any deferrals or accruals of cash payments or receipts from operations, past or future, and items of income or expense associated with cash flows from investing or financing.

Reconciliation of profit before taxation to cash flow generated from operating activities (before changes in net current assets) resulted in a negative change in the net adjustments of RON 224.0 million for 2015, as compared to RON 574.8 million for 2014.

The most important movements in cash flows were the receipts for gas delivered to the customers of the Company, payments for acquisition of non-current assets (RON 357.3 million) and exploration assets in amount of RON 555.4 million, as per the investment plans approved by the Company. Dividends paid to shareholders during 2015 amount to RON 1,214.9 million, as compared to RON 988.3 million paid in 2014.



VIII. CORPORATE GOVERNANCE

Corporate governance accommodates continuously to the requirements of a modern economy, to increasing globalization of social life and to investors and interested parties need for information on companies business.

Government Emergency Ordinance (OUG) No. 109 of November 30, 2011 on public companies corporate governance, as amended and supplemented (the "Ordinance"), applies to Romgaz, as national company (Article 2, Par. 2, item b).

The Ordinance sets up a number of principles and provisions to ensure their application.

Principles included in the Ordinance are as follows:

- Clear separation of authorities deriving from shareholdership from those deriving from directorship/managing of the company.
- Principle of transparency, non-discrimination and equal treatment in the selection process of Board members;
- Principle of proportional representation in the Board of Directors;
- *Minority shareholders protection by observing transparency principles;*
- Transparency principle;
- Principle of mandatory reporting to the GMS as prescribed by law.

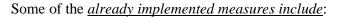
Ordinance provisions are observed by the company, and are included in the Company's Articles of Incorporation, as amended and approved by the company's shareholders Resolution No. 19 of October 18, 2013 and respectively by Resolution No. 5 of July 30, 2014, and Resolution No. 8 of October 29, 2015 (latest update of the Articles of Incorporation).

Since November 12, 2013, Romgaz shares have been traded on the regulated market governed by BVB, at category I, under the symbol "*SNG*", as well as on the London Stock Exchange (where GDRs are traded) under the symbol "*SNGR*".

On January 5, 2015, after the Financial Supervisory Authority approved the proposals to amend BVB's regulations, Romgaz was admitted into the PREMIUM category of BVB regulated market. Admission of the company in this superior category is due to the fact that the company's shares are among the 25 most liquid securities, in terms of liquidity coefficient, the average free-float capitalization for the last 3 months exceeding EUR 40 million.

As issuer of securities traded on the regulated market, Romgaz has to fully comply with the corporate governance standards provided by applicable national regulations, namely the Corporate Governance Code of BVB.

The corporate Governance System was and will be improved according to rules and recommendations applicable to Companies listed on Bucharest Stock Exchange and on London Stock Exchange.



- Elaboration of a new Corporate Governance Code, in accordance with the new Corporate Governance Code of BVB applicable since January 4, 2016 – the document was approved by Romgaz Board of Directors by Resolution no.2/ January 28, 2016;
- Inclusion in the Board's Annual Report of a chapter dedicated to corporate governance referring, among others, to the Board of Directors, Nomination and Remuneration Committee and Audit Committee, or to executive management presentation;
- Solution in the Board's Annual Report of a section referring to compliance with the provisions of the Corporate Governance Code of BVB (Annex 2);
- ➤ Diversification of communication ways with shareholders and investors by posting on the website announcements addressed to market players, half year and quarterly financial statements, annual reports, procedures to follow for access and participation to GMS, and by setting up of an "*Infoline*" for shareholders/investors to respond to their requirements and/or questions;
- Solution Establishment of a specialized department dedicated to investor and shareholder relations;
- Solution of professional liability insurance for directors and managers and appointment of a person to monitor such contracts.

Some of the measures to be implemented include:

- ➣ Implementation of a set of rules on transactions of shares by directors or other individuals bound by these rules;
- Implementation of remuneration policy for the management members, which should include a fixed component and a variable component that should depend on the results of their assessment. According to London Stock Exchange Corporate Governance Code long term bonus schemes should be approved by GMS.

The updated Company's Articles of Incorporation, as approved by EGMS Resolution No. 8 of October 29, 2015, is posted on the internet webpage <u>www.romgaz.ro</u>, at the section dedicated to Investor Relations – Corporate Governance.

General Meeting of Shareholders

The General Meeting of Shareholders is called by the Board of Directors, whenever necessary, in accordance with the legal provisions. The convening notices and the GMS resolutions are sent to Bucharest Stock Exchange, London Stock Exchange and to the Financial Supervisory Authority in compliance with the regulations of the capital market and will be published on the company's website at *Investor Relations – General Meeting of Shareholders*.

The Ordinary General Meeting of Shareholders has the following main competencies:

- a) to approve the company's strategic objectives;
- b) to discuss, approve or amend, as the case may be, the annual financial statements of the company based on the reports submitted by the Board of Directors and the financial auditor, and to set the dividends due to shareholders;



- c) to discuss, approve or request, as the case may be, the addition or review of the company's management plan, under legal provisions.
- d) to set the income and expenditure budget for the following financial year;
- e) to appoint and to dismiss the Board members and to set their remuneration;
- f) to make an opinion on the management of the Board members;
- g) to appoint and to dismiss the financial auditor and to set the minimum term of the financial audit contract;
- h) to decide with respect to contracting bank loans with an individual or cumulated value with other bank loans in progress over a financial year of EUR 100 million, equivalent in RON;
- i) approval of documents for establishing guarantees, other than guarantees for the company's non-current assets, with individual or cumulated value with other established guarantees other than guarantees in progress for the company's non-current assets over a financial year of EUR 50 million, equivalent in RON.

The Extraordinary General Meeting of Shareholders has the following main competencies:

- a) to change company's legal form;
- b) to move the headquarters;
- c) to change the company's scope of activity;
- d) to incorporate and to conclude or amend incorporation documents of the companies where Romgaz is managing partner;
- e) to conclude or amend joint venture contracts where the company is contracting party;
- f) to increase the share capital;
- g) to reduce the share capital or to restore it by issuing new shares;
- h) to merge with other companies or to spin-off the company;
- i) the anticipated winding up of the company;
- j) to convert shares from a category into the other;
- k) to convert one category of bonds into another one or in shares;
- l) to issue bonds;
- m) to conclude the documents related to the acquisition of non-current assets whose value exceeds, separately or cumulatively, during a financial year, 20% of the total non-current assets of the company, except for receivables;
- n) to conclude the documents related to disposal, exchange and set up of guaranties referring to non-current assets whose value exceeds, separately or cumulatively, during a financial year, 20% of the total non-current assets, except for receivables;
- o) to conclude the documents related to rental for a period longer than 1 (one) year of tangible assets to the same contractors or to persons involved or acting together, whose value exceeds, separately or cumulatively, 20% of the total tangible assets, except for receivables at the document conclusion date;
- p) any other change in the articles of incorporation or any other resolution that requires the approval of the extraordinary general meeting of shareholders.

Board of Directors

Romgaz is governed under a one-tier system by a Board of Directors consisting of 7 (seven) directors, one of them being appointed Chairman of the Board. The majority of the Board members must consist of non-executive and independent directors and, at least one of them, must have a degree in economics and at least 5 years of experience in economics, accounting, audit or financial area.



The board members are elected by the general meeting of shareholders, in compliance with legal applicable provisions and the provisions of the Articles of Incorporation.

The board members of the company on December 31, 2015 are mentioned in Chapter VI "Management".

The Board of Directors has the following basic competencies which cannot be delegated to executive directors:

- a) to set the core business and development directions of the company;
- b) to approve the Company Management Plan;
- c) to set the accounting policies, the financial control and financial planning system;
- d) to appoint and dismiss the executive directors, including the Director General and to establish their remuneration;
- e) to control the executive directors' activity;
- f) to draft the annual report of the Board of Directors;
- g) to organise the General Meeting of Shareholders, and to enforce their resolutions;
- h) to file for insolvency prevention and for the insolvency of the company;
- i) to draft rules for its own activity, for the activity of the GMS and that of the advisory committees and of the management, without contradicting the legal provisions or the Articles of Incorporation;
- j) incorporation or dissolution of secondary offices (branches, agencies, work points or any other locations);
- k) granting project bonds with values not exceeding, individually or cumulatively with other project bonds in progress, EUR 100 million, equivalent in RON;
- granting loans to companies where Romgaz is shareholder for a value not exceeding, individually or cumulatively with other loans alike in progress, EUR 50 million, equivalent in RON;
- m) other competencies of the Board of Directors that cannot be delegated, according to the law.

The Board of Directors convenes whenever necessary, but at least once every three months. Board meetings may be convened by the Chairman or upon the reasonable request of at least 2 directors or of the Director General. For decisions to be valid, it is necessary that the majority of the Board members participate in the meeting and the decision has to be made by majority of the votes validly casted. If a director has, directly or indirectly, interest in a certain business, contrary to the company's interests, the director has to inform the other directors and the internal auditor of such matter and he/she will not take part in any discussion related to such business. This obligation also is valid when the Director is aware that the husband, wife, relatives or in-laws up to the IVth degree inclusively are interested in such business. A minute will be drafted after each Board meeting underlying the resolution of the Board that will include all decisions made in the meetings.

In December 2015, the Board of Directors made its first self-assessment. The result of the self-assessment outlined the following main directions to be improved: strategy, risk management, communication, transparency, investor relations. Some of the measures to be included in the Action Plan are:



- drafting, approval and implementation of anticorruption strategy in the company;
- reviewing the Board's and Advisory Committees' rules, a measure imposed by the new Corporate Governance Code of the company;
- setting the company strategy implementation methodology and drafting a plan of measures for fulfilling strategic objectives;
- implementing a centralised risk management system.

Advisory Committees

In its activity, the Board of Directors is supported by three advisory committees, namely: the nomination and remuneration committee, the audit committee and the strategy committee. The Audit Committee has legal competencies provided in Article 47 of GEO No. 90/2008 related to statutory audit of annual financial statements, which consist mainly in monitoring the financial reporting process, the internal control, the internal audit and risk management systems within the company, as well as in controlling the statutory audit activity related to annual financial statements.

The Nomination and Remuneration committee has, basically, the competence to evaluate beforehand and to recommend candidates as members of the Board of Directors and as executive directors, and it can be assisted in this approach by an independent expert specialized in human resources recruitment. As related to remuneration, the main duty of the committee is to elaborate *an annual report on the remunerations and other benefits given to directors and executive directors during the financial year*, report that is presented to the General Meeting of Shareholders which approves the annual financial statements (according to Article 55, paragraph (2) of GEO No. 109/2011).

Main Responsibilities and Duties of the Nomination and Remuneration Committee are as follows:

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- & drafts and submits the candidates selection process for executive director;
- ørecommends candidates for executive director positions;
- ø other responsibilities as established by the Board of Directors or as provided by law.

Main Responsibilities and Duties of the Audit Committee are as follows:

- coordinates the selection activity of the statutory auditor or of the audit firm and issues the recommendation for appointment of a statutory auditor or of an audit firm;
- ø verifies and monitors the independence of the statutory auditor or of the audit firm;
- ø monitors the financial reporting process;
- ø monitors the effectiveness of internal control, internal audit and risk management systems;



- endorses the internal audit reports and recommendations formulated by the internal auditors;
- ø other responsibilities as established by the Board of Directors or as provided by law.

Main Responsibilities and Duties of the Strategy Committee are as follows:

- reviews and/or endorses the development strategy of the company and endorses the annual plan for average term (3 years) for implementation of the strategy elaborated by the executive management;

On December 31, 2015, the advisory committees' structure was the following:

I) Nomination and remuneration committee:

- 🖎 Negrut Aurora
- 🖎 Popescu Ecaterina
- 🖎 Jansen Petrus Antonius Maria
- Solution Solution

II) Audit committee:

- Baciu Sorana Rodica (starting with February 22, 2016 she resigned from her position as director)
- 🖎 Jansen Petrus Antonius Maria
- 🖎 Chisalita Dumitru
- III) Strategy committee:
 - ∠ Dorcioman Dragos
 - 🖉 Chisalita Dumitru
 - 🖉 Metea Virgil Marius



Information regarding the Board of Directors' meetings and the Advisory Committees during 2015

During 2015, the Board of Directors held a number of 17 meetings, in compliance with the legal and statutory provisions, out of which:

- > 10 meetings with effective meeting of the directors and
- ➤ 7 meetings by teleconference.

The situation of participation in the Board of Directors' meetings:

Name and Surname	Effective Participation	Authorization	Absence
AURORA NEGRUT	16	1	-
VIRGIL-MARIUS METEA	16	1	-
ECATERINA POPESCU	13	1	3
PETER ANTONIUS JANSEN	16	1	-
DUMITRU CHISALITA	11	4	2
SORANA BACIU*	16	-	-
DRAGOS DORCIOMAN**	13	3	-

*mandate starting with January 19, 2015

**mandate starting with February 2, 2015

The situation of the Advisory Committees' meetings:

Nomination	and	Remuneration	Committee:	6
meetings, out	of whi	ich:		

Name and Surname	Effective Participation
AURORA NEGRUT	6
ECATERINA POPESCU	5
PETER ANTONIUS JANSEN	6
SORANA BACIU	6

Audit Committee: 4 meetings, out of which:

Name and Surname	Effective Participation
SORANA BACIU	4
DUMITRU CHISALITA	4
PETER ANTONIUS JANSEN	4

Strategy Committee: 2 meetings, out of which:				
Name and Surname	Effective Participation			
DRAGOS DORCIOMAN	2			
SORANA BACIU	2			
PETER ANTONIUS JANSEN	2			
VIRGIL-MARIUS METEA	2			

Director General

In compliance with the Articles of Incorporation "the Board of Directors shall assign, totally or part of, the management competences of the Company to one or more executive directors, appointing one of them as Director General" Article 24, paragraph (1), "executive director" means "the person to whom the Board of Directors delegated authority to manage the company" Article 24, paragraph (12).

The Board of Directors appointed Mr. Virgil Marius Metea as Director General and delegated him the following responsibilities and duties:

- A. Responsibilities and duties related to internal management:
 - ✤ approves the organization and functioning chart;
 - ♣ approves the Organization and Functioning Regulations as well as other internal documents regulating the activity of the company related to its employees;
 - supproves the employment, promotion and dismissal of employees;
 - ✤ approves the responsibilities and duties of the employees;
 - supproves the disciplinary reward and sanction of the employees;
 - ♣ approves the specific operations necessary and useful for achieving the scope of activity;
 - Is fulfils any accessory duties, namely any acts and special operations necessary and useful for achieving the above mentioned duties ;

B. *Responsibilities and duties related to the representation of the company:*

- ✤ represents the company when concluding/issuing legal documents;
- ♥ represents the company in pre-contractual, administrative and/legal procedures;
- Is fulfills any accessory duties, namely any acts and special operations necessary and useful for achieving the above mentioned duties.

The Director General must inform periodically the Board of Directors on the manner of achieving the assigned duties, as well as the right to request and to obtain instructions on the manner of exercising the assigned duties.

Internal Audit

ROMGAZ

The 2015 Annual Plan draft, together with the supporting documents, were submitted for the Director General's approval on November 28, 2014, under no. 33/977.

The company's activities review was the starting point of the Annual Plan. The risks affecting the company's activities and the relating risk assessment were also included in the Annual Plan. Risk assessment factors/criteria were set by taking into account the recommendations for the following 5 factors contained in Romgaz General Internal Audit Norms:

internal control assessment; quantitative assessment; qualitative assessment; legislative amendments; personnel service time.

The calculation methodology of the time available for the annual internal audit plan - according to the form coded by the internal procedure 18F-24, shows that there are:

➢ 218 days as total available calendar days;

▶ 169 days as days available for internal audit missions.

In compliance with the law, the remaining 49 days are used for other internal audit activities: annual reports, annual and strategic planning of the internal audit quality improvement program, professional training and other requirements made by the management etc.

The 2015 Audit Plan includes 3 conformity/regularity audit missions:

Mechanical activity	February 02 - May 22, 2015;	
Authorizations and regulations in the field of	of natural gas activity May 25 – July 24, 2015;	
Joint Ventures activity	September 01 – November 06, 2015.	

The audit missions for 2015, until December 31 were the following:

I. Assurance mission for Mechanical Activity

The main objectives are:

Coordination of the mechanical activity regarding the Fixed Assets Evidence and Management

Planning and carrying out of acquisitions/contracts related to the activity

Pursuit and development of repairing services between braches

Management of Authorizations and Certifications related to the activity

To improve the Mechanical Activity, the internal auditor team drafted 31 recommendations in Audit Report no. 17,426/June 06, 2015.



II. Assurance Mission for Authorizations and Regulations in the field of Natural Gas

The main objectives of this mission are:

Obtaining authorizations, licences and approvals issued by the competent state authorities according to the legal provisions in force necessary for the natural gas production, distribution and underground storage activities;

Management of the authorizations, licences and approvals in the activity of natural gas production, distribution and underground storage

To improve the activity of authorizations and regulations in the field of natural gas, the internal audit team drafted 19 recommendations in the Audit Report no. 23, 379/August 17, 2015.

III. Assurance Mission for Joint Ventures Activity

The main objectives of this mission are:

Monitoring the development of Joint Ventures Contracts without legal persons establishment

Monitoring the Joint Venture Agreements

To improve the Joint Venture activity, the internal audit team drafted 37 recommendations in the Audit Report no. 36,220/December 23, 2015.

The Internal Audit Plan was achieved 100%.

Corporate Social Responsibility (CSR)

Romgaz supports the sustainable development of the company and the community, based on intense knowledge of long term interconnections between causes and effect under three main aspects: environment, social and economic.

2015 started with a close assessment of the dimension reached during the assumption process of the Corporate Social Responsibility policy during the previous year, the social involvement level being highlighted by the coherence of the programs carried out, which had a positive response as far as concerns the stakeholders' expectations.

Romgaz sustains actions and programs in fields such as educations, health, environment and development of the communities. The company is receptive to the stakeholders' initiatives orientated towards the harmonizing efforts to improve the quality of life and well-being of present and future generations and who approve the company's business strategy.

CSR causes and business objectives are integrated in a coherent strategy, based on a good understanding of the communities where they develop their activity, thus the business strategy contributes to the sustainable development of the communities.

Health Field and Concern for the Environment

Investing in sustainable projects confirms the company's concern to align with the international good practice principles of social involvement. In 2015 Romgaz continued to offer support in sustaining and implementing a various range of programs in the field of health, by proving high performance medical equipment for four hospitals – Medias, Tirgu-Mures, Sibiu and Blaj –, by developing and modernizing the infrastructure of some centres for



disabled persons or by offering support as far as concerns the specialized treatment for children diagnosed with autism. In general, the hospital institution and health are considered top expectations at the level of the local communities, being given the underinvestment of the national health system. Supporting the medical units was and is an invariable concern for Romgaz, confirmed by the history of the medical units' sponsorships.

To protect the environment, beyond its legal liabilities, Romgaz involves in environmental conservation campaigns in the communities where the company has work stations. Along with the sustainable management of the already existing energy resources, Romgaz promotes environment respect, through sustaining the pollution prevention and reduction initiatives.

"Green Hospital" - energy efficiency program

At the end of 2015 the "Green Hospital" pilot project was finalized, a Romgaz CSR Project of energy efficiency of the main sanitary unit of the community – The Municipal Hospital, Medias. The program pointed at the contribution to the modernization and energy efficiency of a section of the Municipal Hospital from Medias. The modernization consisted in assembling a heat pump and three solar panels, which allow the administration to ensure the heat carrier for household and central heating from green resources and to reduce the energy costs with approx. 50% every year. Due to the recorded success the implementation of "Green Hospital 2" project is taken into consideration. The Municipal Hospital, Medias takes steps towards energy efficiency of other buildings following the pilot project.

Projects for encouraging education and social impact initiatives

"Let's go to school!"- intervention program for school participation

A program initiated by UNICEF, to which Romgaz joined, too, consisted in counselling the teaching staff, local authorities and parents, in order to ensure the access to education among children from socially and economically disadvantaged families in 5 unprivileged communities from Buzau, Dambovita, Neamt, Prahova and Suceava during the school year 2014 - 2015.

In the schools sponsored by Romgaz, the total number of pupils who benefited from the interventions carried out within the campaign was of 1,244 (689 pupils from the primary school and 555 pupils from the secondary school), out of which 170 were identified with high risk of school-drop (79 pupils from the primary school and 91 pupils from the secondary school).

At the end of 2015, Mister Virgil Marius Metea, Director General of Romgaz, together with the UNICEF representative in Romania, Mrs. Sandie Blanchet, visited School with grades I-VIII from Cilibia, the county of Buzau, sustained by Romgaz starting with year 2014 – 2015. The school from Cilibia is a good practice example, through increase of the school participation and reduction of truancy, recorded in this school due to "*Let's go to school*!" program.

All the experiences, the lessons learned and the good practices developed within the "Let's go to school!" campaign, shall be assumed, developed and integrated in the project carried out at the level of the county of Bacau "Social inclusion through provision of integrated services at community level", intending social inclusion, increasing the participation degree in education and reduction of truancy risk and school-drop for the community children.

"Social inclusion through provision of integrated social services at community level"

With an implementation period up to 2017, this pilot project initiated by UNICEF intends to test a model of providing integrated community services in the county of Bacau. The project will be implemented in approximately 50 rural and urban communities in the county of



Bacau, from a total of 85 localities which already exist in the county. It is estimated that over 54,000 children and their families shall benefit from this model, out of which 5,400 are children exposed at high risk of social exclusion. In the above-mentioned communities there will be an evaluation of the entire population by children and their families, and, according to the identified needs, they will be provided a set of basic social, health and educational services, ensured by professional at local level, respectively: social assistant, community nurse, school and sanitary mediator, adding other services of inclusive and quality pre-school and school education, all coordinated by local authorities, with technical and methodological support from the county authorities.

The concept of supplying integrated services at community level was formulated last year as a result of a common initiative of the Ministry of Labour, Family, Social Protection and Elderly Persons, the Ministry of National Education and the Ministry of Health, with UNICEF support.

Educational Project for High School Students "Cinema Edu"

"Cinema Edu", currently at its Vth edition, is the most extended film and social education project in the country, meant for high school students in Romania. Year by year the most successful European films are presented, followed by innovative talks among high school students with special guests from the film industry and not only. The subjects discussed were inspired from the projected films and covered areas such as environmental responsibility, family, communication problems or the healing power of art. Together with the project's guests, film directors, actors or film critics, over 2,000 high school students took part in this project, where visual art represented a basic instrument for a complex education based on interdisciplinarity. For more than six months of films projections, students from Ploiesti, Craiova, Medias, Tirgu-Mures and Roman, learned to appreciate art films and, especially, to understand their viewing modes.

Romgaz supported this project together with Macondo Cultural Association, the Ministry of Education, Research, Youth and Sports, County School Inspectorates.

"Young Leaders Club Summers School" Project

Through the "Young Leaders Club Summers School" Project ", developed at the beginning of 2015, Young Leaders Club (YLC) Association addressed to an interactive debates style of some topical subjects, such as financial crisis, investments, a full and deep analysis of current financial markets by organizing training sessions, seminars and conferences, addressing to a young public, eager to evolve.

During the XI^{-th} Edition, in 2015, the program concentrated upon the financial industry challenges at global level. The participants were Romanian and foreign students, future graduates of elite universities in the world, interested in the opportunity of a career in financial field. Among the lectors of the program were university professors, bankers, traders or worldwide economists and the program ended with a final examination organised with the help of Bloomberg Institute, which offers the graduates an international certification of their knowledge and abilities.

The courses of Young Leaders Club, which during the organised editions counted over 300 participants, developed under the theme of a continuous education, are meant to increase the level of knowledge of the participants, as well as practical abilities, in order to apply business concepts associated to some successful models in education.

National School Olympiads

In 2015 Romgaz supported the National Olympiad of Mathematics, 2015 - 2016, for Grades V – XII and the National Olympiad of Romanian Language and Literature, organised by the School Inspectorate of Mures County. As part of the generations' consciousness, the school



Olympiads represent the success of a long perseverant activity, creating an air of competition and boldness, stimulating the wish to be the best.

Performance Support Programs in Romanian Sport

Romgaz supports performance in Romanian sport and promotes the values which sport represents. Its involvement in the sport community includes a various sport activities range such as football, basketball, ninepins, table tennis, body building and fencing.

Supporting the community representatives abilities for sport performances, is an answer to the company's wish to invest in the development of a healthy community, sports leading to man's development and perfection as a society member, and the values which sports represent become essential instruments for social and educational integration.

National Chess Team Championship

The National Chess School Team Championship was a project organised based on a collaboration protocol with the Ministry of Education, The Romanian Chess Federation, the National Authority for Sport and Youth and Elisabeta Polihroniade Association. Supporting such a project highlights the importance which such sports, like chess may have for the education and the development of young person's intelligence.

The National Chess School Team "Elisabeta Polihroniade, reserved to mixed teams counted at national level over 10,000 participants and it ended with the awards festivity in Olanesti, where, for three days, approximately 400 children from 69 Clubs competed during seven rounds, to win the medals and the cups offered for the Grand Final.

"Kings Tournament" – Romgaz

An event of success, where Romgaz was involved together with the *Elisabeta Polihroniade* Sports Club Association and the Romanian Chess Federation, is the International Chess Championship *Kings Tournament*, which has reached its IX^{th} edition, and since its V^{th} edition it has become one of the most appreciated competition of this kind worldwide, being recognized by the Romanian Chess Federation as well as by the International Chess Federation (FIDE).

As the competition has gained more and more recognition under the aegis of performance, Romgaz has been increasing its support of the Kingsport, becoming one of the most important supporters in the country for all the 9 editions. By choosing to support the organization of such a prestigious tournament, Romgaz proves its commitment to true values and to mind performance, the competition becoming part of the company's actions of social responsibility.

Sports Clubs

Due to the company's involvement in sport, Table Tennis Sport Club Medias, activating in SuperBowl, develops its activity respecting modern standards, helping its member to gain performance, which is proven by numerous distinctions received by the Sports Club sportsmen.

The women's nine-pins bowling team of Romgaz – Electromures activates in the National Championship and is one of the most emblematic team of this type from Romania. Over the time the team won several national and international titles, with a very impressive prize list: 19 national champion titles, 15 World Cup titles, as well as other international cups.



Sport Club Gaz Metan Medias is composed of several sports departments, supported by Romgaz, developing their activities in Romania's national championships, and the Basketball and Football Teams enjoy remarkable sport performances.

Art and Culture

"George Enescu" International Festival and Competition, the 12^{-th} edition

An important cultural event of the contemporary Romania, "George Enescu Festival" became a guide on the world cultural map. This year, Romgaz sustained the organization of an event marked by the excellence of the invited artists, being the most prestigious international musical event hosted in our country.

"Medias Central European Film Festival 7+1", the V-th edition

Romgaz was involved in sustaining the Medias Central European Film Festival (MECEEFF), a cultural event which united famous names of the European and Israeli film industry, being both a cultural and multi-ethnic event.

Sibiu Jazz festival, the 45^{-th} edition

In 2015 "*Sibiu Jazz Festival*" was organized with Romgaz support, event which joined the promoting the jazz music values and aesthetics is the oldest festival of this kind in Romania. The festival enjoys international recognition and the appreciation of a music lover around the world.

International Theatre Festival Sibiu, the 22^{-nd} edition

Romgaz sustained the organization of the 22-nd edition of the International Theatre Festival from Sibiu. The event took place between June 12 - 21, 2015, under the title "Growing Smart – Smart Growing" and it enjoyed the presence of 2,673 artists and guests, from 70 countries, who presented 427 events in 67 playgrounds, with a daily presence of around 65,000 spectators.

Events hosted in partnership with Romgaz

"Casa Gazelor" - Events hosted in partnership with Romgaz

Casa Gazelor Naturale Romgaz (House of Natural Gas Romgaz) hosted a series of events dedicated to the community such as book launches, exhibitions of paintings and graphics, symposiums, communication sessions or the development of other events dedicated to some national or international celebrations.

During April $6^{th} - 10^{th}$, 2015, within Romania's educational institutions developed a series of activities enrolled in "A Different School!" program. Casa Gazelor Natural Medias sustained the pupils and the teachers by establishing a specific program for the institution: visiting the exhibition "Natural Gas – past and present", glass-painted icons exhibition under the title "Easter through children's eyes", opened with the help of pupils from the school of Brateiu, documentary films visioning under the title of "The History of Natural Gas in Romania".

The numerous events hosted and developed during 2015 in partnership with Romgaz are presented on the website of Casa Gazelor Naturale Medias.

Romgaz Volunteering

ROMGAZ

Romgaz employees gave a positive answer to the initiative to form a group of Romgaz volunteers to present the company during different actions dedicated to the local community and to respond to the programs which meet the expectations of a healthy community and a clean environment.

"Earth Hour" marked by the initiatives of Romgaz employees volunteering actions

To transmit a global message about the need to be responsible towards the environment and to involve in the construction of a sustainable future, on March 28, 2015, Romgaz turned off the lights from its headquarters in Medias, during 08:30 PM - 09:30. At the same time, the company organized at Casa Gazelor Naturale Medias a guitar concert by candlelight, sustained by a group of pupils from "Hermann Oberth" School, Medias. Another event where Romgaz volunteers participated in was running at night in Binder Bubi area, Medias, initiative developed in collaboration with Dianthus Association. The volunteering actions were the answer to the community's need to sensitize the public opinion regarding the impact of climatic changes and the need to engage in environmental actions.

Safety on the Internet

At Casa Gazelor, within the social responsibility project "Safety on the Internet", young users of the internet, pupils attending schools in Medias, were invited to take part in interactive sessions on the risks to which they are exposed in the virtual world. A brief notice on the trueness of the actions on the internet and the modality in which they can protect against the cybernetic attacks, recommendations for the correct accessibility of the information on the internet and rules for the safe use of the internet, completed the sessions developed within the project.

Industry Photography Workshop, Romgaz

On April 2015, Romgaz, a promoter of an open and responsible relationship towards its employees, meet the proposal of CSR Team to organize, within the company, a workshop dedicated to industry area, for the company's photography enthusiasts. The photo session developed during 3 days and it combined elements of photographic theory with practical photo sessions at Romgaz locations. The photo workshop reunited 11 volunteers. The project intended to increase and update the photo data base of the company and to promote a healthy and open culture of the organization.

Initiative for sustaining the persons with special needs

On the occasion of Easter, Romgaz hosted, at its headquarters, an exhibition of the Romanian Association for Mentally Handicapped Persons, Medias Subsidiary (*Asociatia Romana pentru persoane cu handicap mental, Filiala Medias*), under the title "*Ofering gifts on holidays*" (*Dar din dar de sarbatori*). By purchasing the exhibits, Romgaz employees voluntarily contributed to the support of the association's members with special needs.

Development of Local Communities

During 2015 Romgaz continued its social solidarity towards NGOs, institutions for sustaining and implementation of a large variety of social programs to support some educational, cultural-artistic and musical projects, congresses or scientific publications, modernization of infrastructure, such as renovation, remodelling, restoration works, construction of new edifices, construction of social centres, social educational programs and rehabilitation of religious buildings.



Social Responsibility Projects, Actions and Initiatives	Results for 2015 in figures (RON)
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Expenses/Activities Name	Program	Actual
Total of sponsorship expenses, out of which:	11,831,000.00	11,755,225.50
* expenses with sponsorship of Sports Clubs and the fields provided in GEO no. 2/2015 – Article XIV, letter b)	6,890,000.00	6,822,058.00
*expenses with humanitarian and social aid and the fields provided in GEO no. 2/2015 –Article XIV, letter a)	4,411,000.00	4,403,737.10
*other sponsorship expenses	530,000.00	529,429.78

Politics and Remuneration Criteria of the Executive and Non-Executive Members of the Board of Directors

Legal Framework

The politics and remuneration criteria of the executive and non-executive members of the Board of Directors are based on the following norms:

Law nr. 31/1990 on trading companies, as amended;

GEO no. 109/2011 on corporate governance of public enterprises, as amended;

The company's Articles of Incorporation, approved by the Extraordinary General Meeting of Shareholders no. 12/September 26, 2012, as amended;

Resolution no. 14/August 26, 2013 of the Ordinary General Meeting of Shareholders which established the general limits of the remuneration of the director general, executive member of the Board of Directors;

Resolution no. 29/December 16, 2013 of the Board of Directors through which the Mandate Contract of the Director General of the company was approved;

Resolution no. 12/July 26, 2013 of the Ordinary General Meeting of Shareholders through which the Directors' Contracts were approved.

The structure of the remuneration granted to non-executive directors

Fixed Remuneration

The fixed monthly remuneration for each non-executive member of the Board of Directors was established according to Article 37, paragraph (3) of the GEO no. 109/2011 on corporate governance of public enterprises, as modified through GEO no. 51/2013 and provided in the Director Framework Contract approved through Resolution no. 12/July 26, 2013 of the General Meeting of Shareholders.

The fixed monthly salary is paid considering the following criteria:

✓ The Chairperson and members of the Board of Directors who belong to at least two advisory committees at Board's level benefit from a fixed monthly salary at maximum value;



✓ The Board members who belong to an advisory committee constituted at the board's level, benefits from a fixed monthly salary representing 90% of the fixed monthly salary at maximum value;

Variable Remuneration

The variable remuneration was established according to provisions of Article 37, paragraph (5) of the GEO no. 109/2011 on corporate governance of public enterprises, as amended through GEO no. 51/2013, which provides that:

"The level of the variable component is determined according to duly justified recommendations, formulated on the basis of a comparative study on the payment conditions for similar positions in companies, from the same activity field, whose majority shareholder is state, in and other European states, or based on the nomination committee or, if applicable, by human resources recruitment experts whose services were contracted for the procedure of selecting the Board members /supervisory committee..."

It was also corroborated with the provisions of the Directors' Contracts, whose frame content was approved through Resolution no. 12/July 26, 2013 of the General Meeting of Shareholders.

According to the Directors' Contracts the variable remuneration is divided into two subcomponents, a first component depending on the fulfilment of performance indicators, while the second sub-component could be granted in case of exceeding the accomplished net profit level with a higher percentage of 0.4% as compared to the one approved through the income and expenditure budget of the company, respectively the amount which represents the difference between the actual accomplished net profit and the estimated net profit for every financial year, but not larger than the value of the annual fixed salary determined according to Article 16 from the Directors' Contract.

The structure of the remuneration granted to the executive director, namely Director General

Fixed remuneration

The fixed monthly remuneration of the executive director – Director General, was established corroborating the provisions of Article 37, paragraph (4) of the GEO no. 109/2011, providing that:

"Article 37 (4)The fixed monthly remuneration of the executive members cannot exceed the mean of the average gross monthly salary on the last 12 months in the company's field of activity, as communicated by the National Statistics Institute prior to appointment." corroborated with Resolution no. 14/2013 of the General Meeting of Shareholders, which provides that:

"Item 1.Establishes the general limits of the remuneration of the Director General of SNGN Romgaz SA, executive director of the Board of Directors, as follows:

For the fixed monthly average gross salary between 4 and 6 times on the last 12 months of the gross monthly salary in the company's filed of activity, as communicated by the National Statistics Institute prior to appointment".

Variable Remuneration

The variable remuneration was established according to provisions of Article 37, paragraph (5) of the GEO no. 109/2011 on corporate governance of public enterprises, as amended through GEO no. 51/2013, which provides that:

"(5) The level of the variable component is determined according to duly justified recommendations, formulated on the basis of a comparative study on the payment conditions for similar positions in companies, from the same activity field, whose majority shareholder is state, in and other European states, or based on the nomination committee or, if applicable, by human resources recruitment experts whose services were contracted for the procedure of selecting the Board members /supervisory committee..."

together with provisions of Article 38, paragraph (2) of the GEO no. 109/2011, providing that: "The remuneration consists of a fixed monthly salary within the limits provided at Article 37, paragraph (4) and of a variable component, consisting of a share of the company's net profit, a retirement scheme or other forms of remuneration based on performance indicators."

corraborated with provision of Mandate Contract and Resolution no. 14/August 26, 2013 of the General Meeting of Shareholders.

In this context, according to the provisions of the mandate contract, the variable remuneration is divided into two sub-components, a first component depending on the fulfilment of performance indicators, while the second sub-component could be granted in case of exceeding the accomplished net profit level with a higher percentage of 0.4% as compare to the one approved through the income and expenditure budget of the company, respectively the amount which represents the difference between the actual accomplished net profit and the estimated net profit for every financial year, but not larger than the value of the annual fixed salary determined according to Article 12 (i) from the Mandate Contract of the Director General.



IX. PERFORMANCE OF THE MANDATE CONTRACT/DIRECTOR'S CONTRACTS

The timeline of the directors' contracts, the mandate contract, the Management Plan and the Directors' Plan is the following:

- Solution Solution → Solution
- ▶ July 26, 2013 The GSM Resolution no. 12 approves the Director's Contract to be concluded with the members of the Board of Directors;
- September 25, 2013 the GSM Resolution no. 16 approves the 2013-2017 Directors' Plan prepared and presented by the Board of Directors;
- ▶ **December 16, 2013** the Board's Resolution no. 29 approves the Mandate Contract between Romgaz and Mr. Virgil Marius Metea as executive director-Director General.
- Solution Science S

9.1. Objectives and Performance Criteria

The Director General's Management Plan encloses his vision for the fulfilment of the company's strategic objectives as provided in the Directors' Plan and the fulfilment of performance criteria and objectives set in the Director's Contracts.

The Director General's performance criteria and objectives are the same with the performance criteria and objectives provided in the Director's Contracts.

The main *performance objectives* provided in the Directors' Contracts and the Management Contract may be summarized as follows:

- Increasing the company's gas resources and gas reserves portfolio by discovering new resources and by developing and improving the recovery degree of already discovered resources;
- Solution Consolidating the company's position on the electricity supply market;
- Solution Optimizing, developing and diversifying the underground storage activity by reconsidering its importance for ensuring safety, continuity and flexibility in supplying natural gas;
- ▶ Increasing the company's performance;
- >>>> Identifying of new growth and diversification opportunities;
- > Improving the company's organization structure, including the reorganization of the internal audit function.

Together with the specific measures taken for fulfilling each objective, Romgaz committed to implement general measures supporting the fulfilment of the company's strategic objectives. Such measures target the following activity segments:

- \rightarrow Human resources management;
- \rightarrow Corporate governance and social responsibility;
- \rightarrow Optimization of budgeting and control process;



- \rightarrow Improving the company's image;
- \rightarrow Implementation of legal provisions on legal separation of UGS activity;
- \rightarrow Developing the role of the company's risk management.

Considering that the Management Plan was approved only on January 2014, the reporting of measures and actions undertaken to fulfil the company's strategic objectives begins only in Q1 2014.

The measures and actions for the fulfilment of strategic objectives, as set in the Directors' Plan, are quarterly and annually monitored by the following *indicators and performance criteria*:

No.	Indicator	M.U.	Performance criterion	Indicator	Weighting coefficient
0	1	2	3	4	5
1.	EBITDA	thousand RON	increasing	4.50%/year	0.25
2.	Revenue	thousand RON	increasing	6 %/ year	0.20
3.	Labor productivity	RON/person	increasing	6%/ year	0.10
4.	OPEX to RON 1000 operating income	RON	decreasing	0.60%/ year	0.10
5.	Geological resources	million m ³	increasing	1%/ year	0.10
6.	Natural gas production decline	%	keeping stable	1.5%/ year	0.15
7.	Outstanding payments	thousand RON	keeping stable	0	0.10

For the purpose of mitigating pronounced fluctuations of the indicators due to external factors beyond the company's management control, the indicators are calculated by means of relating their resulting value over the reporting period to the arithmetic means of the indicators' values resulting during the past three time periods previous to the reporting period.

In view of the fact that:

- Solution Sol
- Solution is from an accounting perspective, by the time shares were admitted for trading on a regulated market Romgaz carried out its activities in accordance with Public Finance Ministry Order no. 3055/2009;
- Solution in 2012, after issuing *Order no. 881 dated June 25, 2012*, the Public Finance Minister decided to expand the scope of IFRS. According to this piece of legislation, the companies whose securities are admitted for trading on a regulated market must apply as of 2012 the IFRS when preparing the annual financial statements;



According to Public Finance Minister Order no. 1,121/2006, these entities had the option (not the obligation) to prepare separate financial statements based on IRS for other users than the Romanian state entities.

Order no. 881/2012 repeals Article 4 of Order no. 1,121/2006 requesting the IFRS applying entities to also draft financial statements in accordance with national accounting provisions;

Solution Section S

Romgaz is obliged to apply IFRS as of 2013.

Because prior to trading of shares the company's statutory accounting was according to Public Finance Minister Order 3055/2009 and as of 2013 it is according to IFRS, some clarifications are due in relation to how the performance indicators' achievement degree is calculated. The Board of Directors approved on November 13, 2013 the required clarifications:

- Show "quarter" means the accumulated time starting from the beginning of the year until the end of the quarter for which performance indicators are calculated;
- Solution Solution

$$Indicator_{Q,i}(IFRS) = \frac{Indicator_{Q,i}(OMFP \, 3055)}{Indicator_{vear}(OMFP \, 3055)} \times \text{Indicator}_{year}(IFRS),$$

where: $i=1\div3$;

- Solution Solution
- >>> the target indicators will be set at the beginning of each year (after closing the previous year's financial statements). They are calculated as an average over the past three years and of the envisaged performance indicator.

Board of Director's Report 2015



9.2. 2015 Results

The achievement of performance indicators and criteria in 2015 is shown below:

	Weighting factor	Indicator	Average values 2011-2013	Target values	Achieved values	Achievement rate	Weight
1	2	3	4	5	6	7=6/5x100	8=2x7
EBITDA	0.25	+4.5%	2,387,315.2	2,494,744.4	2,590,280.1	103.8	25.95
CA	0.20	+6%	4,076,863.8	4,321,475.6	4,052,683.7	93.8	18.76
W	0.10	+6%	669.8	710.0	654.6	92.2	9.22
Cexpl/Vexpl	0.10	-0.6%	626.1	622.3	611.3	101.8	10.18
RES	0.10	+1%	2,015.0	2,035.2	2,615.0	128.5	11.72
dq	0.15	-1.5%	5,494.7 ⁹	5,412.3	5,562.7	102.8	15.42
Pres	0.10	0	0	0	0	110.0	11.00
Total	1.00	-	-		-	-	103.38

EBITDA	– (RON thousand);
CA	- revenue (RON thousand);
W	- labour productivity (RON thousand/employee);
C _{expl} /V _{expl}	- operating expenses to1000 RON operating income;
RES	- volume of geological resources (million m ³);
dq	 – gas production decline (%);
Pres	- outstanding payments (thousand RON).

The performance indicators and objectives achievement degree is 103.38%.

The achievement of performance indicators and of the performance criteria has been positively influenced by:

- ♦ EBITDA higher by RON 95.5 million (+3.83%) compared to target value;
- & Revenue-higher by RON 268.8 million (- 6.22%) compared to target value;
- Operating expenses to 1,000 RON operating income lower by RON 11 (-1.77%) compared to target value;
- & Geological resources quantity higher by RON 579.8 million m³ (+28.49%);
- \bigcirc Gas production decline lower by 150.4 million m³ compared to target value.

Signatures:

Chairperson of the Board of Directors,

AURORA NEGRUT

Director General,

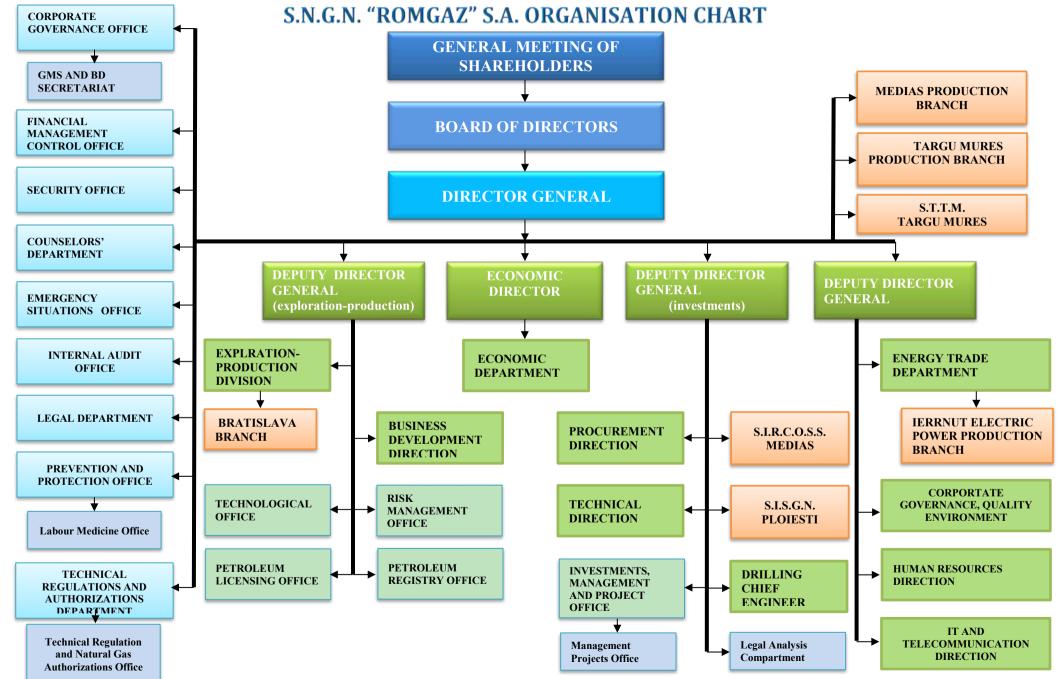
Economic Department Director,

MARIUS VIRGIL METEA

LUCIA IONASCU

¹ It is the production for 2012, corrected with 1.5% target decline, year 2012 considered as "base year".

Annexe no.1



SNGN "ROMGAZ" SA

Table of Compliance with the Bucharest Stock Exchange Code of Corporate Governance

	Code provisions	Complies	Does not comply or partially complies	Reason for non-compliance
	1	2	3	4
A.1	The BoD and the Advisory Committees should be regulated by ToR, that apply the General Principles of Section A		x partially	This provision will be implemented by the Terms of Reference of the Board of Directors, as per Art. 8 of the Code of Corporate Governance of S.N.G.N. ROMGAZ S.A. (document to be approved during the following period - see <i>Note2</i>)
A.2	The ToR of BoD should include provisions on the management of conflict of interest stating that members of the Board should notify any conflicts of interest which have arisen or may arise, to the Board and should refrain from taking part in the discussion and from voting on the adoption of a resolution on the issue which gives rise to such a conflict of interest		X partially	The conflict of interests is mentioned under the current Code of Corporate Governance of Romgaz, as well as under the company's Code of Conduct. The provision on the conflict of interest management will be provided under the Terms of Reference of the Board of Directors, in compliance with Art. 8 of CCG ROMGAZ (document to be approved during the following period - see <i>Note2</i>)
A.3	The BoD has at least five members	X		
A.4	The majority of the members of the BoD is non-executive; not less than two non-executive members of the BoD are independent	x		
A.5	A Board member's other relatively permanent professional commitments and engagements, including executive and non-executive Board positions in companies and not-for-profit institutions, should be disclosed to shareholders and to potential investors	x		
A.6	Any member of the BoD should submit to the Board information on any relationship with a shareholder who holds, directly or indirectly, shares representing more than 5% of all voting rights		x partially	This provision, mentioned at Art. 6, par. 13 of CCG ROMGAZ, will be developed by the Terms of Reference of the Board of Directors (document to be approved during the following period - see <i>Note2</i>)
A.7	The company should appoint a Board secretary responsible for supporting the work of the BoD	Х		

A.8	The corporate governance statement should inform on whether an evaluation of the Board has taken place under the leadership of the chairman or the nomination committee and, if it has, summarize key action points and changes resulting from it. The company should have a policy/guidance regarding the evaluation of the BoD containing the purpose, criteria and frequency of the evaluation process. The first self-assessment of the Board has been done in December 2015.	Х		
A.9	The corporate governance statement should contain information on the number of meetings of the Board and the committees during the past year, attendance by directors and a report of the Board and committees on their activities	х		
A.10	The corporate governance statement should contain information on the precise number of the independent members of the Board of Directors	Х		
A.11	The BoD should set up a nomination committee formed of non-executives, which will lead the process for Board appointments and make recommendations to the Board. The majority of the members of the nomination committee should be independent	x		
B.1	The Board should set up an Audit Committee and at least one member should be an independent non-executive. The majority of members, including the chairman, should have proven an adequate qualification relevant to the functions and responsibilities of the Committee; the Audit Committee should be composed of at least three members and the majority should be independent	x		
B.2	The audit committee should be chaired by an independent non-executive member	х		
B.3	Among its responsibilities, the audit committee should undertake an annual assessment of the system of internal control	х		
B.4	The Audit Committee should consider the effectiveness and scope of the internal audit function, the adequacy of risk management and internal control reports to the Audit Committee of the Board, and management's responsiveness and effectiveness in dealing with identified internal control failings or weaknesses and submit relevant reports to the Board	х		
B.5	The Audit Committee should review conflicts of interests in transactions of the company and its subsidiaries with related parties		x partially	This provision, mentioned under Art. 8, par. 2, letter g) of CCG ROMGAZ, will be implemented by the Terms of Reference of the Board of Directors (document to be approved during the following period - see <i>Note2</i>).
B.6	The Audit Committee should evaluate the efficiency of the internal control system and risk management system	х		
B.7	The Audit Committee should monitor the application of statutory and generally accepted standards of internal auditing and should receive and evaluate the reports of the internal audit team.	х		
B.8	The ToR of the Audit Committee should include a provision on reporting to the BoD on its activities	Х		

B.9	No shareholder may be given undue preference over other shareholders with regard to transactions and agreements made by the company with shareholders and their related parties	x		
B.10	The BoD should adopt a policy ensuring that any transaction of the company with any of the companies with which it has close relations, that is equal to or more than 5% of the net assets of the company (as stated in the latest financial report), should be approved by the Board following an obligatory opinion of the Audit Committee and fairly disclosed to the shareholders and potential investors, to the extent that such transactions fall under the category of events subject to disclosure requirements		x	The provision, mentioned under Art. 9 of CCG ROMGAZ, will be implemented under a separate regulation.
B.11	The internal audits should be carried out by a separate structural division (internal audit department) within the company or by retaining an independent third-party entity	Х		
B.12	The Internal Audit Department should report functionally to the BoD via the Audit Committee. For administrative purposes and in the scope related to the obligations of the management to monitor and mitigate risks, the Internal Audit Department should report directly to the chief executive officer		X	The provision on reporting to the Board of Directors is implemented by Art. 27, par. 5 of the Articles of Incorporation. But such reporting is related directly to the Board of Directors, as Art. 50 of the GED (Government Emergency Ordinance) No. 109/2011 on public companies corporate governance provides the rule on direct reporting of internal auditors to the BoD. This provision is also provided under Art. 15, par. 3 of the CCG ROMGAZ and it is going to be developed by the Terms of Reference of the BoD and by the Internal Regulations of ROMGAZ and, as the case may be, under the specific rules on performance of internal public audit within the company.
C.1	The company should publish a remuneration policy on its website and include in its annual report a remuneration statement on the implementation of this policy during the annual period under review (the remuneration policy should apply all the aspects mentioned at this provision)		x	This provision is mentioned under Art. 11, par. 5, Art. 23, par. 2 letter c) and Art. 23 par. 3 of CCG ROMGAZ, and it will be implemented both by publishing it on the company's website and by including it in the Annual Report 2015.
D.1	The company should establish an investor relations organizational unit and should include on its corporate website a dedicated Investor Relations section, both in Romanian and English, with all relevant information of interest for investors, including:	Х		
D.1.1	Principal corporate regulations: the articles of incorporation, general shareholders' meeting procedures	х		

D.1.2	Professional CVs of the members of its governing bodies, a Board member's other professional commitments, including executive and non-executive Board positions in companies and not-for-profit institutions	х		
D.1.3	Current reports and periodic reports (quarterly, semi-annual and annual reports), including current reports with detailed information related to non-compliance with the Bucharest Stock Exchange Code of Corporate Governance	Х		
D.1.4	Information related to general meetings of shareholders: the agenda and supporting materials, the procedure approved for the election of BoD members, the rationale for the proposal of candidates for the election to the Board (together with their professional CVs), shareholders' questions related to the agenda and the company's answers, the decisions taken by the GMS	х		
D.1.5	Information on corporate events, such as payment of dividends and other distributions to shareholders, or other events leading to the acquisition or limitation of rights of a shareholder, including the deadlines and principles applied to such operations	Х		
D.1.6	The names and contact data of the persons who should be able to provide knowledgeable information on request	Х		
D.1.7	Corporate presentations, financial statements (quarterly, semi-annual, annual), auditor reports and annual reports	Х		
D.2	The BoD should adopt an annual cash distribution or dividend policy, that shall be published on the corporate website	Х		
D.3	The company should have adopted a policy with respect to forecasts, whether they are distributed or not		Х	This provision is mentioned under Art. 23 paragraph 2, letter d) of CCG ROMGAZ.
D.4	GSM rules and procedures should not restrict the participation of shareholders in general meetings and the exercising of their rights	Х		
D.5	The external auditors should attend the shareholders' meetings when their reports are presented there	Х		
D.6	The BoD should present to the annual GMS a brief assessment of the internal controls and significant risk management system, as well as opinions on issues subject to resolution at the general meeting	Х		
D.7	Any professional, consultant, expert, financial analyst, accredited journalist may participate in the shareholders' meeting upon prior invitation from the BoD or if the Chairman of the Board decides this	X		
D.8	The quarterly and semi-annual financial reports should include information (in both Romanian and English) regarding the key drivers influencing the change in sales, operating profit, net profit and other relevant financial indicators, both on quarter-on-quarter and year-on-year terms	X		
D.9	The company should organize at least two meetings/conference calls with analysts and investors each year and the information presented on these occasions should be published of the company website in the IR section	Х		

educom	the company supports various forms of artistic and cultural expression, sport activities lucational or scientific activities, and considers the resulting impact on the innovativeness and impetitiveness of the company part of its business mission and development strategy, it should ablish the policy guiding its activity in this area				
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Note 1: On January 28, 2016, theBoard of Directors of S.N.G.N. ROMGAZ S.A. approved the company's Code of Corporate Governance, updated according to the provisions of the new BVB CCG.

Note 2: The Terms of Reference of the Board of Directors and of BoD Advisory Committees will be amended according to the requirements of the new BVB CCG and of the updated CCG ROMGAZ.

Legend:

ToR	= Terms of Reference
BoD	= Board of Directors
CV	= Curriculum Vitae
GMS	= General Meeting of Shareholders
CCG	= Code of Corporate Governance
CCG ROMGAZ	L = the Code of Corporate Governance of S.N.G.N. ROMGAZ S.A., approved (see <i>Note 1</i>)

SNGN "ROMGAZ" SA

Litigations

No.	File No./ Court of Law	Case	Plaintiff	Defendant	Amount (RON)	Description	Next procedural deadline
0	1	2	3	4	5	6	7
1	3878/110/2007 - Bacau County Court of Law	insolvency proceedings	Romgaz - creditor	S.C.Uzina Termica Comanesti S,A - debtor	328,646.82	By decision no. 318/2009 of Bacau Court approved SNGN ROMGAZ SA's request to open the insolvency proceedings. Currently the specific insolvency proceedings acts are performed.	February 11, 2016
2	513/87/2012 - Teleorman County Court of Law	insolvency proceedings	Romgaz - creditor	SC Termaserv SRL Alexandria - debtor	7,200,862	Receivable: RON 7,200,862.08 (on December 31, 2011 - delivered gas equivalent value, penalties, interest)	February 18, 2016
3	2177/99/2012 - Iasi County Court of Law	insolvency proceedings	Romgaz - creditor	SC CET lasi SA - debtor	46,270,753	Receivable: RON 46,270,752.91 (delivered gas equivalent value, default fees, interest, court fees). Included in the body of creditors of the debtor by the receivable of RON 46,270,752.91	February 8, 2016
						- opening general insolvency proceedings for the debtor, interim official receiver appointed;	
4	nr.1318/87/2013 - Teleorman County Court of Law	insolvency proceedings	Romgaz - creditor	SC Termaconfort SRL Rosiorii de Vede - debtor	1,888,201	SNGN ROMGAZ SA filed an application to include the amount of 46,270,753 on the preliminary table of creditors. The application to include the creditor was accepted and it was recorded in the preliminary table by the amount of the receivable. Receivables: RON 1,888,200.99 (delivered gas price, default fees, interest/penalties calculated according to Payment Schedule Agreement, fees related to enforcement procedure).	January 11, 2016

Annex no.3

No.	File No./ Court of Law	Case	Plaintiff	Defendant	Amount (RON)	Description	Next procedural deadline
5	10917/107/2010/a 2 - Alba County Court of Law	insolvency proceedings	Romgaz - creditor	SC GHCL UPSOM ROMANIA SA- debtor	68,573,109	On 29.11.2010, SNGN ROMGAZ SA filed against the SC GHCL UPSOM ROMANIA SA an application to open insolvency proceedings. (File no. 10917/107/2010). SNGN ROMGAZ SA requested acceptance of a certain, liquid and due receivable in amount of RON 60,841,881.14	February 22, 2016
6	564/2005 - Official Receiver Office Milos Cristian	enforcement proceedings	Romgaz - creditor	SC PEET Termoelectrica SA Bucuresti - debtor	42,665,005	An application for enforcement proceedings was filed to Official Receiver Office Milos Cristian under the writ of execution, (Civil matters judgement nr.181/C/2005 of Sibiu Court), declared enforceable, which binds the debtor to pay the creditor the amount of 148,826,365 (delivered gas price, default fees, interest, court fees). Following the initiation of the dissolution and voluntary liquidation of SC PEET Termoelectrica SA, for the scope of recovery of receivable, SNGN ROMGAZ SA issued a Statement of Claim for the amount of RON 42,665,005.29.	
7	6659/85/2012 - Sibiu County Court of Law	Claims	Romgaz-creditor	S.C.Grup de Comert si Investitii SRL - debtor	1,135,220	SNGN ROMGAZ SA filed a summons	
						All enforcement proceedings are stayed on the date of opening of the insolvency proceedings, according to Art. 36 of Law 85/2006.	
8	8028/95/2013 - Gorj County Court of Law	insolvency proceedings	Romgaz - creditor	S.C. Grup de Comert si Investitii SRL (by the official receiver- Divizia de Reorganizare Judiciara si Executare Creante IPURL) - debtor	1,135,220	On 24.10.2013, Gorj Court allowed the application of the debtor S.C.Grup de Comert si Investitii SRL by court Decision no. 446/2013, requesting for opening the insolvency proceedings in order to reorganize its activity.	January 18, 2016

No.	File No./ Court of Law	Case	Plaintiff	Defendant	Amount (RON)	Description	Next procedural deadline
						On 23.06.2014, the Court confirmed the reorganization plan of the debtor	
9	7779/85/2014 - Sibiu County Court of Law	Adjustment of work contract no. 22/2012	SC FORAJ SONDE SA	Romgaz	4,333,255	The plaintiff requested by the summons:	
						- to adjust the work contract No. 22/2012, concluded between the parties, in the sense of enforcing the payment of the amount of RON4,333,255 by the defendant, as equivalent value of additional works performed following the extension of the contract duration	
.9	12590/3/2010 - Bucuresti Court of Law	claims (late payment of gas delivery, legal interest and late payments penalties)	Romgaz - creditor	SC Interagro SA Bucuresti - debtor	56,317,523	Amount of claim: RON 56,317,522. 52 (outstanding payment of gas delivery, statutory interest and default fees)	
						Application partly allowed by Bucharest Court Decision no. 3279/23.03.2011 and ordered for the payment of the amount of RON 40,788,031.32 gas equivalent value.	
10	6991/236/2009 - District Court of	claims	S.C. Uzina Termoelectrica	Romgaz - plaintiff	45,973	Amount of claims: RON 45,973.26 - overdue payments penalties calculated according to the Contract for acquisition of natural gas No.14/2008. Recourse. Recourse dismissed. Final and irrevocable Decision 495	

No.	File No./ Court of Law	Case	Plaintiff	Defendant	Amount (RON)	Description	Next procedural deadline
	Law Giurgiu		Giurgiu - defendant			of 18.05.2011.	
11	110/228/2011 - Braila County Court of Law	proceedings for real estate claim	SC Foradex SA - plaintiff	Romgaz, SC Amromco Energy SRL - defendants	n/a	The plaintiff requested the defendants to grant/vest full possession of Well 22 Balta Alba to Foradex, decommissioning of the rig and payment of penalties.	
12	5910/228/2010 - Braila County Court of Law	eviction proceedings	SC Foradex SA - plaintiff	Romgaz, SC Amromco Energy SRL– defendants		The scope of the summons is the eviction of the defendants with respect to well 22 Est Balta Alba.	Stay of trial proceedings
						Stay of court proceedings until the irrevocable decision related to file no. 110/228/2011 is made – Braila County Court.	
13	1299/57/2011 - Alba Iulia Court of Law of Appeal	Annulment of administrative action no. 5951/08.04.2011 issued by the National Agency for Fiscal Administration DGFP Sibiu	Romgaz - plaintiff	Agentia Nationala de Administrare Fiscala; DGFP SIBIU) - defendant	1,688,843	Amount of claim: RON 1,688,843 , High Court of Cassation and Justice rejects the recourse due to lack of grounds of ANAF	
14	598/57/2011 - Sibiu County Court of Law (retrial at the High Court of Cassation and Justice)	Bring the action before administrative appeal	Romgaz - plaintiff	Court of Accounts of Romania - defendant	102,357,059	SNGN ROMGAZ SA brought the action before administrative appeal requesting annulment of actions issued by the Romanian Court of Accounts – Sibiu Chamber of Accounts, namely: Note no.3/2011; DECISION NO.10/24.01.2011; Finding report registered at SNGN Romgaz SA under no. 2033/10.12.2010	

No.	File No./ Court of Law	Case	Plaintiff	Defendant	Amount (RON)	Description	Next procedural deadline
15	7852/85/2013 - Sibiu County Court of Law	Claims -undue payment	Romgaz - plaintiff	SC APROV SA; SC ROMOIL SA - defendant	20,052,457	In the summons SNGN ROMGAZ SA requested the court to compel the defendants to pay, jointly and several, the amount of :	stay of trial proceedings
						- RON 20,052,457 (14.408.931 lei – representing the undue payment made according to supply contract no. 42/2010 and RON 5.643.526 – representing the additional payment made under supply contract no. 6/2010)	
						On the trial date 28.10.2014, the court ordered stay of proceedings.	
16	8259/62/2013 - Brasov County Court of Law	Claims -undue payment	Romgaz - plaintiff	SC Condmag SA;Cameron International Corporation - defendants	43,059,199	In the summons SNGN ROMGAZ SA requested the court to compel the defendants to pay, jointly and several, the amount of :	stay of trial proceedings
						- RON 43.059.199, representing the undue payment related to the contract for provision of works no. 217/2006	
17	8258/62/2013 - Brasov County Court of Law	Claims -undue payment, contract for provision of worksno.14/2009	Romgaz - plaintiff	SC INSPET SA; SC Condmag SA; SC Petrostar SA; SC Industrial Trading SRL - defendants	15,596,065	In the summons SNGN ROMGAZ SA requested the court to compel the defendants to pay, jointly and several, the amount of RON 15,596,065 representing the undue payment made related to contract no.14/2009	stay of proceedings

No.	File No./ Court of Law	Case	Plaintiff	Defendant	Amount (RON)	Description	Next procedural deadline
18	8260/62/2013 - Brasov County Court of Law	Claims -undue payment	Romgaz - plaintiff	SC Condmag SA - defendant	23,645,128	In the summons SNGN ROMGAZ SA requested the court to compel the defendants to pay, jointly and several, the amount of RON 23,645,128 representing the undue payment related to the contract for provision of works no. 39/2007	stay of proceedings
19	19495/3/2013 - Bucuresti Court of Law	claims (equivalent value of delivered and unpaid natural gas, according to gas sale-purchase contract no. 2/2010)	Romgaz - plaintiff	SC G-ON Eurogaz SRL - defendant	11,920,527.50	Claim amount: RON 11,920,527.50 (equivalent value of delivered and unpaid natural gas)	
						The summons was made in order to recover the amount of RON 11,920,527.50 representing equivalent value of delivered and unpaid natural gas	
20	2541/96/2013 - Harghita County Court of Law	insolvency proceedings	Romgaz - creditor	SC MAVEXIM SRL - debtor		The trail date on 25.06.2013 admitted the debtor's request to file for insolvency (in compliance with art. 27 paragraph 5 of law 85/2006)	February 3, 2016
21	13991/320/2012 - Tg. Mures court	Corruption criminal offence	Romgaz - plaintiff claiming damages	Budan Marcel - defendant	579,532	Criminal complaint for investigating Mr. Budan Marcel for corruption felony (Law 78/2000) for repairing the access road to Schela Corunca. By address JE166/01.04.2013 SNGN ROMGAZ SA became injured party in the file for the amount of RON 579,532	January 19, 2016
22	781/85/2014 Sibiu Court of Law (Bucuresti Court of Law file no. 28323/3/2014	Claims	Romgaz - plaintiff	SC Electrocentrale SA Bucuresti - defendant	240,280,906	Amount of claim: RON 240,280,906.05	

No.	File No./ Court of Law	Case	Plaintiff	Defendant	Amount (RON)	Description	Next procedural deadline
23	11688/85/2012 – Sibiu Court of Law		Romgaz - plaintiff	SC TEHNOTOP GRUP SRL - defendant	112,139.15	Amount of claim: RON 112 139. 15 lei (unpaid supplied services; default fees)	
						The defendant filed an appeal – Sibiu Court of Law On the trial date January 21, 2015 the court partially allowed the appeal and changed the decision under appeal, namely it set penalties of 0.1%/day of delay to the main debt of RON 98,497.10 The remaining of the decision under appeal has remained unchanged. Enforcement of court decision	
24	28218/3/2009 - Mures County Court of Law		SC LORETO EXIM SRL – respondent / appellant	Romgaz-SIRCOSS appellant / respondent Romgaz-STTM Tg Mures (appellant)	965,612	Amount of claims: RON 965,612 the recourse is dismissed, irrevocably Litigation related to public procurements, on claims set under proceeding : RON 431,677 as equivalent value of spare parts, statutory interest, loss of profit	Currently not established
25	921/237/2013 - Gura Humorului Court of Law	complaint of violation	Romgaz SIRCOSS - petitioner	Inspectoratul pentru Situatii de Urgenta Suceava - respondent	1,750	Amount of claim: RON 1,750	
26	5768/85/2013 - Sibiu County Court of Law	claims - default fees	SC ALLSTAR PROD SRL - plaintiff	Romgaz (SIRCOSS) - defendant	13,744,98	Amount of claims : RON 13,744.98	
						The defendant appealed O the trial date January 21, 2015 the court partially allowed the appeal and changed the decision under appeal by setting penalties of 0.1% /day of delay to the main debt of RON 95,487.10. The remaining of the decision under appeal has remained unchanged. Enforcement of court decision	

No.	File No./ Court of Law	Case	Plaintiff	Defendant	Amount (RON)	Description	Next procedural deadline
27	149/322/2014 - Targu Secuiesc Court of Law	complaint of violation	Romgaz (SIRCOSS) - petitioner	ISCTR - respondent	4,000	Court of first instance - partly allowed complaint - Decision 389/2014 of 14.05.2014 Appeal - appeal dismissed. Final Decision 392/2014 of 28.10.2014 Requested the certification of the decision in order to recover the fine.	
28	1213/251/2012 - Luduş Court of Law		Tegla Ciprian, Crişan Flaviu, Timar Romul, Marian Niculina, Maftei Petru, Rădulescu Gheorghe, Stoica Nicuşor, Cosma Călin, Mathe Geza and Pantea Ilie – plaintiffs (employees of SNGN Romgaz SA – SPEE lernut)	SNGN Romgaz SA - Sucursala de Producţie Energie Electrică lernut - defendant	36,000	Amount of claims: approx. RON 36,000 Appeal pending trial date	
29	1855/251/2013 - Luduş Court of Law	eviction proceeding	SNGN Romgaz SA - Sucursala de Producție Energie Electrică lernut – plaintiff	SC Comindal Impex SRL - defendant.		Stay of trial proceedings until the decision on File n. 261/43/2013 of Tg. Mures Court of Appeal is made.	January 21, 2016

No.	File No./ Court of Law	Case	Plaintiff	Defendant	Amount (RON)	Description	Next procedural deadline
30	261/43/2013 - Ludus Court of Law (Tg. Mureş Court of Law of Appeal jurisdiction was declined)	The Bid Awarding Report was challenged	SC Comindal Impex SRL - complainant.	Romgaz - Sucursala de Producție Energie Electrică lernut - respondent	_	Upon the trial date 27.09.2013,Tg.Mureş Court of Appeal disclaimed the competence in favour of Ludus Court	
						Trial date 05.05.2014 - action was dismissed - Decision 327/2014 of 15.05.2014. With appeal. Appeal - Appeal allowed by interim Decision No. 258/19.12.2014 of Commercial Court Tg. Mures. The court reversed the judgement. Retrial – the Court dismisses the complainant's application. Final decision.	
31	1471/63/2010Dolj County Court of Law was declined File no.)	Establish easement right	Romgaz - SISGN Ploiesti - plaintiff	Draghici Marian and others - defendants		Dolj Court of Law disclaimed the competence in favour of Craiova Court file no.18150/215/2010) which dismisses the action.	January 18, 2016
						SNGN ROMGAZ SA applied for recourse. Recourse allowed, the action was transferred for retrial to Craiova Court (File no. 24.084/215/2013) and the court allowed for recourse. Upon the trial date 11.03.2015 the court partly allowed the application and decided on behalf of the plaintiff that it has the right of way. The defendants applied for recourse - Dolj Court.	

No.	File No./ Court of Law	Case	Plaintiff	Defendant	Amount (RON)	Description	Next procedural deadline
32	16181*/215/2009 - Craiova Law Court of Justice	Specific performance procedure	Covei Gheorghe - plaintiff	Romgaz - SISGN Ploiesti -defendant	169,938	The plaintiff filed an application to bind SNGN ROMGAZ SA –SISGN Ploiesti to decommission the pipelines undercrossing the plaintiff's land and to pay the value of absence of the right of use due to said pipeline. Amount of claim: EUR 37.764 Upon the trial date 11.05.2015, counterclaim was dismissed.	
33	1540/215/2013 - Craiova Law Court of Justice	Specific performance procedure. Claims.	Prunoiu Gheorghita - plaintiff	Romgaz - SISGN Ploiesti - defendant	50,000	The plaintiff filed an application to bind SNGN ROMGAZ SA to pay RON 50,000.	stayed
34	12310/63/2011 - Dolj County Court of Law	Specific performance procedure. Claims.	Constantin Victoria - plaintiff	Romgaz - SISGN Ploiesti - defendant	79,020	Amount of claim: EUR 17.560. The plaintiff filed an application to bind SNGN ROMGAZ SA to pay : EUR 17.560	stayed
35	2471/215/2012 – Craiova Court of Law		Romgaz – SISGN Ploiesti – plaintiff	Zamfiroiu Florina s.a. – defendant	4,875	The defendant paid by mistake to Beldiman Ion the amount of RON 6500 as of June 27, 2008. As a consequence, the company undertook actions to recover the amount and, in accordance with the provisions of Articles 1092, 992 and 993 civil Court, the Court obliged the defendant Beldiman Rodica, as inheritress (wife) to refund the above mentioned amount.	reinstateme nt
36	1463/108/2012 – Arad Court of Law		Romgaz – SISGN Ploiesti – creditor	SC Amarad SA – debtor	42,418.48	Further the debtor's request SCAmarad SA, prepared in accordance with the provision of Article 27, paragraph 5 of Law 85/2006, the insolvency procedures have been initiated.	January 28, 2016

No.	File No./ Court of Law	Case	Plaintiff	Defendant	Amount (RON)	Description	Next procedural deadline
						The receivables: RON 42,418.48. Arad Court of Law allowed the procedeeing but, in the meantime, against the debtor the insolvency procedure has been initiated, therefore the inforcement procedure is suspended. SNGN ROMGAZ SA –SISGN Ploiesti was included in the body of creditors.	
37	10980/320/2008 – Tg. Mures Court of Law		Sipos Ioan – plaintiff	Romgaz - Suc. Tg. Mures – defendant (and plaintiff counterclaim)	450	By summons the plaintiff requested the court to oblige the defendant for paying a rent for using the land, which is the property of plaintiff.	
38	488/251/2008 – Ludus Court of Law		Petrea Zachei, Petrea Cornelia – plaintiffs	Romgaz - Tg. Mures Branch– defendant	20,000	By summons, the plaintiffs requested the court: File suspended until the irrevocable decision of file no. 487/251/2012*	
						Currently the file is suspended until the irrevocable decision of file no. 1314/251/2007 and file no. 1315/251/2007, both pending before Ludus Court of Law. The stay was extended by decision as of December 11, 2014.	
39	4424/320/2009 – Tg. Mures Court of Law		Sipos Ioan ; Sipos Terez – plaintiffs	Romgaz - Suc. Tg. Mures – defendant	20,600	By summons the plaintiffs requested the court: value of claims EUR 4,400 and RON 800.	Trial suspended
40	302/317/2014 – Tg. Carbunesti Court of Law		Daianu Maria – plaintiff	Romgaz - Suc. Tg. Mures – defendant	22,500	The defendant is obliged to pay to the plaintiff a compensation of RON 9216 representing the value of production realized during 2011, 2012, 2013. The defendant is obliged to pay to the plaintiff the amount of RON 2625.8 as court filing fees. With appeal allowed on January 22, 2016.	January 22, 2016

No.	File No./ Court of Law	Case	Plaintiff	Defendant	Amount (RON)	Description	Next procedural deadline
41	17666/320/2010 – Tg. Mures Court Of Law		SC Network Press Concept SRL Medias (fosta RODIPET) – defendant	Romgaz - Suc. Tg. Mures – defendant	6,851.25	The defendant failed to meet the contractual obligation to deliver the Romanian Official Journal for Q2 and Q3/2008: 4 subscription of Part I bis and one subscription of Part IV, therefore the defendant is obliged to refund the amount of RON 6,851.25 (out of which RON 565,70 is TVA). Currently the case is suspended based on Article 36 of Law 85/2006 on Insolvency procedure.	
42	3231/320/2011 – Tg. Mures Court of Law		Cez Vanzare SA Craiova –by authorized represenative ROMANIA SRL – creditor	Romgaz - Suc. Tg. Mures – debtor	5,534	Due to overdue payment of some invoices the creditor requested the court to oblige the debtor to pay the amount of RON 5,112.85 (delay penalities) and RON 421.52 (court filing fees) in accordance with GD 5/2011. As of June 28, 2011, Tg. Mures Court of Law dimissed the request for payment. The decision is not communicated.	
43	7659/320/2011 – Tg. Mures Court of Law	rent expenses	Naghy Bela – plaintiff	Romgaz - Tg. Mures Branch– defendat	100,800	By summons the defendant requested the court to oblige SNGN ROMGAZ SA-Tg. Mures Branch to pay: -The amount RON 100,800 representing rent expenses (for 3 years) for occupancy of land by the Cluster 8 Ulies (which is in the property of the defendant) -The amount of RON 2,800 /month as a rent, hereinafter - court filing fees	
44	13525/320/2011 – Tg. Mures Court of Law		Sipos Ioan - plaintiff	Romgaz – Suc. Tg. Mures – defendant	39,250	By summons the plaintiff requested the court to oblige SNGN ROMGAZ SA – Suc. Tg. Mures to pay the amount of EUR 8,500 – retroactive claim (EUR 100/ month x 85 months) and starting from October 26, 2011 to pay the amount of EUR1000/month as a rental.	Trial suspended
45	198/315/2012 – Targoviste Court of Law		Nicolescu Georgeta – plaintiff	Romgaz – Suc. Tg. Mures – defendant	96,940	By summons the plaintiff requested the court to oblige SNGN ROMGAZ SA – Suc. Tg. Mures to pay the amount of RON 96,940 as compensations for decreasing the value of the land from II category to IV category of land use. The plaintiff initiated recourse - Dambovita Court of Law. By the date of	

No.	File No./ Court of Law	Case	Plaintiff	Defendant	Amount (RON)	Description	Next procedural deadline
						trial as of June 17, 2015 the recourse was dismissed. The decision is final.	
46	487/251/2012* – Ludus Court of Law		Romgaz – Suc. Tg. Mures – plaintiff	Bartha F. Irina; Local Comission for application of Law 18/1991 within Zau de Campie city hall; OCPI Mures; County Comission for application of Law 18/1991 within prefecture Mures – defendant		By summons SNGN ROMGAZ SA – Suc. Tg. Mures requested the court to find the absolute nullity (relative) and relative nullity of the property title no 132498/2002, by which the property title has been re- enact for Bartha F. Irina over an arable land of 11,600 m ² , located in village Barbosi, commune Zau de Campie, due to the fact that 426 m ² was fallaciously included in the title of property.	
47	493/251/2012 – Ludus Court of Law		Romgaz – Suc. Tg. Mures – palintiff	Petrea Zachei; Petrea Cornelia – defendant	-	By summons SNGN ROMGAZ SA – Suc. Tg. Mures requested the court to find the absolute nullity of contract no. 123/2005 regarding land sale purchase; the defendands are the buyers.	suspended
48	5423/320/2012 – Tg. Mures Court of Law		Kemeny Elena Antonia – plaintiff	Romgaz – Suc. Tg. Mures – defendant	200,000	By summons the plaintiff requested the court to decide: value of claims: RON 200,000. By the date of trial, December 19, 2014, the court dismissed the request. The plaintiff initiated appeal –Mures County Court of Law. By the date of trial, June 09, 2015, the appeal was dismissed. The decision is final.	As of June 09, 2015 the appeal was dismissed

No.	File No./ Court of Law	Case	Plaintiff	Defendant	Amount (RON)	Description	Next procedural deadline
49	7399/320/2012 – Judecatoria Tg. Mures		CEZ Distributie SA Craiova, by authorized representative COFACE ROMANIA CREDIT MANAGEMENT SRL – creditor	Romgaz – Suc. Tg. Mures – dedebtor	1,344.74	By summons, the creditor requested the recovery of claims of Ron 1,344.74 resulting from invoices regarding regularization of electricity consumption in several consumption points within SPG Oltenia. Value of claims: RON 1,344.74. By the date of retrial, April 16, 2015, Tg. Mures Court of Law dismissed the request.	
50	7070/320/2012 – Tg. Mures Court of Law		Barsan Romulus - plaintiff	Romgaz – Suc. Tg. Mures – defendant	88.000	By summons the plaintiff requested the court to decide: value of claims: RON 80,000; RON 30,000; RON 3000/month; RON 88,000. The defendant is obliged to pay the amount of RON 80,000 as compensations for lack ofusing the land, calculated for the last 3 years.	February 05, 2016
51	963/85//2013 – Sibiu Countu Court of Law		Romgaz – Suc. Tg. Mures – plaintiff	Borda Alexandru – defendant	1,307	The case cosists of obliging the defendant to refund to the plaintiff the amount of RON 1,304 representing the holiday allowance and the holiday remuneration for the period he didn't work and received holiday leave, because after effectuating the holiday leave for the year 2012 (34 days) in March and May 2012, the defendant had a number of 32 (working days) of unjustified absences, which lead to his disciplinary dismissal. Court allowed the action. The enforcement order over the defendant has been initiated.	
52	4320/328/2013 – Turda Court of Law	Claims – compensations	Lasonti Doina Maria – plaintiff	Romgaz – Suc. Tg. Mures – defendant		Cerere admisa la termenul din data de 12.05.2014. Sentinta necomunicata pana in present By summons, the plaintiff requested the court to oblige SNGN ROMGAZ SA-Suc Tg. Mures to pay compensations (which shall be later settled by an expertize) for lack of using the land of 1,221.5 m ² (during the period July 2010-July 2013) and for contaminating and damaging the land of plaintiff by a group of crossings valves belonging to the defendant and located on the plaintiff's land.	

No.	File No./ Court of Law	Case	Plaintiff	Defendant	Amount (RON)	Description	Next procedural deadline
53	11278/320/2013 – Tg. Mures Court of Law	claims- compensations	Romgaz – Suc. Tg. Mures – defendant	Serb Neli – plaintiff	5,200	By summons, the plaintiff requested the court to oblige SNGN ROMGAZ SA-Suc Tg. Mures to pay the amount of RON 5,200 /year-as compensations for lack of using the land of 533 m ² , occupied by the defandand's well.	Appeal initiated, without setting a date
54	6774/85/2013 – Sibiu Court of Law		Romgaz – Suc. Tg. Mures – plaintiff	SC ICPE ELECTROCOND TECHNOLOGIES SA – defendant SC ENER- G NATURAL POWER LIMITED – defendant SC INSTASERVICE SRL -defendant	441,399	Value of claims: RON 441,398.85 (delay penalties), the enforcement procedure has been suspended, payment in accordance with the agreement on payment installments.	
55	3164/330/2013 – Urziceni Court of Law	Payment order (article 1013 and Civil Procedure Code	Romgaz - Suc. Tg. Mures – Plaintiff- creditor	SC FER MINERVA SRL – defendant debtor	4,361.88	By summons for issuance of a payment order for recover the amount RON 4,361.88 out of which RON 3,896.79 (metallic waste invoices) and RON 465.09 (delay penalities). Action allowed. The enforcement order is ongoing.	Enforcemen t order
56	14630/320/2013 - Tg. Mures Court of Law	Complaint of violation	Romgaz - Suc. Tg. Mures – plaintiff	Comuna Raciu – through mayor – defendant	50,000	SNGN ROMGAZ SA – Suc. Tg. Mures filed a complaint against the Violation Notice and requested the enforcement of violation regarding the construction demolishing (2 cooling towers of Compressor Station Sanmartinu de Campie) without a demolishing approval. By complaint the plaintiff requested the court to replace the fine of RON 50,000 with warning. By the date of trial, May 28, 2014, the complaint was dismissed. SNGN ROMGAZ SA filed appeal Mures County Court of Law.	Unsettled by date

No.	File No./ Court of Law	Case	Plaintiff	Defendant	Amount (RON)	Description	Next procedural deadline
57	Dosar nr. 1403/3/2014 – Bucuresti Court of Law- declined its compentency to Sector 6 Bucuresti Court of Law	Annulment of administrativ act	SNGN ROMGAZ SA- Suc. Tg. Mures – plaintiff	Agentia Nationala de Cadastru si Publicitate Imobiliara – defendant	13,879.72		Appeal initiated by the plaintiff , without setting the date of trial
58	4465/317/2013 – Tg. Carbunesti Court of Law	Specific performance procedure	Durla Sabina – plaintiff	Romgaz - Suc. Tg. Mures - defendant	54,000	By summons, the plaintiff requested the court: Value of claims: RON 54,000 The decision is final	Appeal dismissed
59	1434/1371/2007 Mureş Comercial Court of Law	Insolvency procedure	Romgaz – STTM Tg.Mureş – Creditor	SC Poliglot Comimpex SRL - Debtor	6,783.41	As of November 22, 2007, Mures County Cpourt of Law allowed the request for initiating the insolvency procedure against the debtor SC Poliglot Coninpex RL. During the period November 22, 2007- July 08, 2010 the insolvency procedure was carried out. STTM Tg. Mures is a creditor included in the body of creditors with the amount RON 6,783.41.	January 21, 2016
60	7/1371/2009 al Mureş Comercial Court of Law		Romgaz –STTM Tg.Mureş – creditor	SC Coriz SRL, by liquidator Chertes Constanta - debtor	1,451.52	STTM Tg. Mures as creditor is included in the body of creditors with the amount of RON 1,571.82.	
61	580/1371/2010 – Mures Comercial Court of Law		Romgaz – Suc. Medias – creditor	SC Globe Trotters SRL – debtor	9,206.21	Value of claims: RON 9,206.21	March 23, 2016 as the date for initiating the insolvency procedure

No.	File No./ Court of Law	Case	Plaintiff	Defendant	Amount (RON)	Description	Next procedural deadline
62	12236/320/2012 – Tg. Mures Court of Law		Romgaz – Suc. Medias – plaintiffs	SC Torpi SRL; SC Manadas SRL – defendands	11,575.52	Value of claims: RON 11,575.52	Trial suspended
63	3295/104/2013 – Olt County Court of Law	Insolvency procedure	Romgaz – Suc. Medias – creditor	SC MIC PETROCHIM INDUSTRIE SRL Ganeasa – debtor	505,02	Value of claims: RON 505. 02 (RON 460.66 - unpaid invoice +penalties). By the debtor's request the insolvency procedure has been initiated (Article 27, paragraph 5 of Law 85/2005). SNGN ROMGAZ SA – Suc Medias is a creditor, its debt is included in the body of creditors)	February 01, 2016 as the date of initiating the insolvency procedure
64	2247/200/2015– Buzau Court of Law	Complaint of violation	Romgaz – Suc. Medias – petitioner	ISCTR Bucuresti - respondent	3,000	The complaint of violation against the Violation Notice and payment of sanction in amount of RON 3,000 for unlabeled condensate gas transportation. The complaint is allowed. The civil fine sanction was replaced with a warning. The decision is not final.	January 29, 2016
65	119/829/2014 – Podu Turcului Court of Law	Statutory burglary- condensate abstraction	Romgaz – Suc. Medias – plaintiff claiming damages	Stratulat, Mihoci, Grigoras – defendant	RON 363.20 (condensate abstracted)	The court decided the convinction of the defendants and obliged them to return the goods. The loss has been recovered by delivering the condensate abstracted to SNGN ROMGAS SA representatives.	
66	3128/257/2013 – Medias Court of Law	Claims	Romgaz – plaintiff	Asociatia sportiva "Dacia Atel" – defendant	6,247.77	By summons, The Court is requested to find the resolution of the Sponsorship Contract no. 178/2011 and, as a consequence, to restore the parties to the initial state by obligating the defendant ASOCIATIA SPORTIVA "DACIA ATEL to pay the amount RON 6,247.77.	

No.	File No./ Court of Law	Case	Plaintiff	Defendant	Amount (RON)	Description	Next procedural deadline
67	3127/257/2013 – Medias Court of Law	claims	Romgaz – plaintiff	Asociatia transparenta deciziei administrative Medias – defendant	2,926.64	By summons, The Court is requested to find the resolution of the Sponsorship Contract no. 8/February 25, 2010 and, as a consequence, to restore the parties to the initial state by obligating the defendant ASOCIATIA "TRANSPARENTA DECIZIEI ADMINISTRATIVE MEDIAS" to pay the amount RON 2,926.64.	
68	5026/85/2013 – Sibiu County Court of Law	compensations	Romgaz – palintiff	Paltan Radu Dan – defendant	4,681.01	By summons, SNGN ROMGAZ SA requested the court to incur property liability of Mr. Dan Palta, former employee of SNGN ROMGAZA SA, and, as a consequence, obliged him to pay the amount RON 681.01 paid by SNGN ROMGAZ SA pursuant to Article 192, paragraph 1, letter d) of CCM, supplemented wit inflation rate until the fully payment of the amount. The enforcement order was initiated- BEJ Tamas Ovidiu. Enforcement file no. 1203/2014	
116	1765/85/2015 – Sibiu County Court of Law	Contestation of public acquisition	Sindicatul Liber "ROMGAZ" – appellant	Romgaz - respondent		The subject matter of the dispute is settlement of the challenge filed against the specifications prepared by ROMGAZ SA under the award procedure of the contract having as subject "Consultancy services for developing a strategy for reorganizing and organization redesign of ROMGAZ SA". On the trial date of June 30, 2015, the challenge was dismissed. Decision not communicated. Filed appeal was dismissed on September 15, 2015	
117	1644/85/2015 – Sibiu County Court of Law	claims	Romgaz - SIRCOSS Medias - plaintiff	Inspectoratul de Stat in Constructii - defendant	487.44	,	
118	1532/1/2015 - ICCJ	Corrupt payment	Romgaz – plaintiff claiming damages	Rudel Obreja s.a defendant	410,000	In the case file, SNGN ROMGAZ SA is plaintiff claiming damages in amount of RON 410,000	January 29, 2016
119	1492/102/2015 – Mures County Court of Law	Challenge of disciplinary sanction decision	Timar Romul - plaintiff	Romgaz - SPEE Iernut - defendant		The challenge requested the annulment of Disciplinary Investigation Decision no 137/2015 and to compel de defendant to pay the amounts representing calculation differences with respect to base salary due for May 2015, amounts withheld as a result of disciplinary sanctions. The court allows the plaintiffs challenge. Appeal was filed.	No trial date was established

No.	File No./ Court of Law	Case	Plaintiff	Defendant	Amount (RON)	Description	Next procedural deadline
120	797/251/2015 – Ludus Court of Law	Payment injunction procedure	Romgaz - SPEE lernut - plaintiff	SC Romarcom SRL - defendant	40,002.40	In the summons, the court was requested to compel the defendant to pay RON 40,002.04 representing the equivalent value of unpaid rent and two public utilities invoices) for the buffet space rented to the defendant. On July 17, 2015, the plaintiff request was dismissed with entitlement to request annulment within 10 days.	
121	2899/62/15 – Brasov County Court of Law	insolvency	Romgaz	SC Condmag SA	83,225,512.28	Recovery of undue payment found by the Court of Accounts	February 16, 2016
122	1208/1371/2014 Targu Mures Court of Law	claims	Romgaz	Rocada SRL	24,045.92	Decision was postponed to October 20, 2015	
123	28323/3/2014	declaratory action	Romgaz	Elcen B	240,000,000	Request allowed. Decision was not published, it is possible for ELCEN to file for appeal	
124	4783/121/2011	insolvency	Romgaz	Elcen Galati	162,281,861.83	Challenge of the nominal table	
125	1960/257/ 2015	complaint of violation	Romgaz	ANRE	75,000	Request dismissed, appeal was filed	No trial date was established
126	2411/257/2015	complaint of violation	Romgaz	ANRE	50,000	Decision pending	
127	509/1371/2015	insolvency	Romgaz	Foraj Sonde Ernei	1,428.98	First trial date	January 13, 2016
128	4488/317/2015	Stay of execution	Romgaz	Bej Daianu Ghe.	13,891	First trial date	January 29, 2016
129	2496/102/2015	claims	Romgaz	Kovacs Ladislau	318,881.96	First trial date	January 14, .2016
130	847/1285/2014	insolvency	Romgaz	Marele alb SRL turda	64,742	Total receivables listed in the preliminary receivables table RON 60,605.36. The calculation difference of RON 4,136.64 is current receivables	February 12, 2016
131	1208/1371/2014	claims	Rocada SRL	Romgaz	24,045.92	Dismisses the plaintiff's request	
132	1560/251/2015	claims	Romgaz	Romarcom SRL	62,972.85	Court of first instance	January 20, 2016
133	28218/3/2009	litigation GEO 34/2006	Romgaz SA	Loreto	431, 677	Dismisses the parties' request on December 10, 2015	
134	3702/257/2015	Specific performance	Viromet SA	Romgaz		Court of first instance	No trial date was established
135	8029/2/2015	Annulment of document	Romgaz	ANAF Brasov	20,051,139	Court of first instance	No trial date

No.	File No./ Court of Law	Case	Plaintiff	Defendant	Amount (RON)	Description	Next procedural deadline
							was established